CITY OF JOPLIN



FY 2023
PROPOSED BUDGET

KEY ACCOMPLISHMENTS IN FY 2022

- Voter Approval of Use Tax
- Internal Equity Study
- Revision of Employee Rules & Regulations
- Review of Current Property Maintenance Codes and Presentation of Recommended Changes
- Implementation of Transition to required State Court Software System (OSCA)
- Community Health Needs Assessment with Regional and Community Stakeholders
- Review and Update Health Department Website
- Develop Adopt-A-Park Program
- Develop Outdoor Recreation Options
- Develop 10-Year Project Plan for Parks/Stormwater Sales Tax Phase III Projects
- Upgrade Public Works' Department Website to include City Overlay Map
- Adopt and Implement Updated Zoning Code
- Evaluate and Assess Communications Operations

CITY OF JOPLIN
ESTIMATE OF NEEDS
PROJECTED FUND BALANCES
FISCAL YEAR 2022-2023

	Audited Fund Balance at 10-31-21	Projected 2021-2022 Activity				Projected Fund Balance at 10-31-22	Projected 2022-2023 Activity				Projected Fund Balance at 10-31-23
		Sources	Operating Expenses	Capital Assets *	Total Expenses		Sources	Operating Expenses	Capital Assets *	Total Expenses	
General Fund	**19,747,813**	33,893,608	31,368,031	1,968,032	20,305,358	**20,305,358**	33,957,258	30,975,259	2,035,250	21,252,107	**21,252,107**
1/2-Cent Pension Sales Tax	**3,047,633**	8,975,000	8,300,000	-	8,300,000	**3,722,633**	9,201,000	8,946,000	-	8,946,000	**3,977,633**
Public Safety Sales Tax	**12,317,672**	8,981,000	6,372,498	7,081,697	13,454,195	**7,844,477**	9,207,000	6,877,513	2,381,010	9,258,523	**7,792,954**
Convention & Tourism	**1,484,817**	1,525,900	1,309,267	70,500	1,379,767	**1,630,950**	1,534,000	1,384,352	39,000	1,423,352	**1,741,598**
Health & Welfare	**1,622,143**	2,984,375	2,739,977	11,000	2,750,977	**1,855,541**	2,882,758	2,893,330	22,000	2,915,330	**1,822,969**
Parks & Recreation	**246,479**	3,482,177	3,308,432	237,066	3,545,498	**183,158**	3,457,700	3,328,420	271,400	3,599,820	**41,038**
Solid Waste Management	**1,764,799**	3,321,164	3,190,767	17,513	3,208,280	**1,877,683**	3,344,980	3,101,830	160,000	3,261,830	**1,960,833**
Parks/Stormwater Sales Tax	**7,079,900**	4,487,500	1,380,186	2,639,470	4,019,656	**7,547,744**	4,600,500	1,328,759	2,875,000	4,203,759	**7,944,485**
Transportation Sales Tax	**10,394,956**	14,070,054	9,036,737	3,295,044	12,331,781	**12,133,229**	13,701,944	11,780,466	2,782,000	14,562,466	**11,272,707**
Capital Improvement Sales Tax	**21,209,413**	7,952,411	1,027,223	8,519,783	9,547,006	**19,614,818**	8,100,750	574,859	24,845,000	25,419,859	**2,295,709**
Community Development	**(384,575)**	2,845,836	1,949,267	1,604	1,950,871	**510,390**	3,404,175	3,590,856	1,200	3,592,056	**322,509**
Economic Development	**3,816,577**	-	-	-	-	**3,816,577**	-	-	-	-	**3,816,577**
American Rescue Plan Act	**-**	-	-	-	-	**-**	-	-	-	-	**-**
Debt Service	**-**	-	-	-	-	**-**	-	-	-	-	**-**
Infrastructure Improvements	**432,204**	2,039,441	-	2,326,606	2,326,606	**145,039**	9,222,000	2,552,000	5,885,000	8,437,000	**930,039**
Revolving Public Improvements	**631,751**	41,000	113,500	-	113,500	**559,251**	41,000	113,500	-	113,500	**486,751**
Regional Airport	**48,389,413**	5,422,213	510,693	2,494,932	3,005,625	**50,806,001**	3,190,291	2,591,172	310,000	2,901,172	**51,095,120**
Municipal Golf Course	**593,999**	903,500	663,404	216,655	880,059	**617,440**	914,300	720,496	171,000	891,496	**640,244**
Sanitary Sewer	**93,507,321**	20,112,550	(2,344,121)	16,636,467	14,292,346	**99,327,525**	19,762,550	(1,583,624)	15,855,200	14,271,576	**104,818,499**
Central Garage	**412,643**	1,673,000	1,288,977	239,603	1,528,580	**557,063**	1,683,000	1,538,852	2,000	1,540,852	**699,211**
Health Self-Insurance	**2,758,795**	7,060,000	6,994,593	1,207	6,995,800	**2,822,995**	7,060,000	6,995,800	-	6,995,800	**2,887,195**
Workers Compensation Self-Ins	**1,640,090**	997,792	1,099,325	-	1,099,325	**1,538,557**	1,111,709	1,097,793	-	1,097,793	**1,552,473**
Liability & Property Insurance	**1,227,486**	1,580,327	1,379,819	-	1,379,819	**1,427,994**	1,358,834	1,382,746	-	1,382,746	**1,404,082**
Emergency Communications	**1,988,910**	2,311,592	1,596,815	394,302	1,991,117	**2,309,385**	2,311,548	1,350,015	652,063	2,002,078	**2,618,855**
Joplin TIF Commission	**1,712,920**	2,134,668	2,014,000	-	2,014,000	**1,833,588**	1,062,000	1,007,000	-	1,007,000	**1,888,588**
Joplin Redevelopment Corporation	**9,224,324**	-	158,915	-	158,915	**9,065,409**	-	155,000	-	155,000	**8,910,409**

FY 2023 PROPOSED BUDGET
EXPLANATION OF FUNDS

FUND TYPE	FUND DESCRIPTION
Governmental	• General Fund is used to account for all ordinary operations of a governmental unit that are financed from taxes and other general revenues • Main operating fund of the City • Accounts for all financial resources of the general government, except those required to be accounted for in a different fund
Special Revenue	• Used to account for revenues from specific taxes or other earmarked revenue sources that by law are designated to finance particular functions or activities of government
Capital Projects	• Governmental funds established to account for resources used for the acquisition of large capital improvements other than those accounted for in proprietary funds.

FY 2023 PROPOSED BUDGET
EXPLANATION OF FUNDS

FUND TYPE	FUND DESCRIPTION
Proprietary	• Business-type funds that are generally self-supporting either by outside fees or internal charges • Two types of proprietary funds: ➢ Enterprise Funds-Used to account for government-owned services supported primarily by service charges or user fees ➢ Internal Service Funds-Account for the goods and services provided by one department to another within government on a cost-reimbursement basis

FY 2023 PROPOSED BUDGET
EXPLANATION OF FUNDS

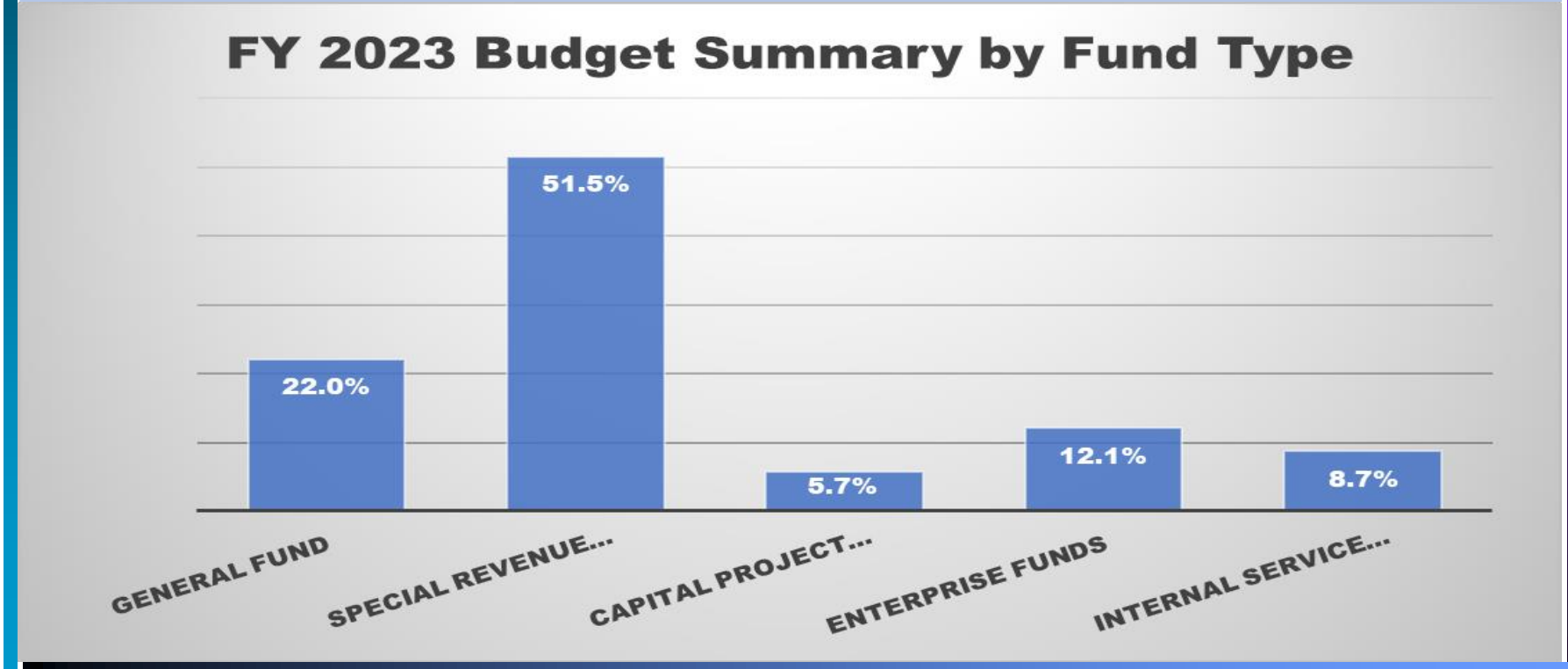
FUND TYPE	FUND DESCRIPTION
Fiduciary	• Funds that account for resources that governments hold in trust for individuals or other governments in a trust capacity
Component Units	• Separate governmental units for which the elected officials of the City are financially accountable

Budget Summary

	Governmental Funds	Proprietary Funds	Component Units	Total All Funds
REVENUES				
Taxes	$ 69,245,850	$ -	$ 1,061,750	$ 70,307,600
Licenses & Permits	1,897,100	-	-	1,897,100
Fines & Forfeitures	749,100	-	-	749,100
Service Charges & User Fees	3,584,550	24,515,193	-	28,099,743
Charges & Assessments	1,388,614	9,442,043	-	10,830,657
Other Income & Donations	503,900	871,550	250	1,375,700
Intergovernmental	13,987,449	1,742,446	-	15,729,895
TOTAL REVENUES	**$ 91,356,563**	**$ 36,571,232**	**$ 1,062,000**	**$ 128,989,795**
EXPENDITURES				
General Government	$ 6,759,022	$ 11,976,678	$ 1,162,000	$ 19,897,700
Public Safety	32,761,266	1,915,336	-	34,676,602
Public Works	2,473,684	2,736,671	-	5,210,355
Highways & Streets	36,316,028	-	-	36,316,028
Environmental	3,152,700	11,513,080	-	14,665,780
Health Services	2,849,966	-	-	2,849,966
Culture & Recreation	7,037,270	861,065	-	7,898,335
Social Services	5,635,674	-	-	5,635,674
Debt Service	-	278,626	-	278,626
Infrastructure/Economic Development	8,437,000	-	-	8,437,000
TOTAL EXPENDITURES	**$ 105,422,610**	**$ 29,281,456**	**$ 1,162,000**	**$ 135,866,066**
EXCESS REVENUES OVER (UNDER) EXPEN.	**$ (14,066,047)**	**$ 7,289,776**	**$ (100,000)**	**$ (6,876,271)**
OTHER FINANCING SOURCES (USES)				
Transfers In	$ 11,298,502	$ 821,000	$ -	12,119,502
Transfers Out	(13,321,394)	(1,802,057)	-	(15,123,451)
TOTAL OTHER FINANCING SOURCES (USES)	**$ (2,022,892)**	**$ (981,057)**	**$ -**	**$ (3,003,949)**
NET CHANGE IN FUND BALANCE	**$ (16,088,939)**	**$ 6,308,719**	**$ (100,000)**	**$ (9,880,220)**
FUND BALANCE, BEGINNING OF YEAR	**$ 81,746,848**	**$ 159,406,960**	**$ 10,898,997**	**$ 252,052,805**
FUND BALANCE, END OF YEAR	**$ 65,657,909**	**$ 165,715,679**	**$ 10,798,997**	**$ 242,172,585**
FUND BALANCE SUMMARY:				
Invested in Capital Assets (Proprietary Funds)	$ -	$ 140,516,032	$ -	$ 140,516,032
Restricted for Debt Service	-	3,703,761	-	3,703,761
Reserved for Equipment Replacement	-	-	-	-
Other Reserves/Designations	17,687,705	-	-	17,687,705
Unrestricted Fund Balance/Net Assets	47,970,204	21,495,886	10,798,997	80,265,087
TOTAL FUND BALANCE SUMMARY	**$ 65,657,909**	**$ 165,715,679**	**$ 10,798,997**	**$ 242,172,585**

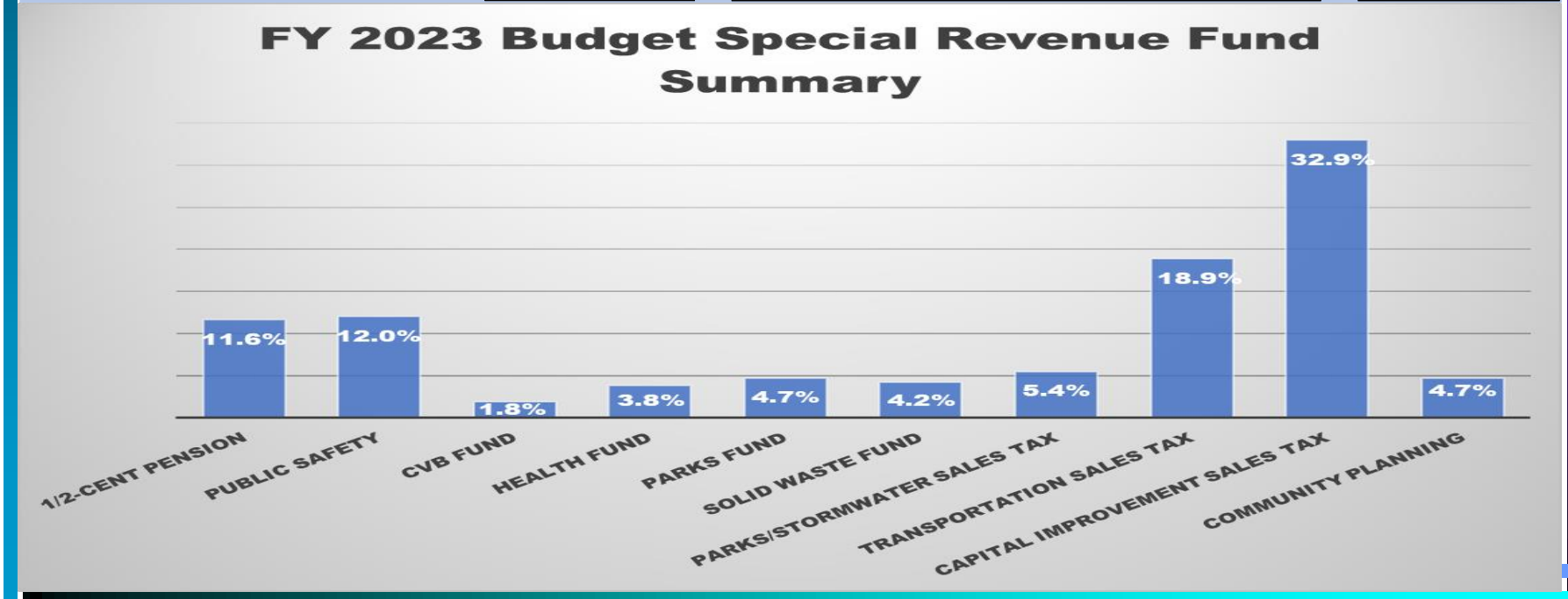
FY 2023 OVERALL BUDGET SUMMARY

Fund Type	FY 2023 Total Revenue	FY 2023 Operational Expenditures	FY 2023 Capital Expenditures	FY 2023 Transfers Out	FY 2023 Total Expenditures
General Fund	$ 33,957,258	$ 25,661,133	$ 2,035,250	$ 5,314,126	$ 33,010,509
Special Revenue Funds	$ 59,434,807	$ 35,707,117	$ 33,468,610	$ 8,007,268	$ 77,182,995
Capital Project Funds	$ 9,263,000	$ 2,665,500	$ 5,885,000	$ -	$ 8,550,500
Enterprise Funds	$ 23,867,141	$ 16,395,716	$ -	$ 1,668,528	$ 18,064,244
Internal Service Funds	$ 13,525,091	$ 12,885,740	$ -	$ 133,529	$ 13,019,269
Total Funds	$ 140,047,297	$ 93,315,206	$ 41,388,860	$ 15,123,451	$ 149,827,517



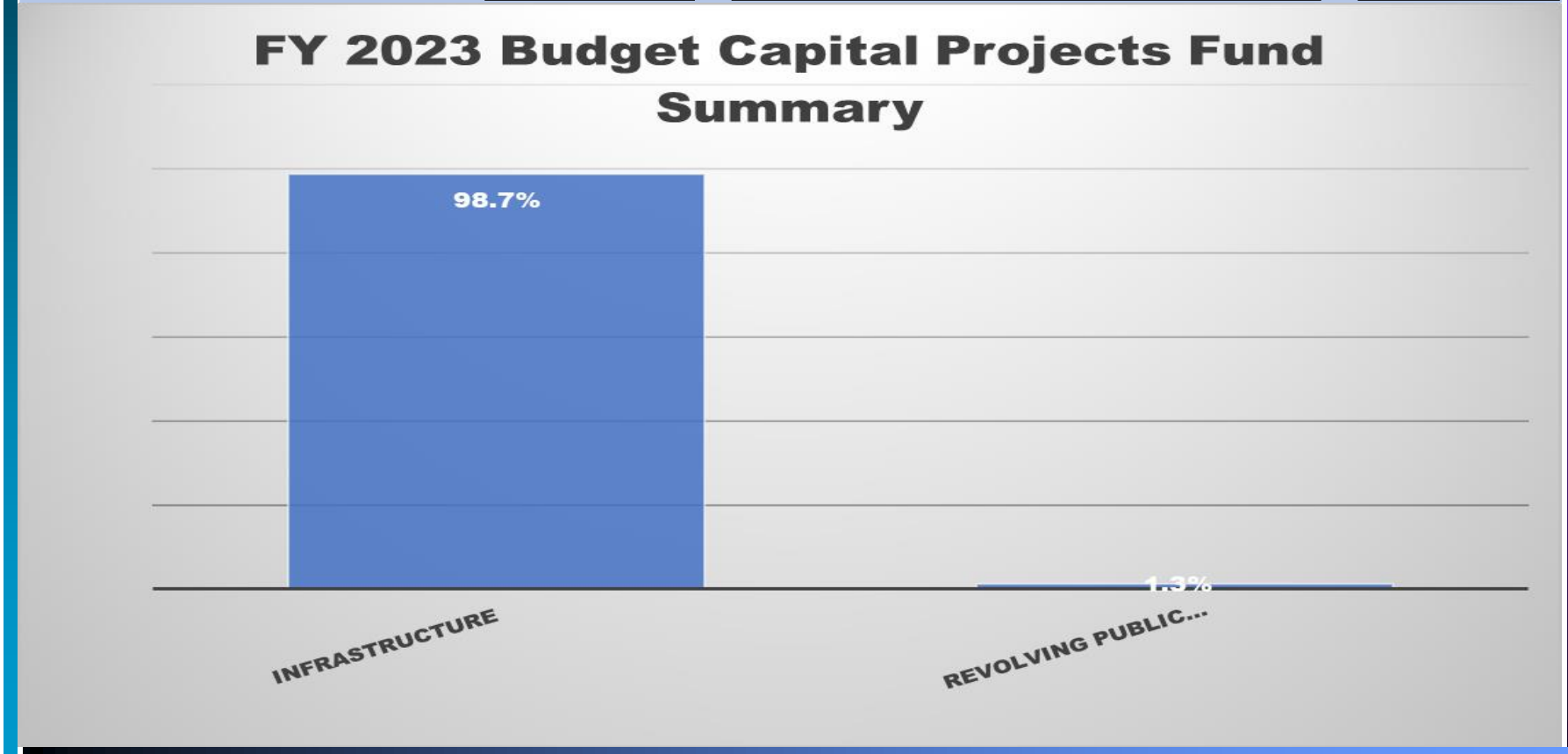
FY 2023 BUDGET SPECIAL REVENUE FUND SUMMARY

FUND	FY 2023 Total Revenue	FY 2023 Operational Expenditures	FY 2023 Capital Expenditures	FY 2023 Transfers Out	FY 2023 Total Expenditures
1/2-Cent Pension	$ 9,201,000	$ 8,946,000	$ -	$ -	$ 8,946,000
Public Safety	$ 9,207,000	$ 5,278,994	$ 2,381,010	$ 1,598,519	$ 9,258,523
CVB Fund	$ 1,534,000	$ 1,309,188	$ 39,000	$ 75,164	$ 1,423,352
Health Fund	$ 2,882,758	$ 2,735,966	$ 114,000	$ 65,364	$ 2,915,330
Parks Fund	$ 3,457,700	$ 3,191,813	$ 271,400	$ 136,607	$ 3,599,820
Solid Waste Fund	$ 3,344,980	$ 3,044,027	$ 160,000	$ 57,803	$ 3,261,830
Parks/Stormwater Sales Tax	$ 4,600,500	$ 1,015,495	$ 2,875,000	$ 313,264	$ 4,203,759
Transportation Sales Tax	$ 13,701,944	$ 6,454,705	$ 2,782,000	$ 5,325,761	$ 14,562,466
Capital Improvement Sales Tax	$ 8,100,750	$ 153,802	$ 24,845,000	$ 421,057	$ 25,419,859
Community Planning	$ 3,404,175	$ 3,577,127	$ 1,200	$ 13,729	$ 3,592,056
American Rescue Plan Act	$ -	$ -	$ -	$ -	$ -
Economic Development Fund	$ -	$ -	$ -	$ -	$ -
Total Special Revenue Funds	$ 59,434,807	$ 35,707,117	$ 33,468,610	$ 8,007,268	$ 77,182,995



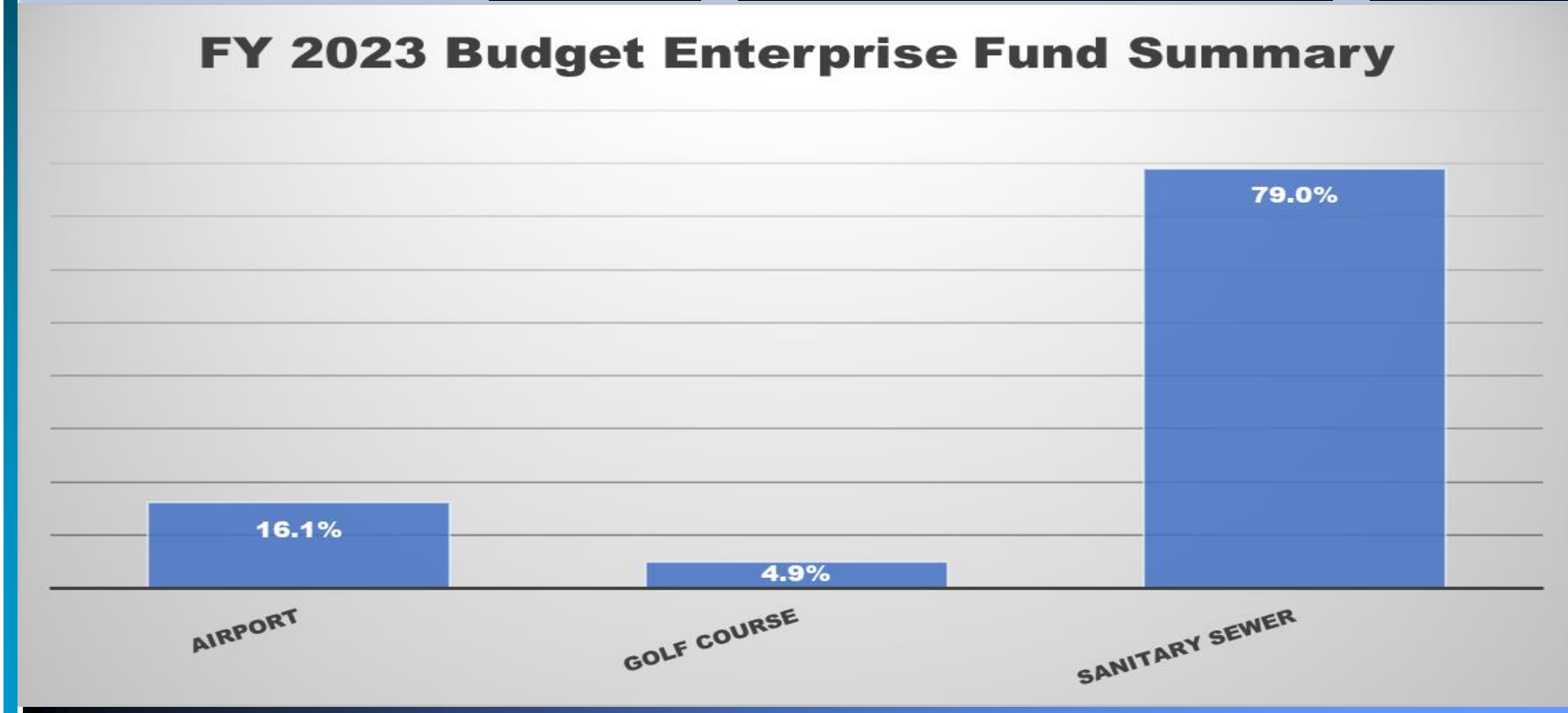
FY 2023 BUDGET CAPITAL PROJECTS FUND SUMMARY

FUND	FY 2023 Total Revenue	FY 2023 Operational Expenditures	FY 2023 Capital Expenditures	FY 2023 Transfers Out	FY 2023 Total Expenditures
Infrastructure	$ 9,222,000	$ 2,552,000	$ 5,885,000	$ -	$ 8,437,000
Revolving Public Improvements	$ 41,000	$ 113,500	$ -	$ -	$ 113,500
Total Capital Projects Funds	$ 9,263,000	$ 2,665,500	$ 5,885,000	$ -	$ 8,550,500



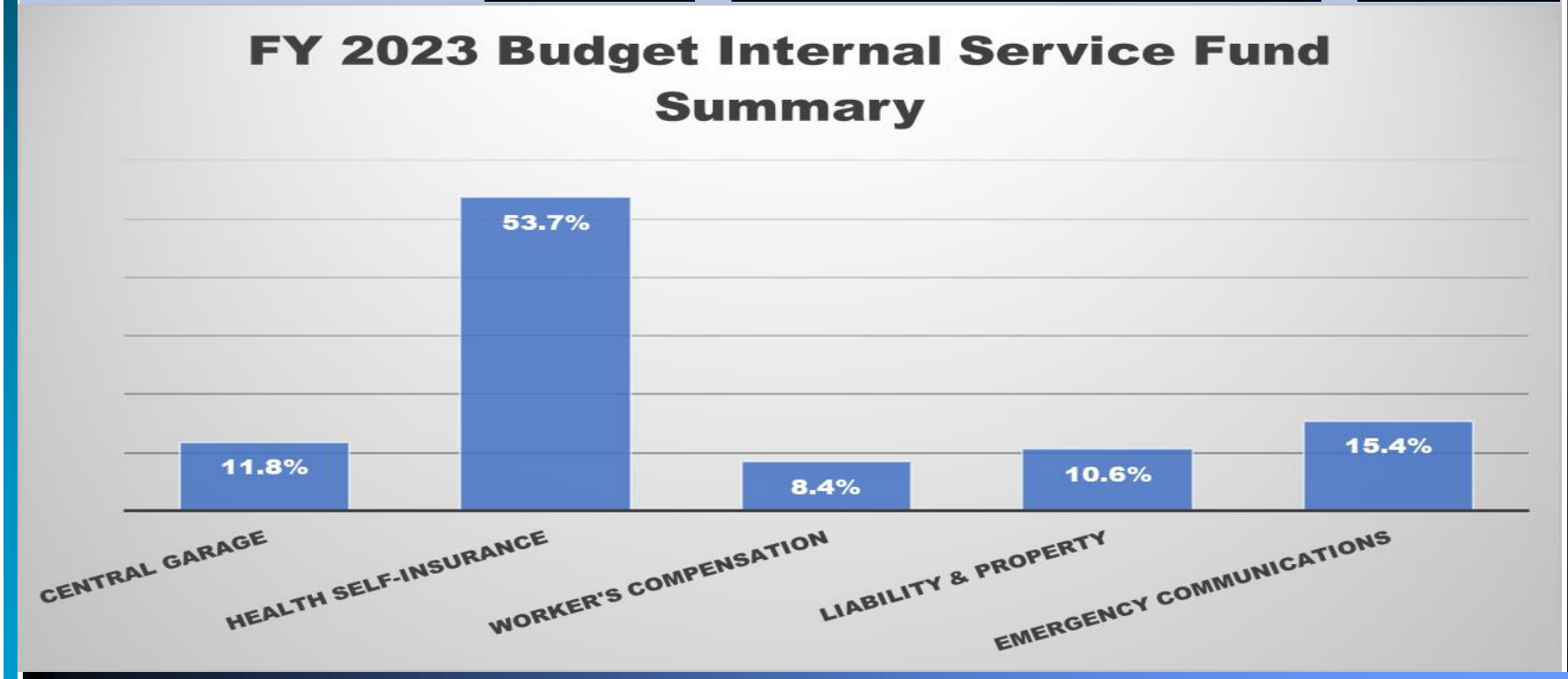
FY 2023 BUDGET ENTERPRISE FUND SUMMARY

FUND	FY 2023 Total Revenue	FY 2023 Operational Expenditures	FY 2023 Capital Expenditures	FY 2023 Transfers Out	FY 2023 Total Expenditures
Airport	$ 3,190,291	$ 2,736,671	$ -	$ 164,501	$ 2,901,172
Golf Course	$ 914,300	$ 861,065	$ -	$ 30,431	$ 891,496
Sanitary Sewer	$ 19,762,550	$ 12,797,980	$ -	$ 1,473,596	$ 14,271,576
Total Enterprises Funds	$ 23,867,141	$ 16,395,716	$ -	$ 1,668,528	$ 18,064,244



FY 2023 BUDGET INTERNAL SERVICE FUND SUMMARY

FUND	FY 2023 Total Revenue	FY 2023 Operational Expenditures	FY 2023 Capital Expenditures	FY 2023 Transfers Out	FY 2023 Total Expenditures
Central Garage	$ 1,683,000	$ 1,494,065	$ -	$ 46,787	$ 1,540,852
Health Self-Insurance	$ 7,060,000	$ 6,995,800	$ -	$ -	$ 6,995,800
Worker's Compensation	$ 1,111,709	$ 1,097,793	$ -	$ -	$ 1,097,793
Liability & Property	$ 1,358,834	$ 1,382,746	$ -	$ -	$ 1,382,746
Emergency Communications	$ 2,311,548	$ 1,915,336	$ -	$ 86,742	$ 2,002,078
Total Internal Service Funds	$ 13,525,091	$ 12,885,740	$ -	$ 133,529	$ 13,019,269



FY 2023 PROPOSED BUDGET ASSUMPTIONS – ALL FUNDS

- No employee wage increases included in the Proposed Budget pending Internal Equity Recommendation; Preserved funding capacity to address wages
- General Employee LAGERS Rate decreased from 13.3% to 13.0% - Overall Estimated Savings $42,500
- Police Employee LAGERS Rate decreased from 17.4% to 16.7% due to Pension Sales Tax one-time contribution of $1,000,000 - Overall Estimated Savings $36,000
- Fire Employee LAGERS Rate increased from 17.7% to 18.7% - Overall Estimated Cost $35,000
- Projected increase in Employee Insurance Benefits - Overall Estimated Cost $170,000

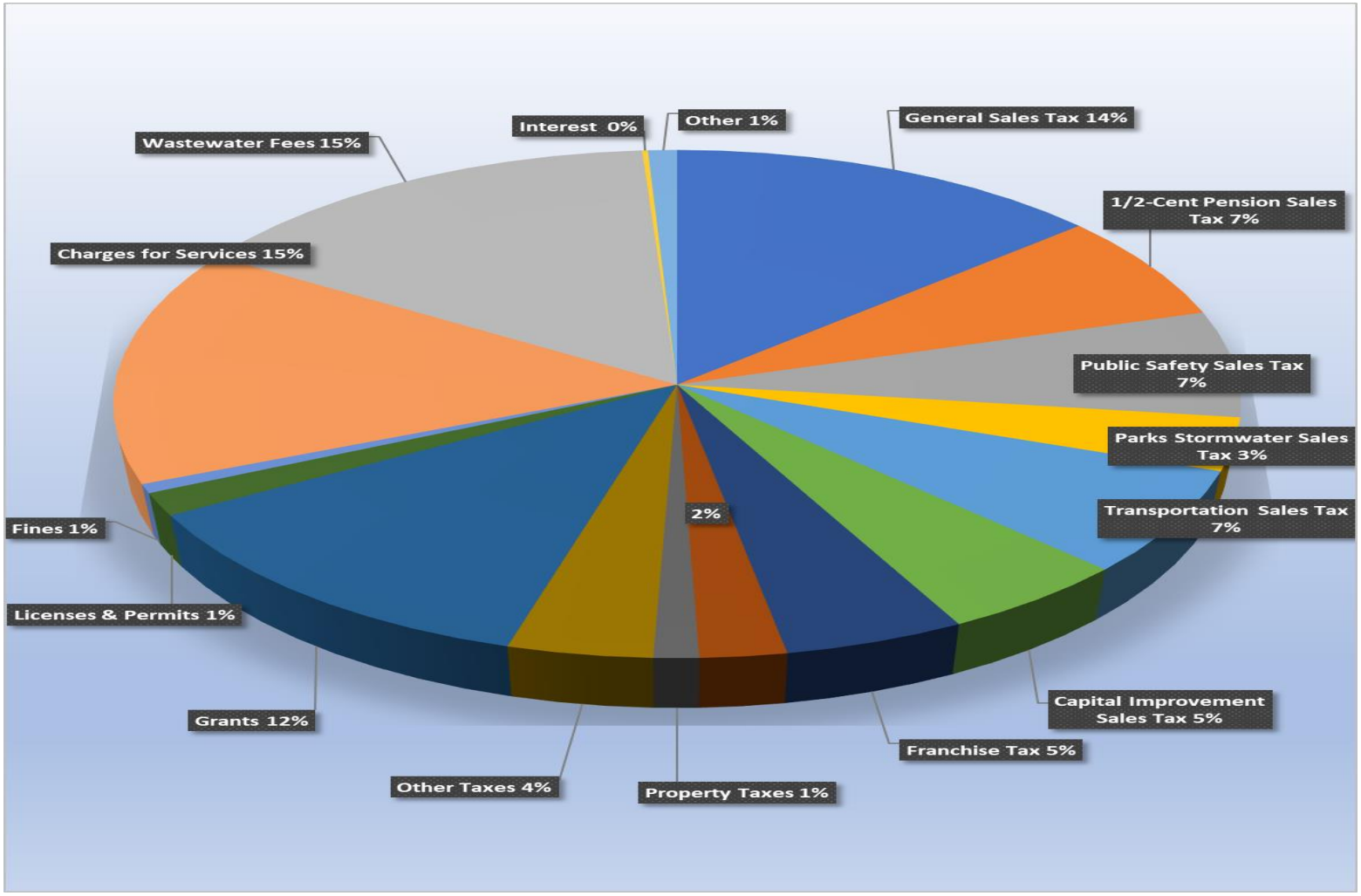
REVENUE HIGHLIGHTS – ALL FUNDS

- **Sales Tax**
  - Projected Sales Tax increase in the FY 2023 Budget is 2% from 2022 estimated actuals
  - Revenue generated from the 1.0% General Sales Tax, 0.5% Pension Sales Tax, 0.5% Public Safety General Sales Tax, 0.5% Transportation Sales Tax, .25% Parks & Stormwater Sales Tax and .375% Capital Improvement Sales Tax is expected to be approximately $54.5 million in FY 2023
  - Revenue generated from the Use Tax, following the same percentages as the Sales Tax categories, is expected to be $3 million in FY 2023

REVENUES – ALL FUNDS
FY 2023 Proposed Budget

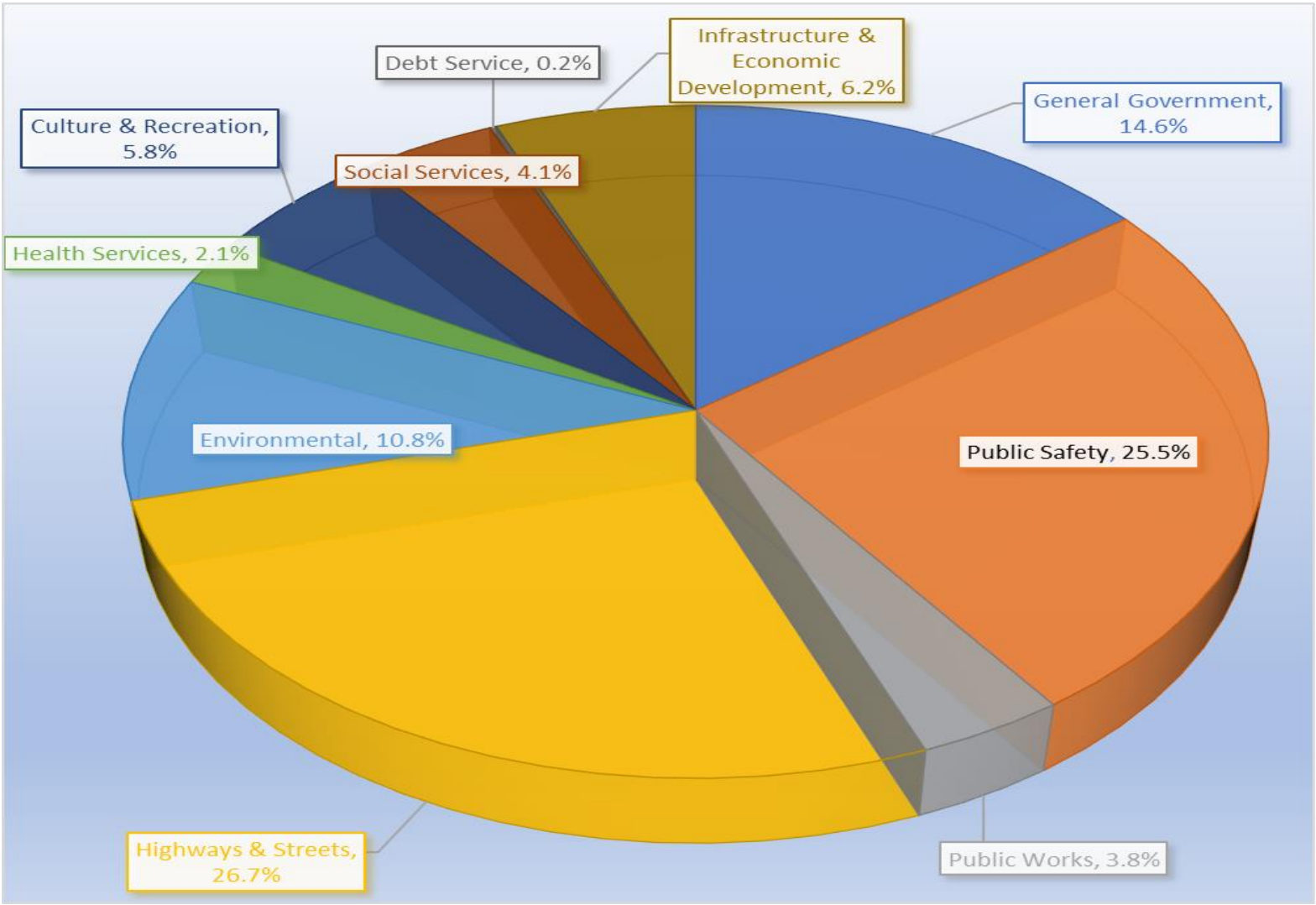
General Sales Tax	$ 17,442,000
1/2-Cent Pension Sales Tax	8,721,000
Public Safety Sales Tax	8,721,000
Parks & Stormwater Sales Tax	4,360,500
Transportation Sales Tax	8,721,000
Capital Improvement Sales Tax	6,540,750
Utility Franchise Tax	6,240,000
Use Tax	3,000,000
Property Taxes	1,554,600
Other Taxes	5,006,750
Intergovernmental (Grants)	15,729,895
Licenses & Permits	1,897,100
Fines & Forfeitures	749,100
Charges for Services	19,450,400
Wastewater Fees	19,480,000
Interest Earnings	225,100
Other Income	1,150,600
TOTAL REVENUE	**$ 128,989,795**

TOTAL REVENUE BY TYPE – ALL FUNDS
FY 2023 Proposed Budget



EXPENDITURES BY FUNCTION – ALL FUNDS

FY 2023 Proposed Budget



POSITION SUMMARY – ALL FUNDS
FY 2023 PROPOSED BUDGET

FY 2023 POSITIONS BY FUND SUMMARY

FUND TYPE	FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 PROPOSED	PROPOSED CHANGE
General Fund	258.95	259.90	259.90	-
Special Revenue Funds	221.75	225.00	234.00	9.00
Enterprise Funds	76.25	76.25	77.25	1.00
Internal Service Funds	27.60	26.80	26.80	-
Total Positions by Fund	584.55	587.95	597.95	10.00

FTE Proposed Changes:

Special Revenue Funds: Public Safety Sales Tax-Add 3 Firefighters and 3 Fire Captain positions for Additional Station; Health-Add Grant-Funded WIC Administrative Assistant position; Parks & Stormwater Sales Tax-Add Use Tax funded Park Ranger (2) positions

Enterprise Funds: Sewer Fund-Add Wastewater Plant Technician position funded through Sewer Rate Study

Positions by Fund

Full-Time Equivalent (FTE)

	FYE 2021 Actual	FYE 2022 Actual	FY 2023 Proposed Budget
GENERAL FUND			
City Manager	4.00	4.15	4.15
City Clerk	2.00	2.00	2.00
Legal Services	6.25	6.25	6.25
Human Resources	3.60	4.40	4.40
Building Regulations	6.00	6.00	6.00
Finance	10.00	10.00	10.00
Information Technology	6.00	6.00	6.00
Municipal Court	9.50	9.50	9.50
Public Works	17.40	17.40	17.40
Police	109.80	109.80	109.80
Fire	71.00	71.00	71.00
Cemeteries	7.20	7.20	7.20
Emergency Management	2.00	2.00	2.00
Neighborhood Improvement	4.20	4.20	4.20
Total General Fund	**258.95**	**259.90**	**259.90**
SPECIAL REVENUE FUNDS			
Public Safety Sales Tax	55.00	58.00	64.00
Convention & Tourism	4.25	4.25	4.25
Health & Welfare	31.80	31.80	32.80
Parks & Recreation	42.65	42.65	42.65
Solid Waste Management	4.20	4.20	4.20
Parks & Stormwater Sales Tax	15.35	15.35	17.35
Transportation Sales Tax	59.20	59.20	59.20
Capital Improvements Sales Tax	1.75	1.75	1.75
Community Planning	7.55	7.80	7.80
Total Special Revenue Funds	**221.75**	**225.00**	**234.00**
ENTERPRISE FUNDS			
Regional Airport	12.80	12.80	12.80
Municipal Golf Course	10.50	10.50	10.50
Sanitary Sewer	52.95	52.95	53.95
Total Enterprise Funds	**76.25**	**76.25**	**77.25**
INTERNAL SERVICE FUNDS			
Central Garage	4.20	4.20	4.20
Worker's Compensation	0.80	0.30	0.30
Liability & Property Self-Insurance	0.60	0.30	0.30
Emergency Communications	22.00	22.00	22.00
Total Internal Service Funds	**27.60**	**26.80**	**26.80**
TOTAL FTE - ALL FUNDS	**584.55**	**587.95**	**597.95**
Not included in FTE Count:			
One Public Defender in Municipal Court (Contract)			
Nine City Councilors (Stipend)			

PROPOSED PERSONNEL CHANGES
FY 2023 PROPOSED BUDGET

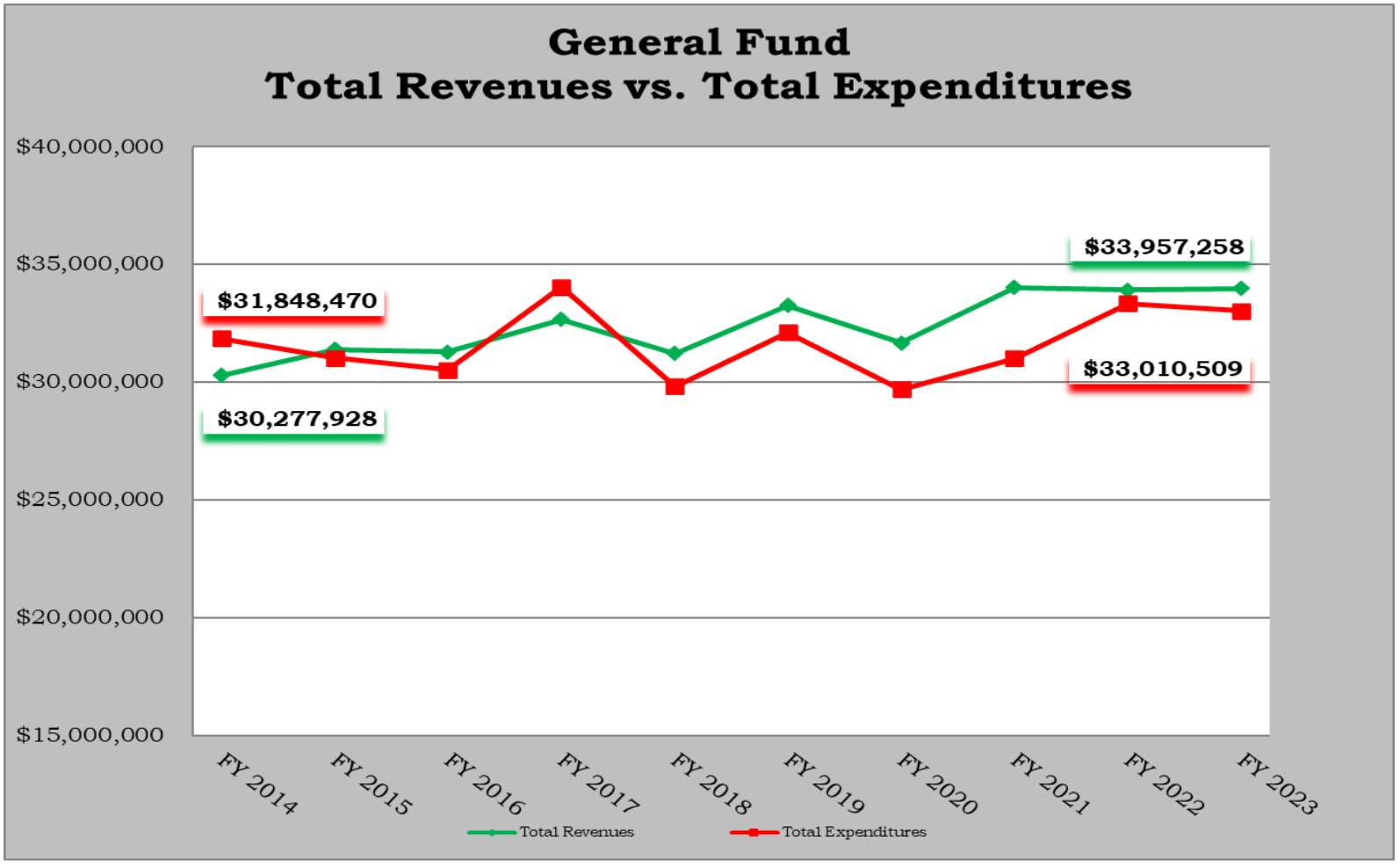
- All Funds:
  - Add 3 Firefighters and 3 Fire Captain positions for Station #7 from Public Safety Sales Tax
  - Add Grant Funded WIC Administrative Assistant position in Health Department
  - Add 2 Park Ranger positions from Parks & Stormwater Use Tax for Action Plan
  - Add Wastewater Plant Technician position funded through Sewer Rate Study

FY 2023 KEY INITIATIVES OTHER FUNDS

- Install Visitor Kiosk to survey guests of City
- Develop Southwest Missouri Tourism Partnership
- Develop Community Health Plan from Community Health Needs Assessment
- Implement Electronic Health Records software system
- Develop Lodging Inspection Program
- Develop Maintenance Plan for each park
- Replace cart paths on 9 holes in conjunction with Public Works and the Special Road District

- Expand Transit Department Safety Plan and CDL Training Program
- Conduct Origin and Destination study related to transportation
- Complete Safety Plan for needed improvements to the City's transportation network
- Begin Migration towards digital plan review of Commercial Projects
- Begin preparation for Capital Improvement Sales Tax renewal
- Begin work on Phase III Parks/Stormwater Sales Tax Projects

GENERAL FUND
FY 2023 PROPOSED BUDGET

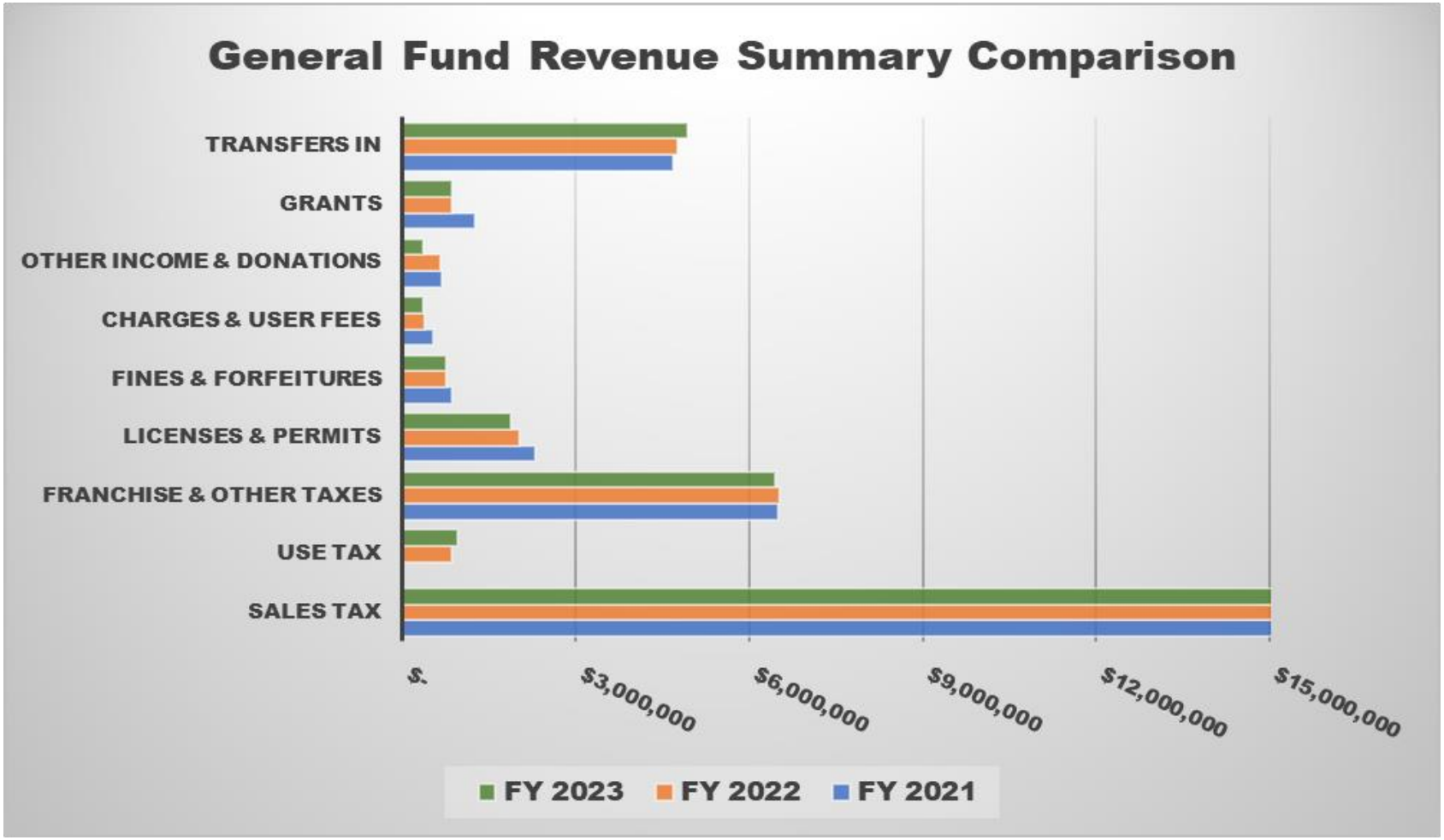


GENERAL FUND REVENUES
FY 2023 PROPOSED BUDGET

FY 2023 BUDGET GENERAL FUND REVENUES

GENERAL FUND REVENUE	FY 2021 ACTUAL	FY 2022 ESTIMATED	FY 2023 BUDGET	PROPOSED CHANGE AMOUNT	%
Sales Tax	$ 17,238,411	$ 17,100,000	$ 17,442,000	$ 342,000	2.0%
Use Tax	$ -	$ 850,000	$ 960,000	$ 110,000	12.9%
Franchise & Other Taxes	$ 6,486,220	$ 6,530,000	$ 6,450,000	$ (80,000)	-1.2%
Licenses & Permits	$ 2,293,070	$ 2,033,100	$ 1,871,300	$ (161,800)	-8.0%
Fines & Forfeitures	$ 847,907	$ 749,100	$ 749,100	$ -	0.0%
Charges & User Fees	$ 532,112	$ 391,514	$ 366,514	$ (25,000)	-6.4%
Other Income & Donations	$ 672,673	$ 641,595	$ 342,900	$ (298,695)	-46.6%
Grants	$ 1,242,492	$ 848,278	$ 843,442	$ (4,836)	-0.6%
Transfers In	$ 4,686,358	$ 4,750,021	$ 4,932,002	$ 181,981	3.8%
Total General Fund Revenue	$ 33,999,243	$ 33,893,608	$ 33,957,258	$ 63,650	0.2%

GENERAL FUND REVENUES
FY 2023 PROPOSED BUDGET



GENERAL FUND REVENUES
MAJOR REVENUE SOURCES

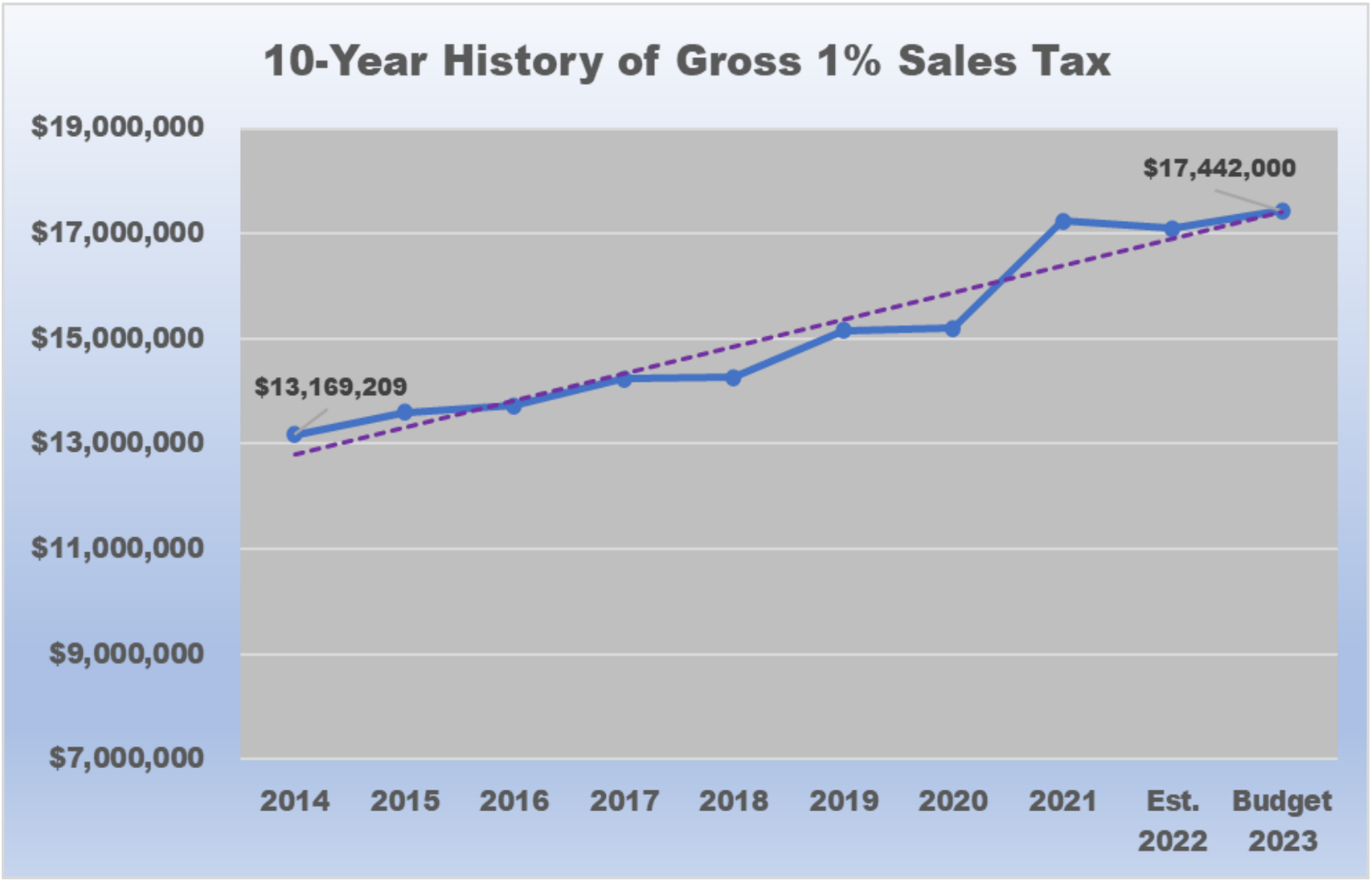
10-YEAR HISTORY OF GROSS 1% SALES TAX

FISCAL YEAR	AMOUNT	YEARLY % CHANGE
2014	$ 13,169,209	-3.2%
2015	$ 13,604,721	3.3%
2016	$ 13,726,267	0.9%
2017	$ 14,230,450	3.7%
2018	$ 14,258,932	0.2%
2019	$ 15,150,748	6.3%
2020	$ 15,199,077	0.3%
2021	$ 17,238,411	13.4%
Est. 2022	$ 17,100,000	-0.8%
Budget 2023	$ 17,442,000	2.0%
Average Annual Change		2.6%
Ten Year Average Change		38.5%

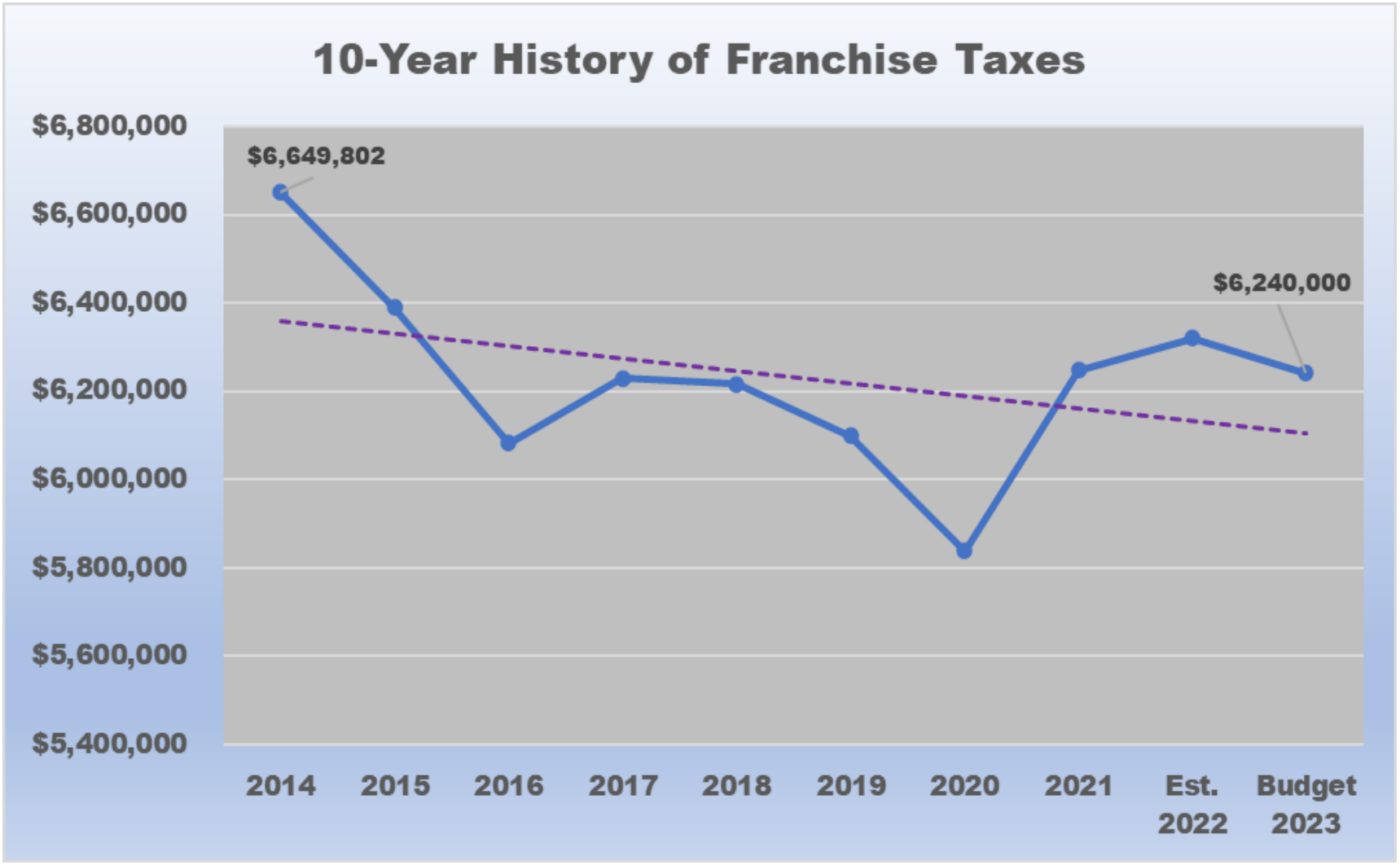
10-YEAR HISTORY OF FRANCHISE TAXES

FISCAL YEAR	AMOUNT	YEARLY % CHANGE
2014	$ 6,649,802	2.7%
2015	$ 6,389,210	-3.9%
2016	$ 6,082,435	-4.8%
2017	$ 6,229,719	2.4%
2018	$ 6,216,670	-0.2%
2019	$ 6,099,376	-1.9%
2020	$ 5,837,234	-4.3%
2021	$ 6,247,196	7.0%
Est. 2022	$ 6,320,000	1.2%
Budget 2023	$ 6,240,000	-1.3%
Average Annual Change		-0.3%
Ten Year Average Change		-9.9%

1% GENERAL GROSS SALES TAX

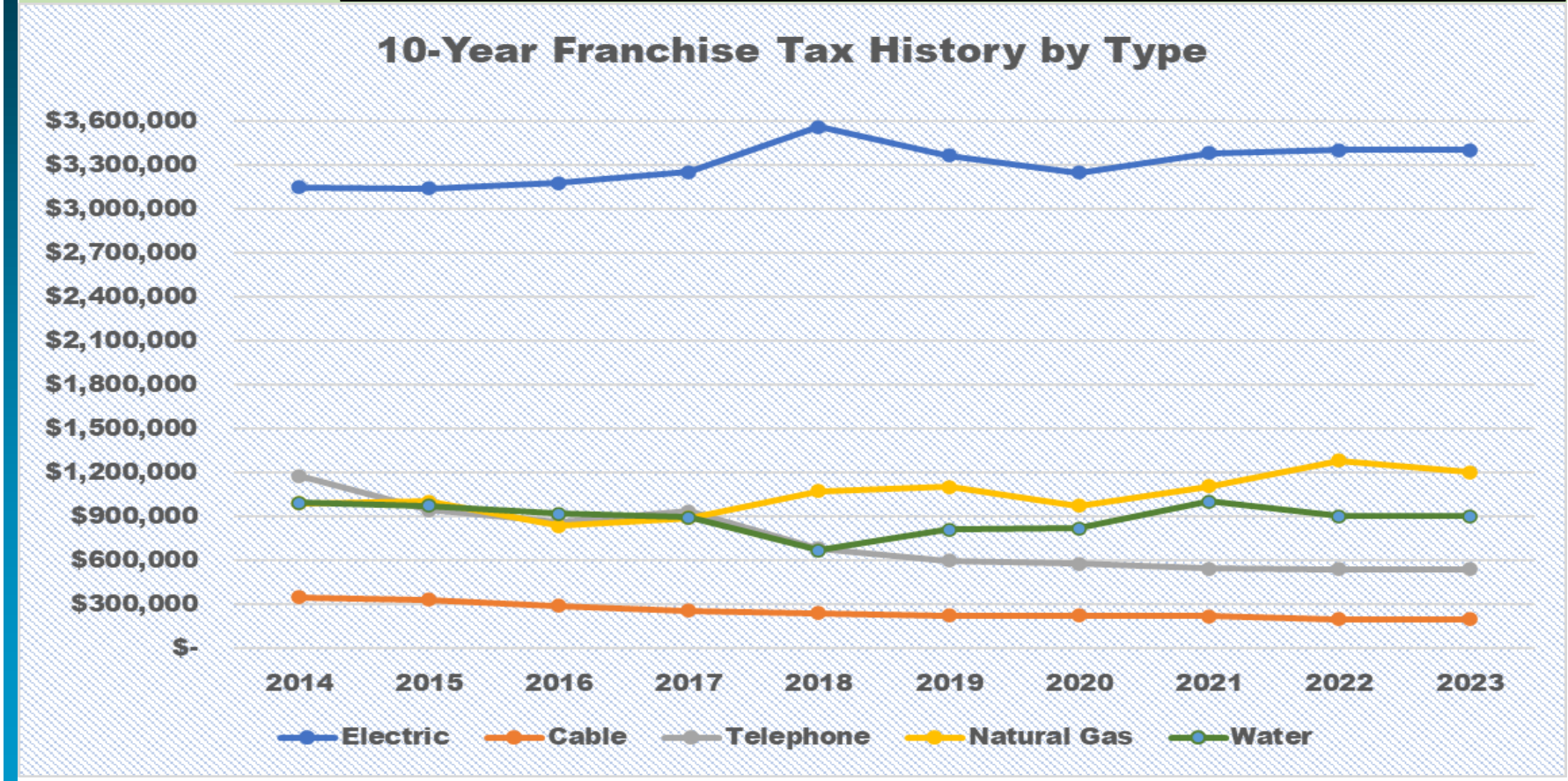


FRANCHISE TAXES



10-YEAR HISTORY OF FRANCHISE TAXES BY TYPE

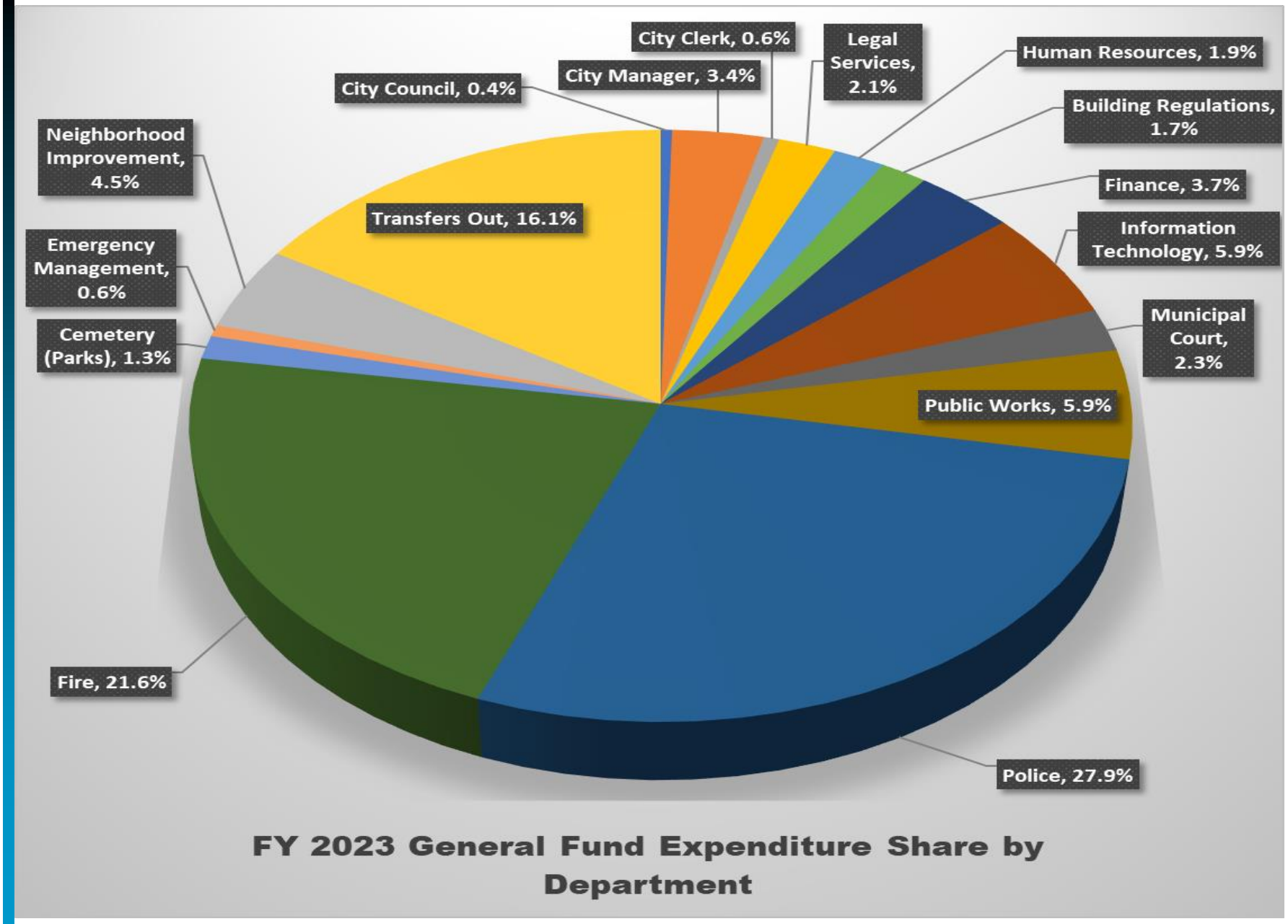
FRANCHISE FEE	2014	2015	2016	2017	2018	2019	2020	2021	Est. 2022	Budget 2023
Electric	$ 3,144,617	$ 3,137,646	$ 3,177,136	$ 3,249,568	$ 3,556,350	$3,362,154	$3,247,194	$3,378,209	$3,400,000	$3,400,000
Cable	$ 346,330	$ 332,852	$ 288,528	$ 258,800	$ 240,193	$ 225,002	$ 222,312	$ 217,569	$ 200,000	$ 200,000
Telephone	$ 1,175,359	$ 944,718	$ 862,156	$ 937,164	$ 680,108	$ 598,596	$ 577,362	$ 543,882	$ 540,000	$ 540,000
Natural Gas	$ 988,252	$ 1,002,529	$ 837,026	$ 891,534	$ 1,071,124	$1,101,139	$ 972,711	$1,104,274	$1,280,000	$1,200,000
Water	$ 995,245	$ 971,465	$ 917,588	$ 892,653	$ 668,895	$ 812,485	$ 817,655	$1,003,262	$ 900,000	$ 900,000
Total Franchise Taxes	$ 6,649,803	$ 6,389,210	$ 6,082,434	$ 6,229,719	$ 6,216,670	$6,099,376	$5,837,234	$6,247,196	$6,320,000	$6,240,000



FY 2023 GENERAL FUND EXPENDITURES BY DEPARTMENT

FY 2023 BUDGET GENERAL FUND EXPENDITURES BY DEPARTMENT

DEPARTMENT	FY 2021 ACTUAL	FY 2022 ESTIMATED	FY 2023 BUDGET	PROPOSED CHANGE AMOUNT	%
City Council	$ 522,022	$ 1,060,884	$ 136,443	$ (924,441)	-87.1%
City Manager	$ 888,338	$ 1,417,853	$ 1,112,396	$ (305,457)	-21.5%
City Clerk	$ 256,060	$ 261,043	$ 188,831	$ (72,212)	-27.7%
Legal Services	$ 661,513	$ 684,575	$ 700,126	$ 15,551	2.3%
Human Resources	$ 368,151	$ 540,086	$ 633,806	$ 93,720	17.4%
Building Regulations	$ 552,699	$ 547,404	$ 568,290	$ 20,886	3.8%
Finance	$ 1,296,394	$ 1,107,116	$ 1,220,228	$ 113,112	10.2%
Information Technology	$ 1,861,658	$ 2,011,037	$ 1,951,303	$ (59,734)	-3.0%
Municipal Court	$ 769,314	$ 755,770	$ 764,562	$ 8,792	1.2%
Public Works	$ 1,897,742	$ 2,141,976	$ 1,960,184	$ (181,792)	-8.5%
Police	$ 9,228,333	$ 9,204,109	$ 9,213,325	$ 9,216	0.1%
Fire	$ 6,114,114	$ 7,035,799	$ 7,133,266	$ 97,467	1.4%
Cemetery (Parks)	$ 333,118	$ 430,321	$ 415,895	$ (14,426)	-3.4%
Emergency Management	$ 191,213	$ 201,019	$ 208,671	$ 7,652	3.8%
Neighborhood Improvement	$ 265,711	$ 298,445	$ 1,489,057	$ 1,190,612	398.9%
Transfers Out	$ 5,786,421	$ 5,638,626	$ 5,314,126	$ (324,500)	-5.8%
Total General Fund Expenditures	$ 30,992,801	$ 33,336,063	$ 33,010,509	$ (325,554)	-1.0%



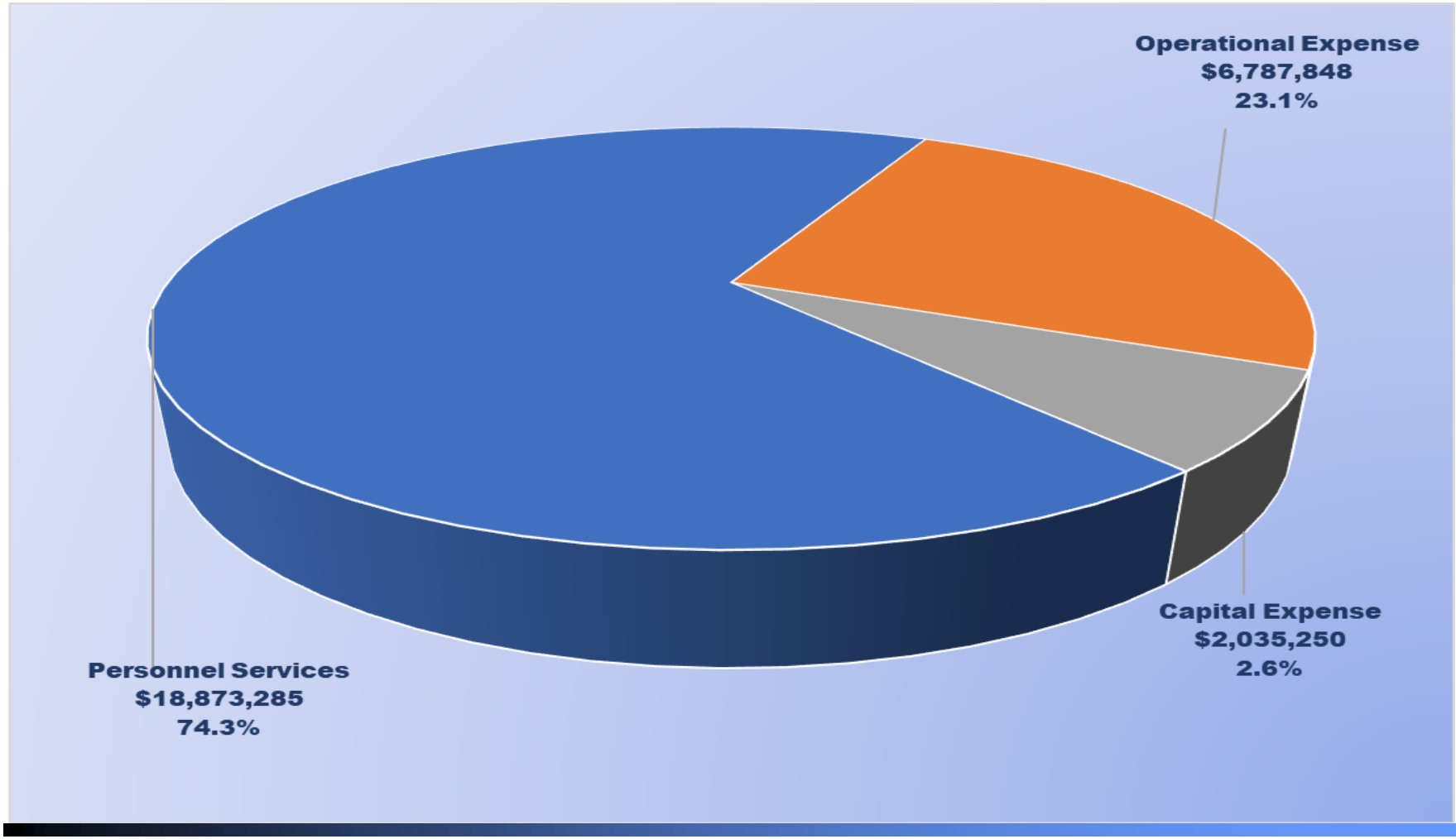
FY 2023 General Fund Expenditure Share by Department

FY 2023 GENERAL FUND EXPENDITURES BY CATEGORY

GENERAL FUND EXPENDITURES BY CATEGORY

CATEGORY	FY 2021 ACTUAL	FY 2022 ESTIMATED	FY 2023 BUDGET	PROPOSED CHANGE AMOUNT	PROPOSED CHANGE %
Personnel Services	$ 18,379,505	$ 18,714,699	$ 18,873,285	$ 158,586	0.8%
Operational Supplies	$ 4,346,179	$ 5,842,934	$ 4,698,000	$ (1,144,934)	-19.6%
Other Purchases/Services	$ 1,427,834	$ 1,171,772	$ 2,089,848	$ 918,076	78.3%
Capital Outlay	$ 1,052,862	$ 1,968,032	$ 2,035,250	$ 67,218	3.4%
Transfers Out	$ 5,786,421	$ 5,638,626	$ 5,314,126	$ (324,500)	-5.8%
Total GF Expenditures	$ 30,992,801	$ 33,336,063	$ 33,010,509	$ (325,554)	-1.0%

GENERAL FUND
TOTAL EXPENDITURES
FY 2023 Budget

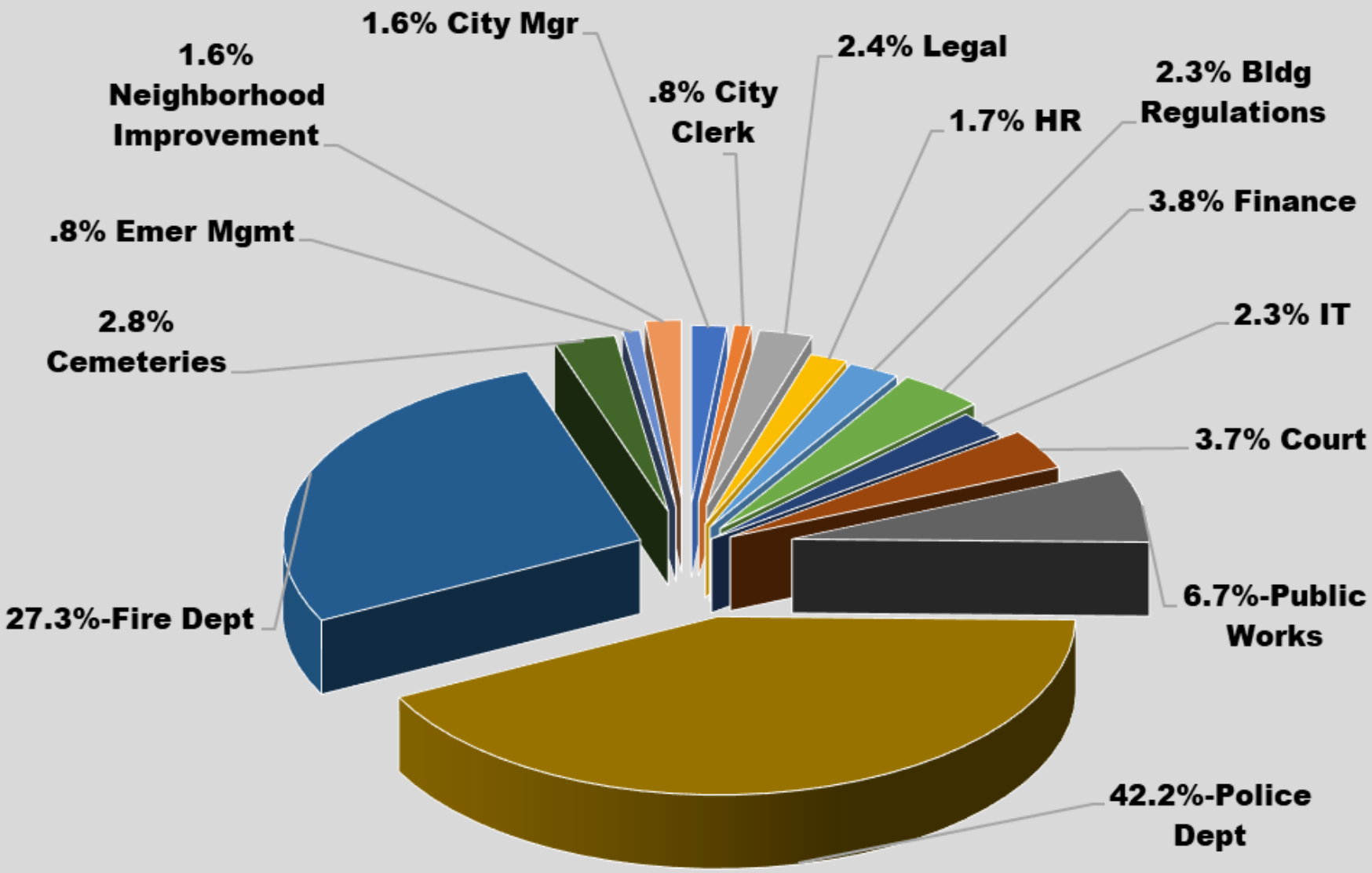


GENERAL FUND
SUMMARY OF POSITIONS BY DEPARTMENT

FY 2023 GENERAL FUND POSITIONS BY DEPARTMENT

DEPARTMENT	FY 2021 ACTUAL	FY 2022 ACTUAL	FY 2023 PROPOSED	PROPOSED CHANGE	% OF TOTAL
City Manager	4.00	4.15	4.15	-	1.6%
City Clerk	2.00	2.00	2.00	-	0.8%
Legal Services	6.25	6.25	6.25	-	2.4%
Human Resources	3.60	4.40	4.40	-	1.7%
Building Regulations	6.00	6.00	6.00	-	2.3%
Finance	10.00	10.00	10.00	-	3.8%
Information Technology	6.00	6.00	6.00	-	2.3%
Municipal Court	9.50	9.50	9.50	-	3.7%
Public Works	17.40	17.40	17.40	-	6.7%
Police	109.80	109.80	109.80	-	42.2%
Fire	71.00	71.00	71.00	-	27.3%
Cemeteries	7.20	7.20	7.20	-	2.8%
Emergency Management	2.00	2.00	2.00	-	0.8%
Neighborhood Improvement	4.20	4.20	4.20	-	1.6%
Total GF Positions	258.95	259.90	259.90	-	100.0%

FY 2023 General Fund Positions by Department

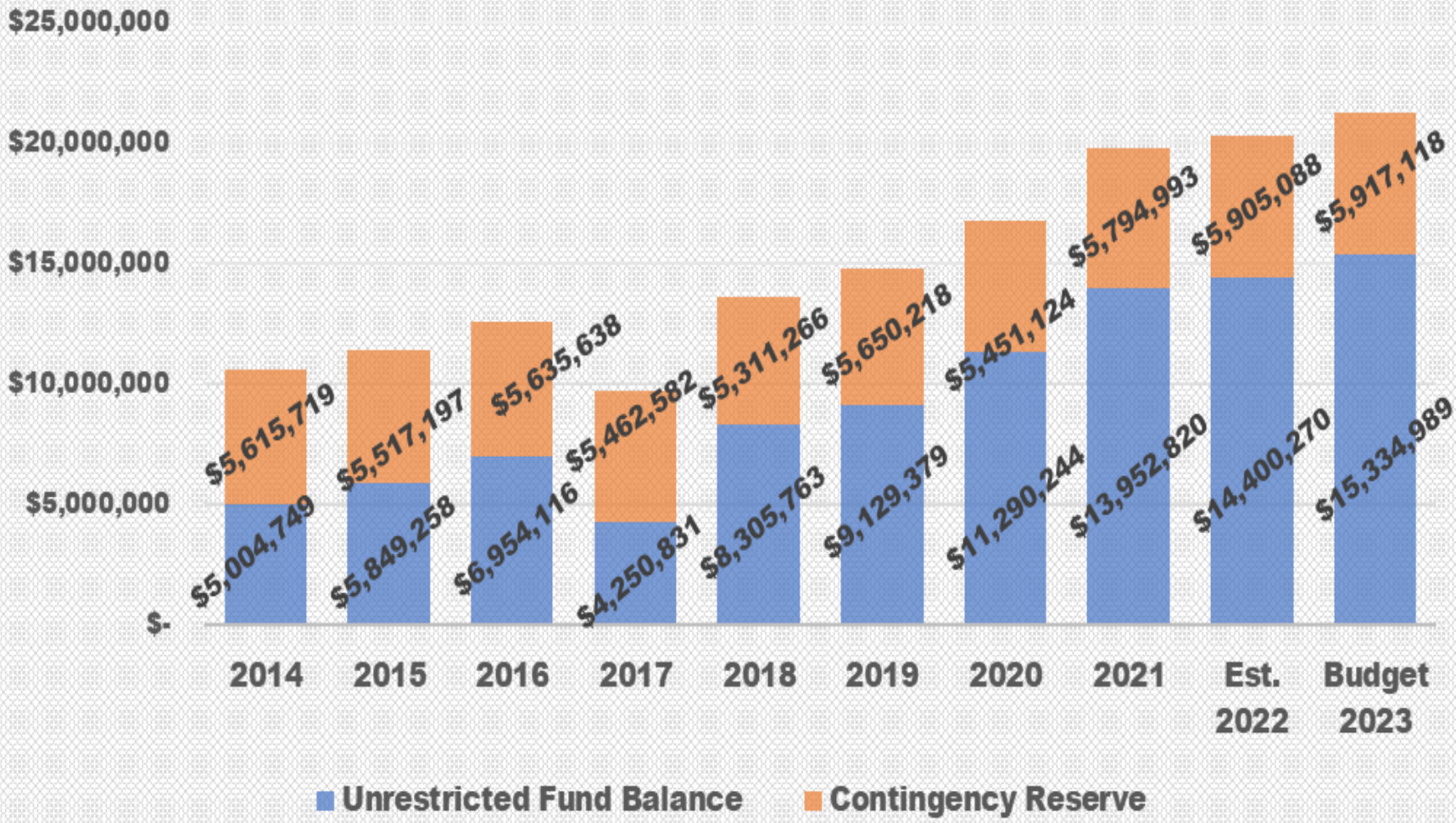


GENERAL FUND
FUND BALANCE

GENERAL FUND 10-YEAR HISTORY OF FUND BALANCE

FISCAL YEAR	UNRESTRICED AMOUNT	CONTINGENCY AMOUNT	TOTAL FUND BALANCE
2014	$ 5,004,749	$ 5,615,719	$ 10,620,468
2015	$ 5,849,258	$ 5,517,197	$ 11,366,455
2016	$ 6,954,116	$ 5,635,638	$ 12,589,754
2017	$ 4,250,831	$ 5,462,582	$ 9,713,413
2018	$ 8,305,763	$ 5,311,266	$ 13,617,029
2019	$ 9,129,379	$ 5,650,218	$ 14,779,597
2020	$ 11,290,244	$ 5,451,124	$ 16,741,368
2021	$ 13,952,820	$ 5,794,993	$ 19,747,813
Est. 2022	$ 14,400,270	$ 5,905,088	$ 20,305,358
Budget 2023	$ 15,334,989	$ 5,917,118	$ 21,252,107

GENERAL FUND 10-YEAR FUND BALANCE HISTORY



FY 2023 KEY INITIATIVES
GENERAL FUND

- Conduct Police Memorial Study
- Implement Time and Attendance System, along with HRIS System
- Develop and Coordinate ARPA/Infrastructure Spending Plan
- Administrative reduction of Incode Court Cases following implementation of state mandated system
- Implement Recommended Beat Configurations from Police Resource Allocation Study
- Establish Mental Health Awareness Program for Police
- Review and Restructure City Ordinances related to Vacant and Dangerous Buildings
- Complete first onsite visit for American Public Works Association (APWA) Accreditation of Public Works Department
- Conduct Community-Based Homeless Strategic Plan
- Remodel workspace in City Hall for additional employees for various Action Plans
- Implement recommendations from Communications Assessment, Benchmark and Level of Service Study and Planning Operational Assessment
- Further Develop and begin Implementation of City Work Group Recommendations

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- General Fund: $ 2,035,250
  - Time & Attendance, HRIS System - $125,000
  - Replacement K9 SUV & Equipment (3) - $175,500
  - Replacement Fire Engine #4 - $900,000
  - Replacement Frontline Attack Hose/Nozzle (7) - $150,000
  - City Hall 1st Floor Remodel - $183,900

- Public Safety Sales Tax Fund: $ 2,381,010
  - Replacement SUV & Equipment (11) - $590,500
  - Central Square Pro Suite Upgrade - $350,000
  - City Hall Mezzanine Remodel - $191,100
  - Replacement Fire Engine #6 - $900,000

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- Convention & Tourism Fund: $ 39,000
  - Various Capital Replacement and New Capital Equipment
- Health & Welfare Fund: $ 114,000
  - Various Capital Replacement and New Capital Equipment
- Parks & Recreation Fund: $ 271,400
  - Various Capital Replacement and New Capital Equipment
- Solid Waste Management Fund: $ 160,000
  - Replacement Leaf Vacuum (2) - $160,000

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- Parks & Stormwater Sales Tax: $ 2,875,000
  - Minor System Improvement - $200,000
  - Ditch & Culvert Improvements, Connecticut between 32nd & 35th - $656,000
  - Ditch & Culvert Improvements, Connecticut between 35th & 37th - $518,000
  - McClelland to Town Green via Tin Cup Trail – Phase 1 - $300,000
  - Low Water Bridge to Grand Falls Trail - $1,135,000

EXPENDITURE HIGHLIGHTS –ALL FUNDS

- Transportation Sales Tax Fund: $ 2,782,000
  - Replacement ¾-Ton 10-Wheeler Dump Truck - $250,000
  - Replace Tractor with Long Arm Mower - $230,000
  - Street Maintenance - $150,000
  - Neighborhood Improvement - $500,000
  - Street Projects (Overlay) - $1,000,000
  - Replacement 22’ MAPS Vehicle (2) - $250,000
  - Replacement Trolley Vehicle - $135,000
  - Ride Scheduling/Dispatch Software - $125,000

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- Capital Improvement Sales Tax Fund: $ 24,845,000
  - Zora – Rangeline to MO 249 (ROW) - $250,000
  - 20th Street – Schifferdecker to Country Club Road (ROW) - $720,000
  - Neighborhood Transportation Improvements (Sidewalk Construction) - $150,000
  - 32nd Street – Schifferdecker to Country Club Road (Construction) - $3,250,000
  - 32nd Street – Country Club to Central City Road (Construction) - $3,250,000
  - Street Surface Repair - $675,000
  - Connecticut – 32nd to 44th (Construction) - $5,100,000

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- Capital Improvement Sales Tax Fund (concluded):
  - Zora – Rangeline to MO 249 (Construction) - $5,850,000
  - 20th Street – Schifferdecker to Country Club Road (Design) - $500,000
  - 6th Street & Virginia Parking Garage Modifications (Construction) - $4,000,000
  - Existing Traffic Signal Upgrades – 4th & Murphy (Design) - $400,000
  - Intersection Improvements – 4th & Murphy Intersection - $700,000

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- Community Planning Fund: $ 1,200
  - Replacement Laptop - $1,200

- Infrastructure Fund: $ 5,885,000
  - Replacement Box Culvert – Cox Avenue (CDBG Entitlement) - $340,000
  - Streetscape Project – Main Street – 8th to 15th Street - $5,500,000

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- Airport Fund: $ 310,000
  - Various Capital and Equipment Replacement
- Golf Course Fund: $ 171,000
  - Replacement Fairway Mower (2) - $160,000

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- Sanitary Sewer Fund: $ 15,855,200
  - Replacement Nova Filter (4) – Shoal Creek - $3,500,000
  - Replacement Intermediate Screw Pump – Turkey Creek - $500,000
  - Replacement SCADA Software – Turkey Creek & Shoal Creek - $580,000
  - East 20th Street Sewer Extension (ROW) - $100,000
  - Re-Route 4th & Highview Sewer (Construction) - $350,000
  - East 7th Street Sewer Extension – Phase 2 of 2 (Construction) - $800,000
  - East Baker's Branch Sewer Extension – Phase 2 of 2 (Construction) - $900,000
  - East 20th Street Sewer Extension (Design) - $300,000

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- Sanitary Sewer Fund (concluded):
  - I & I Rehabilitation - $1,500,000
  - Tin Cup Parallel Line (Construction) - $4,000,000
  - Crane Road & Arbor Hills Lift Station Elimination - $2,000,000
  - Cleveland Lift Station Consolidation (Design) - $400,000
  - Replacement Freeman Interceptor (Design) - $105,000
  - 20th & Malang Force Main to Shoal Creek Treatment Plant (Design) - $500,000

- Central Garage Fund: $ 2,000
  - Replacement Computer (2) - $2,000

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- Emergency Communications Fund: $ 652,063
  - Replace Portable Radios (39) – $200,070
  - Replace Mobile Radios (44) - $228,360
    (Replacing all Radios – Phase 3 of 4)
  - Replacement Base Station (11) - $100,650

FY 2023 PROPOSED BUDGET

NEXT STEPS

- City Council Budget Work Sessions to cover Budget Overview and Issues & Options on September 20-22, 2022
- Fiscal Year 2023 Budget Adoption on October 17, 2022