CITY OF JOPLIN



FY 2021
PROPOSED BUDGET

CITY OF JOPLIN
ESTIMATE OF NEEDS
PROJECTED FUND BALANCES
FOR FISCAL YEAR 2020-2021

	Audited Fund Balance at 10-31-19	Projected 2019-2020 Activity				Projected Fund Balance at 10-31-20	Projected 2020-2021 Activity				Projected Fund Balance at 10-31-21
		Sources	Operating Expenses	Capital Assets *	Total Expenses		Sources	Operating Expenses	Capital Assets *	Total Expenses	
General Fund	**14,779,597**	30,737,661	27,527,606	2,502,935	30,030,541	**15,486,717**	30,175,046	28,042,674	1,068,460	29,111,134	**16,550,629**
1/2-Cent Pension Sales Tax	**-**	3,712,000	2,077,368	-	2,077,368	**1,634,632**	7,424,000	5,525,000	-	5,525,000	**3,533,632**
Public Safety Sales Tax	**8,575,573**	7,428,137	5,898,563	517,365	6,415,928	**9,587,782**	7,435,000	5,491,989	453,660	5,945,649	**11,077,133**
Convention & Tourism	**1,519,537**	1,022,000	1,238,467	3,883	1,242,350	**1,299,187**	1,209,000	1,283,257	17,200	1,300,457	**1,207,730**
Health & Welfare	**911,689**	2,683,677	2,396,381	61,478	2,457,859	**1,137,507**	2,676,010	2,567,911	6,900	2,574,811	**1,238,706**
Parks & Recreation	**233,071**	3,166,782	3,032,180	181,503	3,213,683	**186,170**	3,500,150	3,311,135	190,000	3,501,135	**185,185**
Solid Waste Management	**1,287,060**	3,077,683	2,856,032	8,125	2,864,157	**1,500,586**	3,085,500	2,930,218	150,000	3,080,218	**1,505,868**
Parks/Stormwater Sales Tax	**6,011,291**	3,914,857	1,212,838	5,945,274	7,158,112	**2,768,036**	4,012,000	1,161,238	3,998,599	5,159,837	**1,620,199**
Transportation Sales Tax	**6,562,186**	11,551,795	8,749,146	2,225,740	10,974,886	**7,139,095**	11,800,294	8,846,697	1,540,875	10,387,572	**8,551,817**
Capital Improvement Sales Tax	**17,949,686**	6,768,000	714,615	6,906,363	7,620,978	**17,096,708**	6,768,000	676,231	18,955,000	19,631,231	**4,233,477**
Community Development	**(1,358,522)**	5,437,066	5,443,099	10,010	5,453,109	**(1,374,565)**	2,181,472	2,159,496	6,500	2,165,996	**(1,359,089)**
Economic Development	**3,825,698**	19,000	-	39,297	39,297	**3,805,401**	15,000	-	-	-	**3,820,401**
Debt Service	**1**	999	1,000	-	1,000	**-**	-	-	-	-	**-**
Infrastructure Improvements	**(1,894,866)**	7,101,097	100,000	7,062,718	7,162,718	**(1,956,487)**	4,662,360	2,600,000	2,077,360	4,677,360	**(1,971,487)**
Revolving Public Improvements	**746,203**	30,000	90,000	-	90,000	**686,203**	30,000	90,000	-	90,000	**626,203**
Regional Airport	**35,829,041**	5,000,709	2,746,591	1,936,306	4,682,897	**38,083,159**	16,601,220	2,814,296	14,166,317	16,980,613	**51,870,083**
Municipal Golf Course	**633,204**	827,980	827,561	74,676	902,237	**633,623**	762,500	809,521	168,000	977,521	**586,602**
Sanitary Sewer	**82,238,601**	17,357,695	14,182,972	13,204,614	27,387,586	**85,413,324**	17,625,000	14,392,936	13,097,000	27,489,936	**88,645,388**
Central Garage	**333,905**	1,493,173	1,483,673	11,000	1,494,673	**343,405**	1,588,250	1,501,116	303,000	1,804,116	**430,539**
Health Self-Insurance	**3,205,003**	6,630,000	6,001,160	-	6,001,160	**3,833,843**	5,930,000	5,922,600	-	5,922,600	**3,841,243**
Workers Compensation Self-Ins	**1,400,569**	689,237	778,760	-	778,760	**1,311,046**	698,073	782,313	-	782,313	**1,226,806**
Liability & Property Insurance	**867,156**	1,788,608	1,317,935	-	1,317,935	**1,337,829**	1,379,058	1,319,058	-	1,319,058	**1,397,829**
Emergency Communications	**1,677,507**	1,817,961	1,699,248	81,016	1,780,264	**1,796,220**	1,808,200	1,849,524	446,427	2,295,951	**1,754,896**
Joplin TIF Commission	**2,235,927**	2,209,808	13,000	-	13,000	**4,432,735**	1,936,000	13,000	-	13,000	**6,355,735**
Joplin Redevelopment Corporation	**8,638,989**	2,324,893	200,392	-	200,392	**10,763,490**	-	163,500	-	163,500	**10,599,990**

FY 2021 PROPOSED BUDGET
EXPLANATION OF FUNDS

FUND TYPE	FUND DESCRIPTION
Governmental	• General Fund is used to account for all ordinary operations of a governmental unit that are financed from taxes and other general revenues • Main operating fund of the City • Accounts for all financial resources of the general government, except those required to be accounted for in a different fund
Special Revenue	• Used to account for revenues from specific taxes or other earmarked revenue sources that by law are designated to finance particular functions or activities of government
Capital Projects	• Governmental funds established to account for resources used for the acquisition of large capital improvements other than those accounted for in proprietary funds.

FY 2021 PROPOSED BUDGET
EXPLANATION OF FUNDS

FUND TYPE	FUND DESCRIPTION
Proprietary	• Business-type funds that are generally self-supporting either by outside fees or internal charges • Two types of proprietary funds: ➢ Enterprise Funds-Used to account for government-owned services supported primarily by service charges or user fees ➢ Internal Service Funds-Account for the goods and services provided by one department to another within government on a cost-reimbursement basis

FY 2021 PROPOSED BUDGET
EXPLANATION OF FUNDS

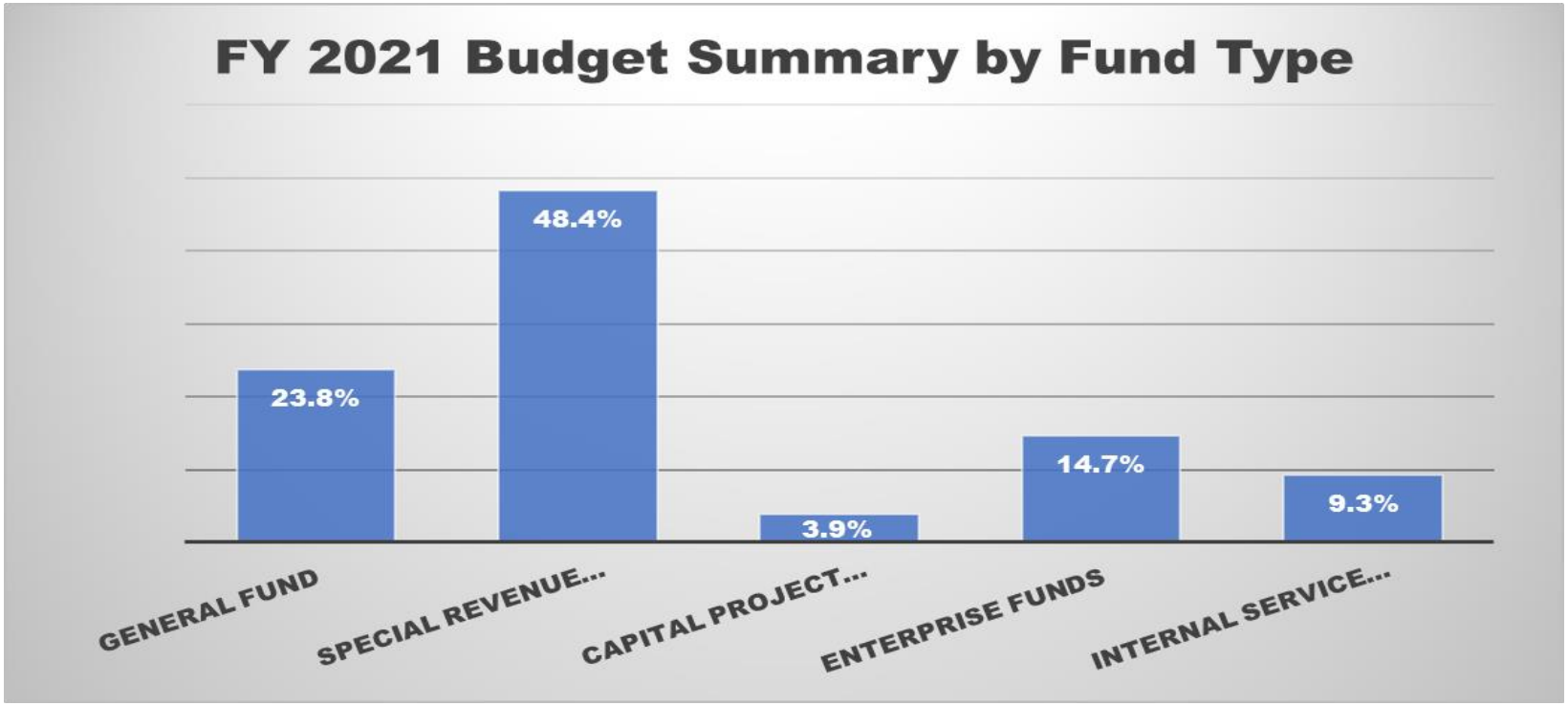
FUND TYPE	FUND DESCRIPTION
Fiduciary	• Funds that account for resources that governments hold in trust for individuals or other governments in a trust capacity
Component Units	• Separate governmental units for which the elected officials of the City are financially accountable

Budget Summary

	Governmental Funds	Proprietary Funds	Component Units	Total All Funds
REVENUES				
Taxes	$ 57,174,500	$ -	$ 1,935,000	$ 59,109,500
Licenses & Permits	1,726,450	-	-	1,726,450
Fines & Forfeitures	846,400	-	-	846,400
Service Charges & User Fees	3,545,575	21,836,240	-	25,381,815
Charges & Assessments	1,305,564	8,628,881	-	9,934,445
Other Income & Donations	1,729,357	56,000	1,000	1,786,357
Intergovernmental	10,346,259	14,828,180	-	25,174,439
TOTAL REVENUES	**$ 76,674,105**	**$ 45,349,301**	**$ 1,936,000**	**$ 123,959,406**
EXPENDITURES				
General Government	$ 5,943,390	$ 10,421,972	$ 176,500	$ 16,541,862
Public Safety	24,362,309	1,760,158	-	26,122,467
Public Works	2,457,575	2,632,246	-	5,089,821
Highways & Streets	31,034,165	-	-	31,034,165
Environmental	2,977,837	11,462,084	-	14,439,921
Health Services	2,510,210	-	-	2,510,210
Culture & Recreation	5,572,843	785,521	-	6,358,364
Social Services	2,947,762	-	-	2,947,762
Debt Service	-	552,372	-	552,372
Infrastructure/Economic Development	4,677,360	-	-	4,677,360
TOTAL EXPENDITURES	**$ 82,483,451**	**$ 27,614,353**	**$ 176,500**	**$ 110,274,304**
EXCESS REVENUES OVER (UNDER) EXPEN.	**$ (5,809,346)**	**$ 17,734,948**	**$ 1,759,500**	**$ 13,685,102**
OTHER FINANCING SOURCES (USES)				
Transfers In	$ 8,299,727	$ 1,043,000	$ -	9,342,727
Transfers Out	(10,666,949)	(1,777,011)	-	(12,443,960)
TOTAL OTHER FINANCING SOURCES (USES)	**$ (2,367,222)**	**$ (734,011)**	**$ -**	**$ (3,101,233)**
NET CHANGE IN FUND BALANCE	**$ (8,176,568)**	**$ 17,000,937**	**$ 1,759,500**	**$ 10,583,869**
FUND BALANCE, BEGINNING OF YEAR	**$ 58,996,972**	**$ 132,752,449**	**$ 15,196,225**	**$ 206,945,646**
FUND BALANCE, END OF YEAR	**$ 50,820,404**	**$ 149,753,386**	**$ 16,955,725**	**$ 217,529,515**
FUND BALANCE SUMMARY:				
Invested in Capital Assets (Proprietary Funds)	$ -	$ 127,054,475	$ -	$ 127,054,475
Restricted for Debt Service	-	3,703,761	-	3,703,761
Reserved for Equipment Replacement	-	-	-	-
Other Reserves/Designations	22,061,590	-	-	22,061,590
Unrestricted Fund Balance/Net Assets	28,758,814	18,995,150	16,955,725	64,709,689
TOTAL FUND BALANCE SUMMARY	**$ 50,820,404**	**$ 149,753,386**	**$ 16,955,725**	**$ 217,529,515**

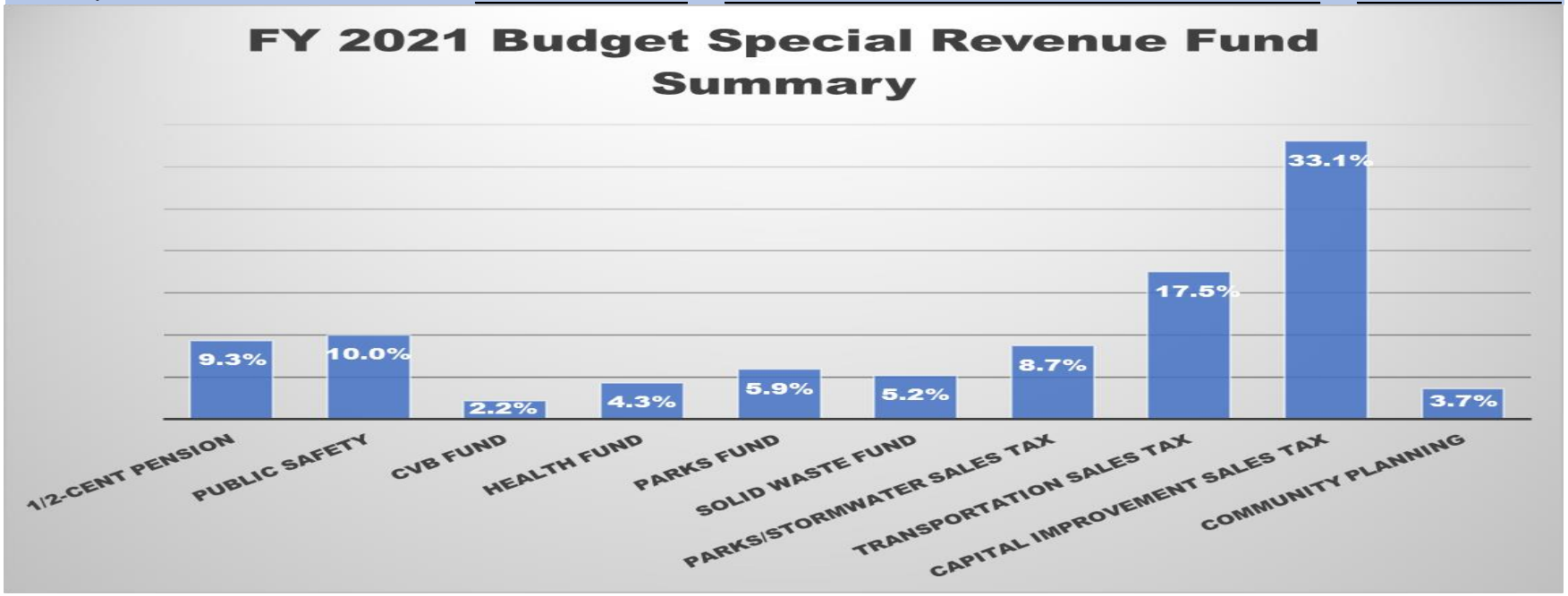
FY 2021 OVERALL BUDGET SUMMARY

Fund Type	FY 2021 Total Revenue	FY 2021 Operational Expenditures	FY 2021 Capital Expenditures	FY 2021 Transfers Out	FY 2021 Total Expenditures
General Fund	$ 30,175,046	$ 22,431,548	$ 1,068,460	$ 5,611,126	$ 29,111,134
Special Revenue Funds	$ 50,106,426	$ 28,897,349	$ 25,318,734	$ 5,055,823	$ 59,271,906
Capital Project Funds	$ 4,692,360	$ 2,690,000	$ 2,077,360	$ -	$ 4,767,360
Enterprise Funds	$ 34,988,720	$ 16,373,919	$ -	$ 1,642,834	$ 18,016,753
Internal Service Funds	$ 11,403,581	$ 11,240,434	$ -	$ 134,177	$ 11,374,611
Total Funds	$ 131,366,133	$ 81,633,250	$ 28,464,554	$ 12,443,960	$ 122,541,764



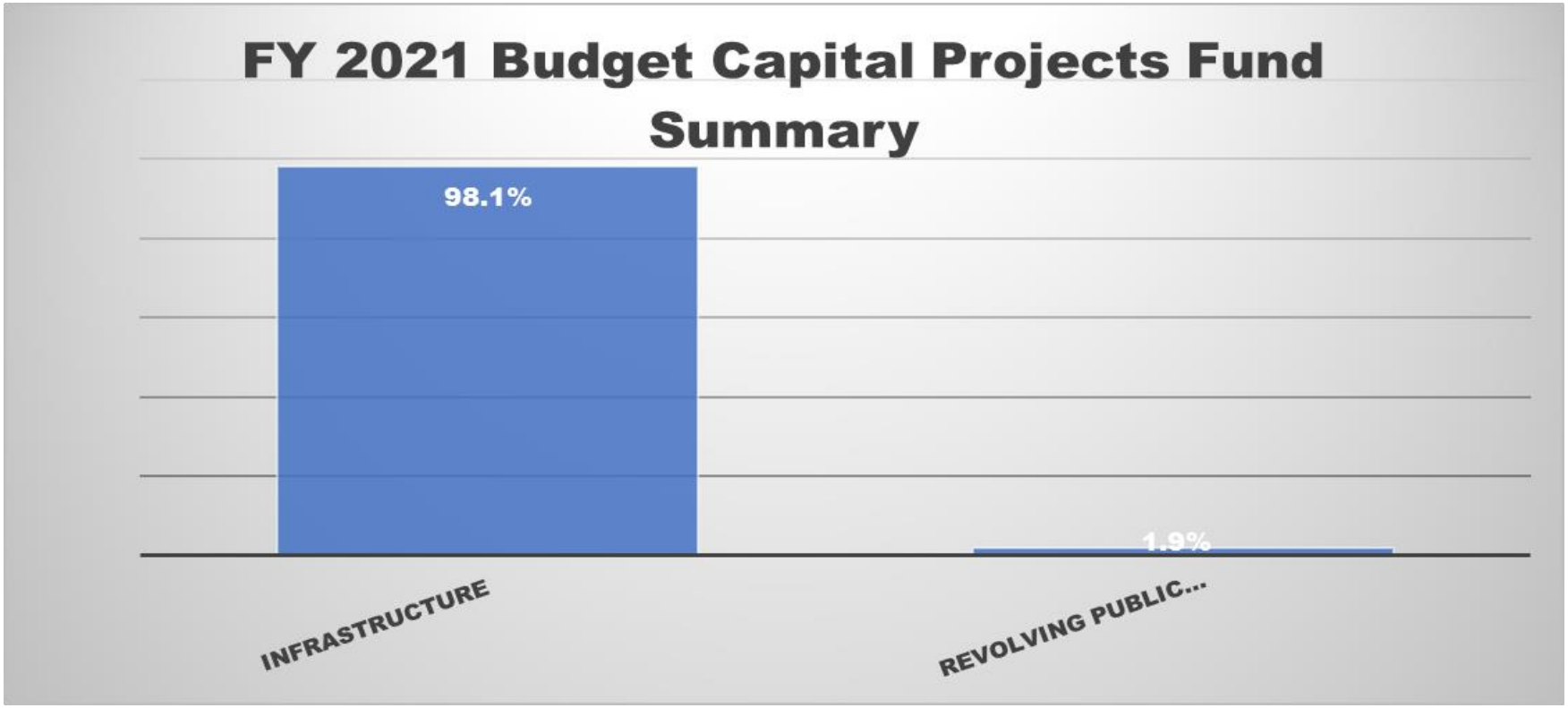
FY 2021 BUDGET SPECIAL REVENUE FUND SUMMARY

FUND	FY 2021 Total Revenue	FY 2021 Operational Expenditures	FY 2021 Capital Expenditures	FY 2021 Transfers Out	FY 2021 Total Expenditures
1/2-Cent Pension	$ 7,424,000	$ 5,525,000	$ -	$ -	$ 5,525,000
Public Safety	$ 7,435,000	$ 4,346,973	$ 453,660	$ 1,145,016	$ 5,945,649
CVB Fund	$ 1,209,000	$ 1,209,665	$ 17,200	$ 73,592	$ 1,300,457
Health Fund	$ 2,676,010	$ 2,503,310	$ 6,900	$ 64,601	$ 2,574,811
Parks Fund	$ 3,500,150	$ 3,177,651	$ 190,000	$ 133,484	$ 3,501,135
Solid Waste Fund	$ 3,085,500	$ 2,877,486	$ 150,000	$ 52,732	$ 3,080,218
Parks/Stormwater Sales Tax	$ 4,012,000	$ 842,095	$ 3,998,599	$ 319,143	$ 5,159,837
Transportation Sales Tax	$ 11,800,294	$ 6,120,214	$ 1,540,875	$ 2,726,483	$ 10,387,572
Capital Improvement Sales Tax	$ 6,768,000	$ 142,686	$ 18,955,000	$ 533,545	$ 19,631,231
Community Planning	$ 2,181,472	$ 2,152,269	$ 6,500	$ 7,227	$ 2,165,996
Economic Development Fund	$ 15,000	$ -	$ -	$ -	$ -
Total Special Revenue Funds	$ 50,106,426	$ 28,897,349	$ 25,318,734	$ 5,055,823	$ 59,271,906



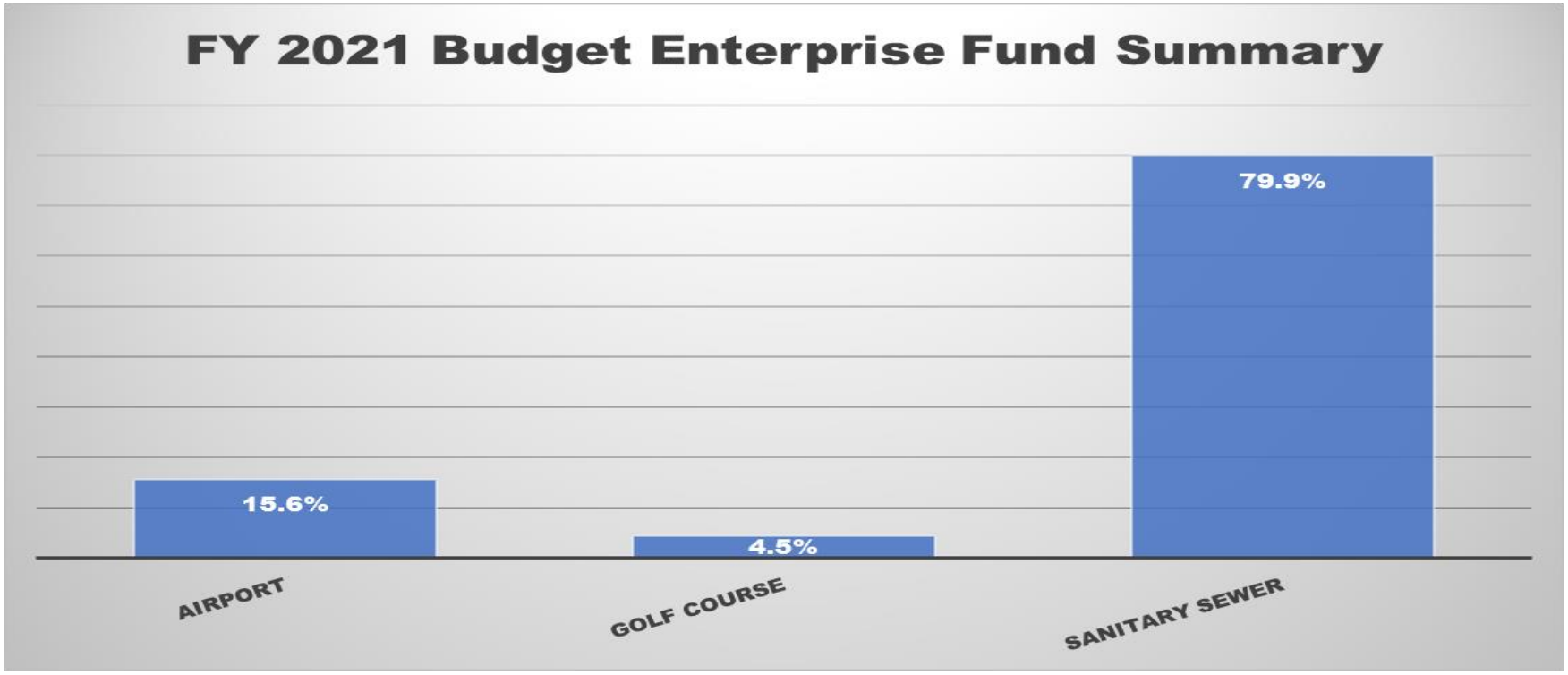
FY 2021 BUDGET CAPITAL PROJECTS FUND SUMMARY

FUND	FY 2021 Total Revenue	FY 2021 Operational Expenditures	FY 2021 Capital Expenditures	FY 2021 Transfers Out	FY 2021 Total Expenditures
Infrastructure	$ 4,662,360	$ 2,600,000	$ 2,077,360	$ -	$ 4,677,360
Revolving Public Improvements	$ 30,000	$ 90,000	$ -	$ -	$ 90,000
Total Capital Projects Funds	$ 4,692,360	$ 2,690,000	$ 2,077,360	$ -	$ 4,767,360



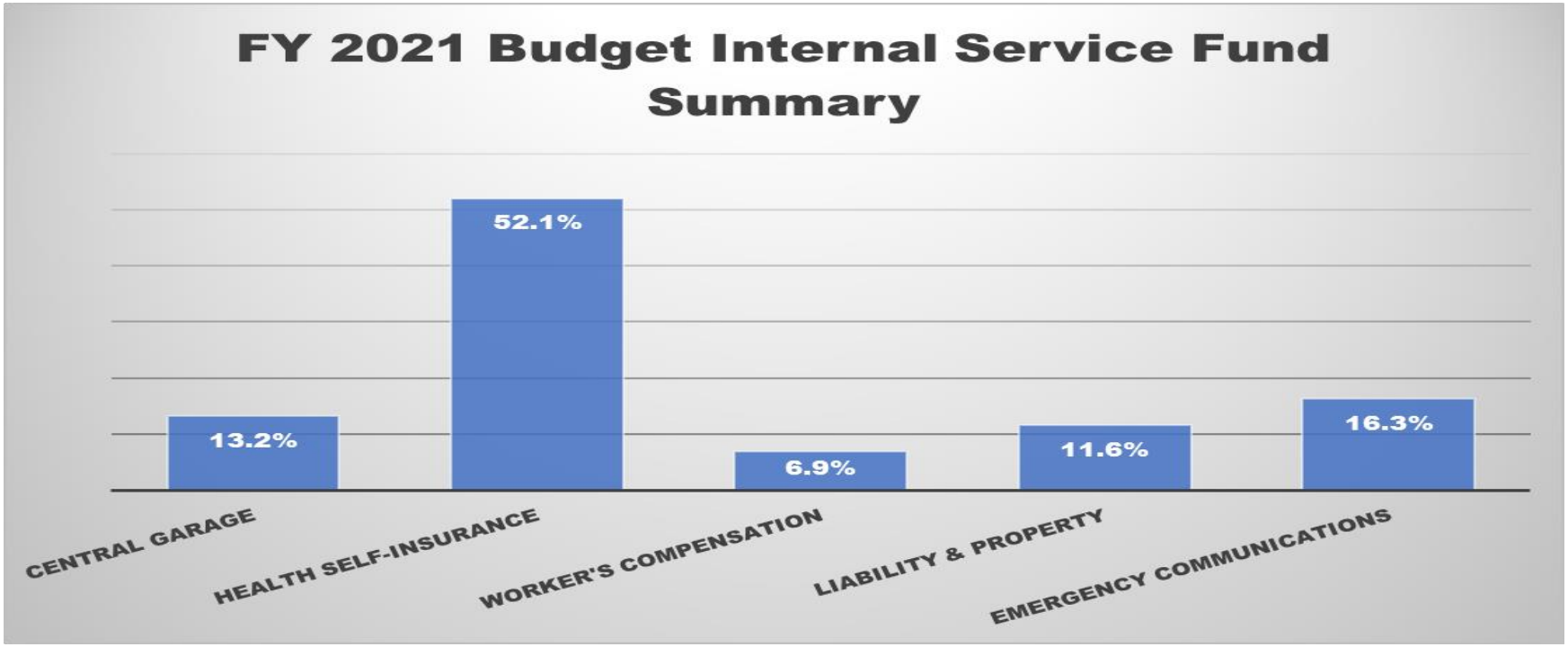
FY 2021 BUDGET ENTERPRISE FUND SUMMARY

FUND	FY 2021 Total Revenue	FY 2021 Operational Expenditures	FY 2021 Capital Expenditures	FY 2021 Transfers Out	FY 2021 Total Expenditures
Airport	$ 16,601,220	$ 2,632,246	$ -	$ 182,050	$ 2,814,296
Golf Course	$ 762,500	$ 785,521	$ -	$ 24,000	$ 809,521
Sanitary Sewer	$ 17,625,000	$ 12,956,152	$ -	$ 1,436,784	$ 14,392,936
Total Enterprises Funds	$ 34,988,720	$ 16,373,919	$ -	$ 1,642,834	$ 18,016,753



FY 2021 BUDGET INTERNAL SERVICE FUND SUMMARY

FUND	FY 2021 Total Revenue	FY 2021 Operational Expenditures	FY 2021 Capital Expenditures	FY 2021 Transfers Out	FY 2021 Total Expenditures
Central Garage	$ 1,588,250	$ 1,456,305	$ -	$ 44,811	$ 1,501,116
Health Self-Insurance	$ 5,930,000	$ 5,922,600	$ -	$ -	$ 5,922,600
Worker's Compensation	$ 698,073	$ 782,313	$ -	$ -	$ 782,313
Liability & Property	$ 1,379,058	$ 1,319,058	$ -	$ -	$ 1,319,058
Emergency Communications	$ 1,808,200	$ 1,760,158	$ -	$ 89,366	$ 1,849,524
Total Internal Service Funds	$ 11,403,581	$ 11,240,434	$ -	$ 134,177	$ 11,374,611



FY 2021 PROPOSED BUDGET ASSUMPTIONS – ALL FUNDS

- 2%-2.5% Step Increase effective on employee's anniversary date for eligible employees
- General Employee Lagers Rate increased from 12.5% to 12.9%
- Police Employee Lagers Rate remains unchanged at 16.4%
- Fire Employee Lagers Rate remains unchanged at 19.8%
- Police & Fire Pension Rate decreased from 31.75% to 0%
- No Increase is projected for Health Insurance
- Dental Insurance decreased 5.7%
- Life Insurance decreased 1.7%
- Disability Insurance decreased 35.2%

REVENUE HIGHLIGHTS – ALL FUNDS

- **Sales Tax**
  - Projected Sales Tax decrease in the FY 2021 Budget is 2% from 2019 actuals

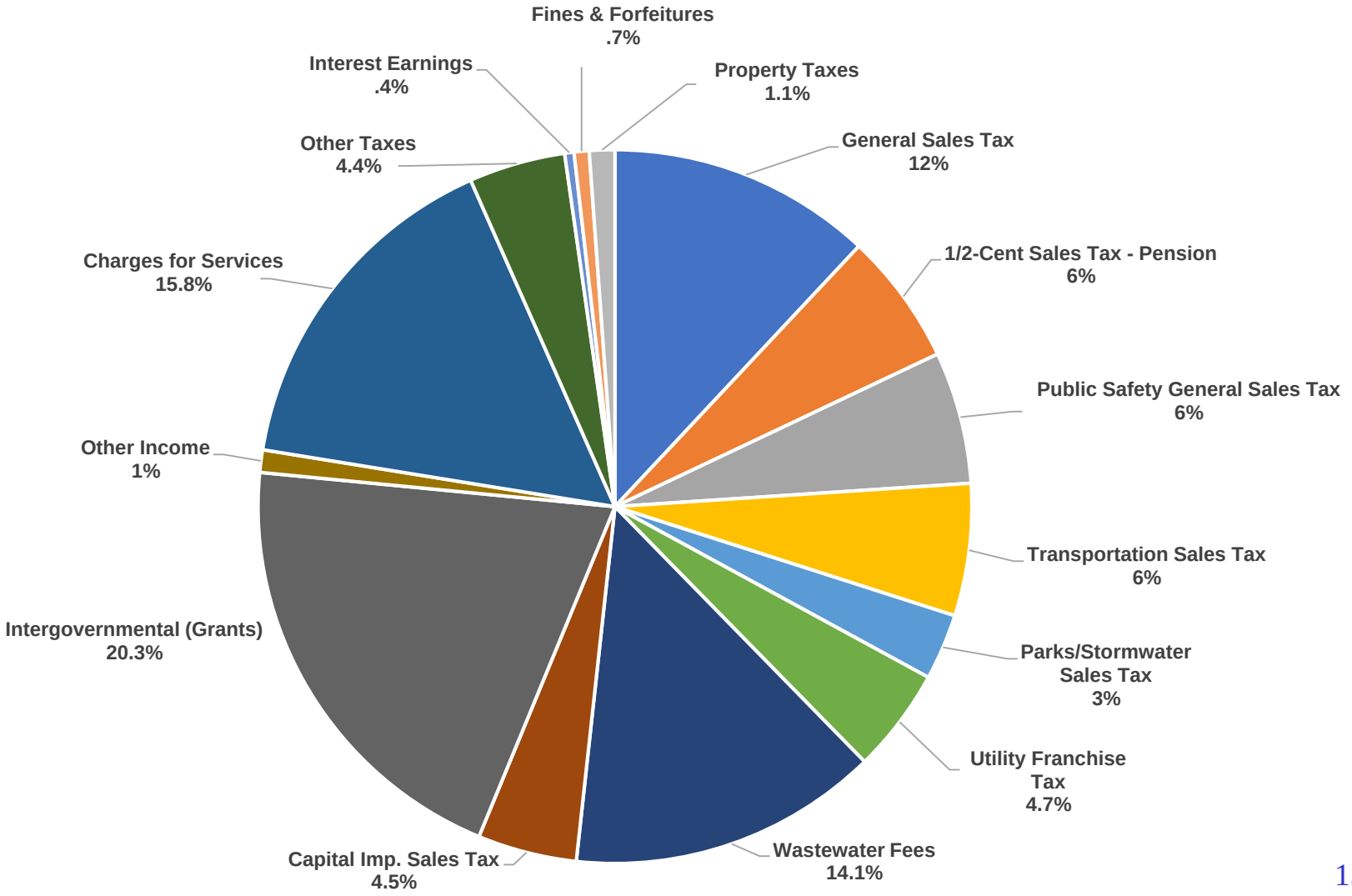
  - Revenue generated from the 1.0% General Sales Tax, 0.5% Pension Sales Tax, 0.5% Public Safety General Sales Tax, 0.5% Transportation Sales Tax, .25% Parks & Stormwater Sales Tax and .375% Capital Improvement Sales Tax is expected to be approximately $46.4 million in FY 2021.

REVENUES - ALL FUNDS

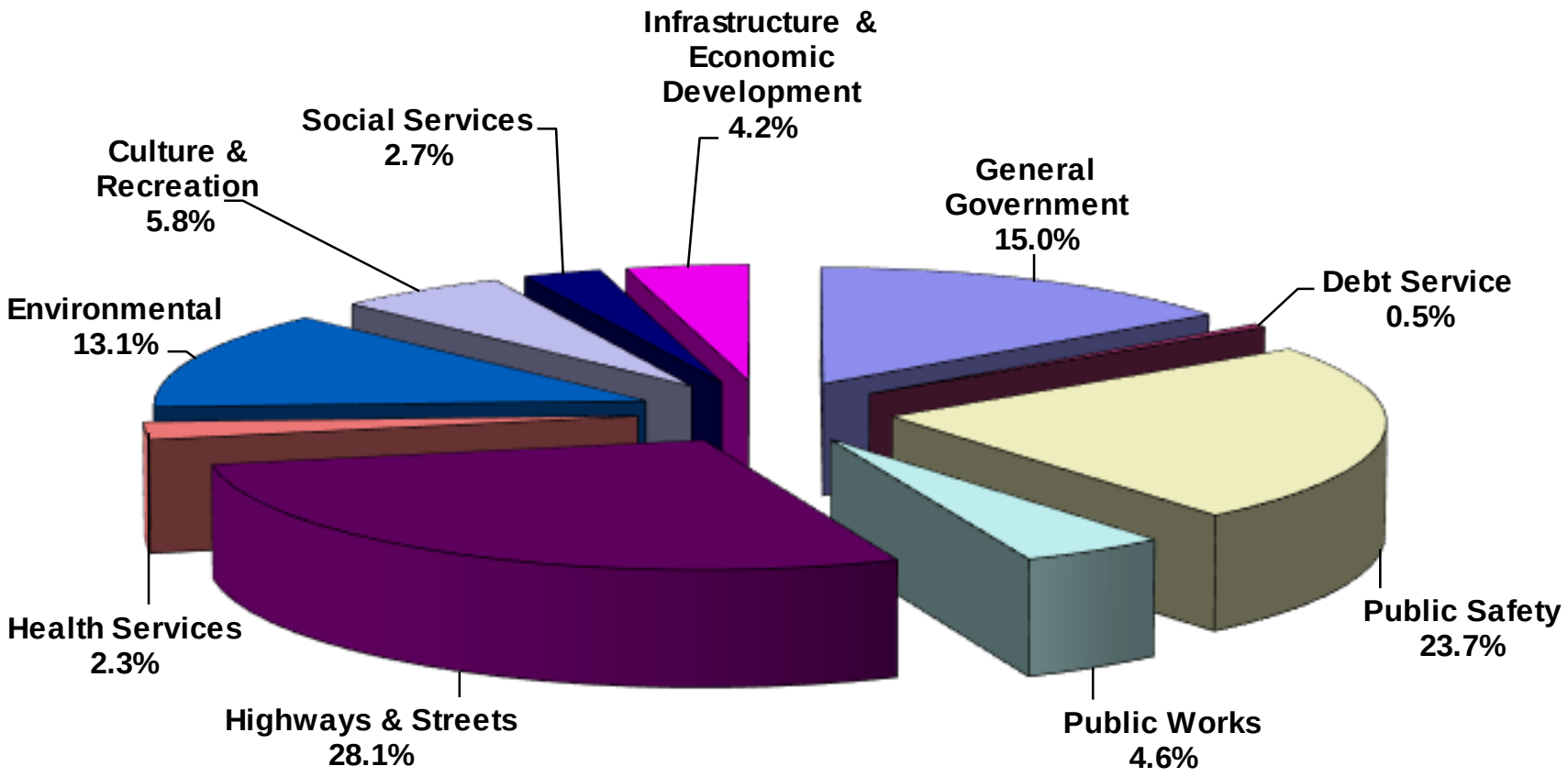
FY 2021 Proposed Budget

General Sales Tax	$	14,848,000
1/2-Cent Sales Tax - Pension		7,424,000
Public Safety General Sales Tax		7,424,000
Utility Franchise Tax		5,865,000
Interest Earnings		522,000
Fines & Forfeitures		846,400
Other Income		1,264,357
Parks & Stormwater Sales Tax		3,712,000
Transportation Sales Tax		7,424,000
Capital Improvement Sales Tax		5,568,000
Wastewater Fees		17,428,000
Intergovernmental (Grants)		25,174,439
Charges for Services		19,614,710
Other Taxes		5,418,000
Property Taxes		1,426,500
TOTAL REVENUE	**$**	**123,959,406**

TOTAL REVENUE BY TYPE – ALL FUNDS
FY 2021 Proposed Budget



EXPENDITURES BY FUNCTION – ALL FUNDS
FY 2021 Proposed Budget



POSITION SUMMARY – ALL FUNDS
FY 2021 PROPOSED BUDGET

FY 2021 POSITIONS BY FUND SUMMARY

FUND TYPE	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 PROPOSED	PROPOSED CHANGE
General Fund	258.10	258.95	259.05	0.10
Special Revenue Funds	223.30	220.30	218.80	(1.50)
Enterprise Funds	75.50	76.25	76.25	-
Internal Service Funds	27.60	27.60	27.60	-
Total Positions by Fund	584.50	583.10	581.70	(1.40)

FTE Proposed Changes:

General Fund: Add Part-Time Municipal Judge.

Special Revenue Funds: Reduction in Grant-Funded positions.

Positions by Fund

Full-Time Equivalent (FTE)

	FYE 2019 Actual	FYE 2020 Actual	FY 2021 Proposed Budget
GENERAL FUND			
City Manager	3.00	4.00	4.00
City Clerk	2.00	2.00	2.00
Legal Services	6.40	6.25	6.25
Human Resources	3.60	3.60	3.60
Building Regulations	6.00	6.00	6.00
Finance	10.00	10.00	10.00
Information Technology	6.00	6.00	6.00
Municipal Court	9.50	9.50	9.60
Public Works	17.40	17.40	17.40
Police	109.80	109.80	109.80
Fire	71.00	71.00	71.00
Cemeteries	7.20	7.20	7.20
Emergency Management	2.00	2.00	2.00
Neighborhood Improvement	4.20	4.20	4.20
Total General Fund	**258.10**	**258.95**	**259.05**
SPECIAL REVENUE FUNDS			
Public Safety Sales Tax	55.00	55.00	55.00
Convention & Tourism	4.25	4.25	4.25
Health & Welfare	31.80	31.80	31.80
Parks & Recreation	39.65	39.65	39.65
Solid Waste Management	4.20	4.20	4.20
Parks & Stormwater Sales Tax	14.50	15.50	15.50
Transportation Sales Tax	59.20	59.20	59.20
Capital Improvements Sales Tax	1.90	1.90	1.90
Community Planning	12.80	8.80	7.30
Total Special Revenue Funds	**223.30**	**220.30**	**218.80**
ENTERPRISE FUNDS			
Regional Airport	12.30	12.80	12.80
Municipal Golf Course	10.50	10.50	10.50
Sanitary Sewer	52.70	52.95	52.95
Total Enterprise Funds	**75.50**	**76.25**	**76.25**
INTERNAL SERVICE FUNDS			
Central Garage	4.20	4.20	4.20
Worker's Compensation	0.80	0.80	0.80
Liability & Property Self-Insurance	0.60	0.60	0.60
Emergency Communications	22.00	22.00	22.00
Total Internal Service Funds	**27.60**	**27.60**	**27.60**
TOTAL FTE - ALL FUNDS	**584.50**	**583.10**	**581.70**
Not included in FTE Count:			
One Public Defender in Municipal Court (Contract)			
Nine City Councilors (Stipend)			

PROPOSED PERSONNEL CHANGES
FY 2021 PROPOSED BUDGET

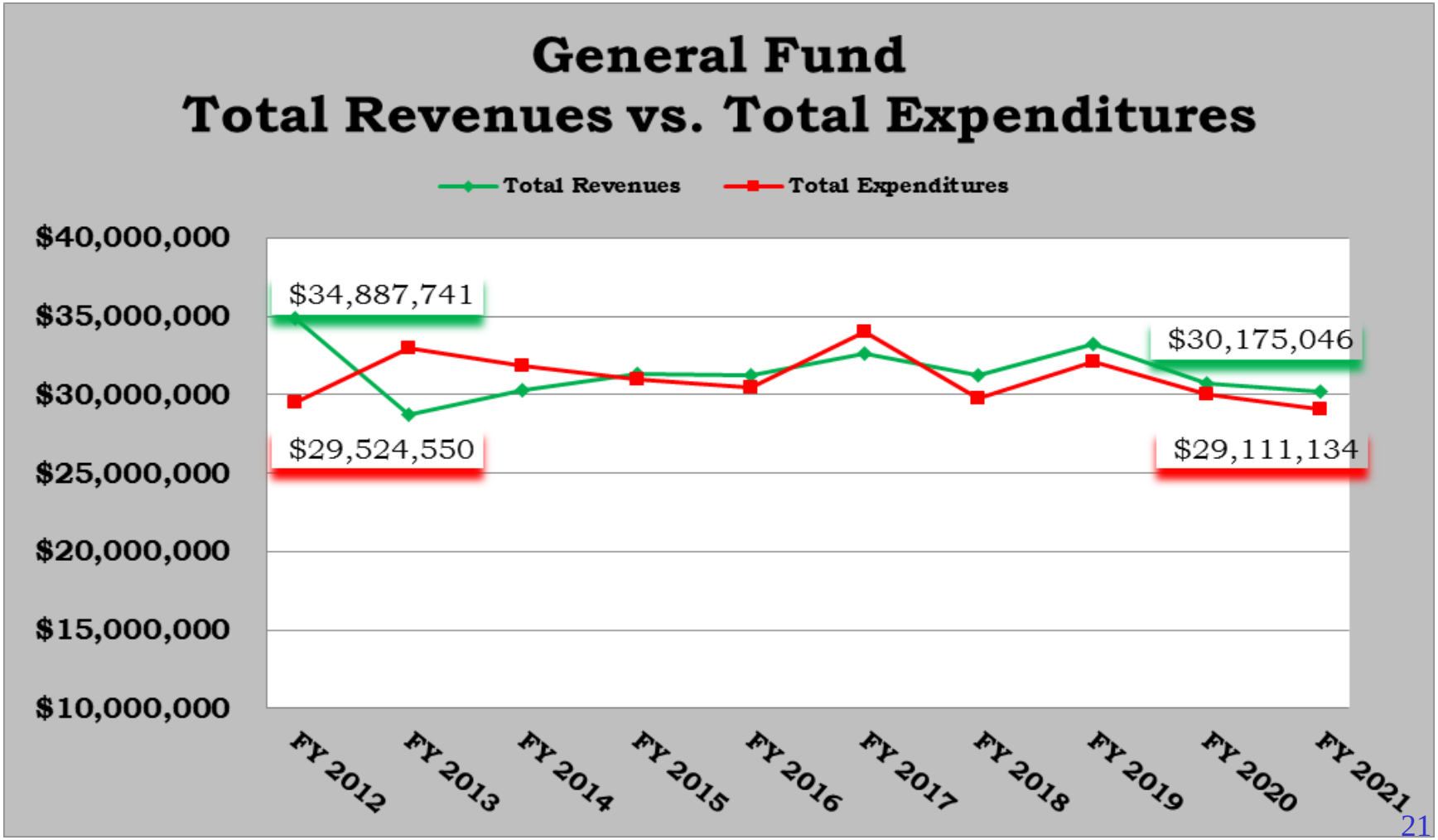
- General Fund:
  - Add Part-Time Municipal Judge (.10 FTE)

- Community Planning Fund:
  - Delete CDBG Project Manager positions (1.50 FTE) due to grant funding.

KEY INITIATIVES
OTHER FUNDS

- Continue COVID-19 efforts such as contact tracing, case investigations, testing and Vaccination Programs
- Award and Implement Residential Trash and Recycling Contract
- Complete Master Planning efforts for Parks & Stormwater Sales Tax Renewal, including Ewert Pool and Memorial Hall Studies
- Reconstruction of Runway 18/36
- Reduction of Inflow & Infiltration (I&I) from public and private sources
- Grand Falls Wayfinding
- Support the 10th year remembrance of the 2011 EF-5 tornado
- Outsource Headstone resetting at various cemeteries
- Continuation of Beautification and Enhancement Program
- Complete and Implement Transit Master Plan
- Implement Assessment & Remediation from ADA Transition Plan
- Conduct Fiber and Connectivity Gap Analysis for SMART City Plan
- Conduct Analysis of existing Street Network to accommodate separated bike lanes
- Replacement and Upgrade of Diesel Fuel Island at Public Works Center

GENERAL FUND
FY 2021 PROPOSED BUDGET

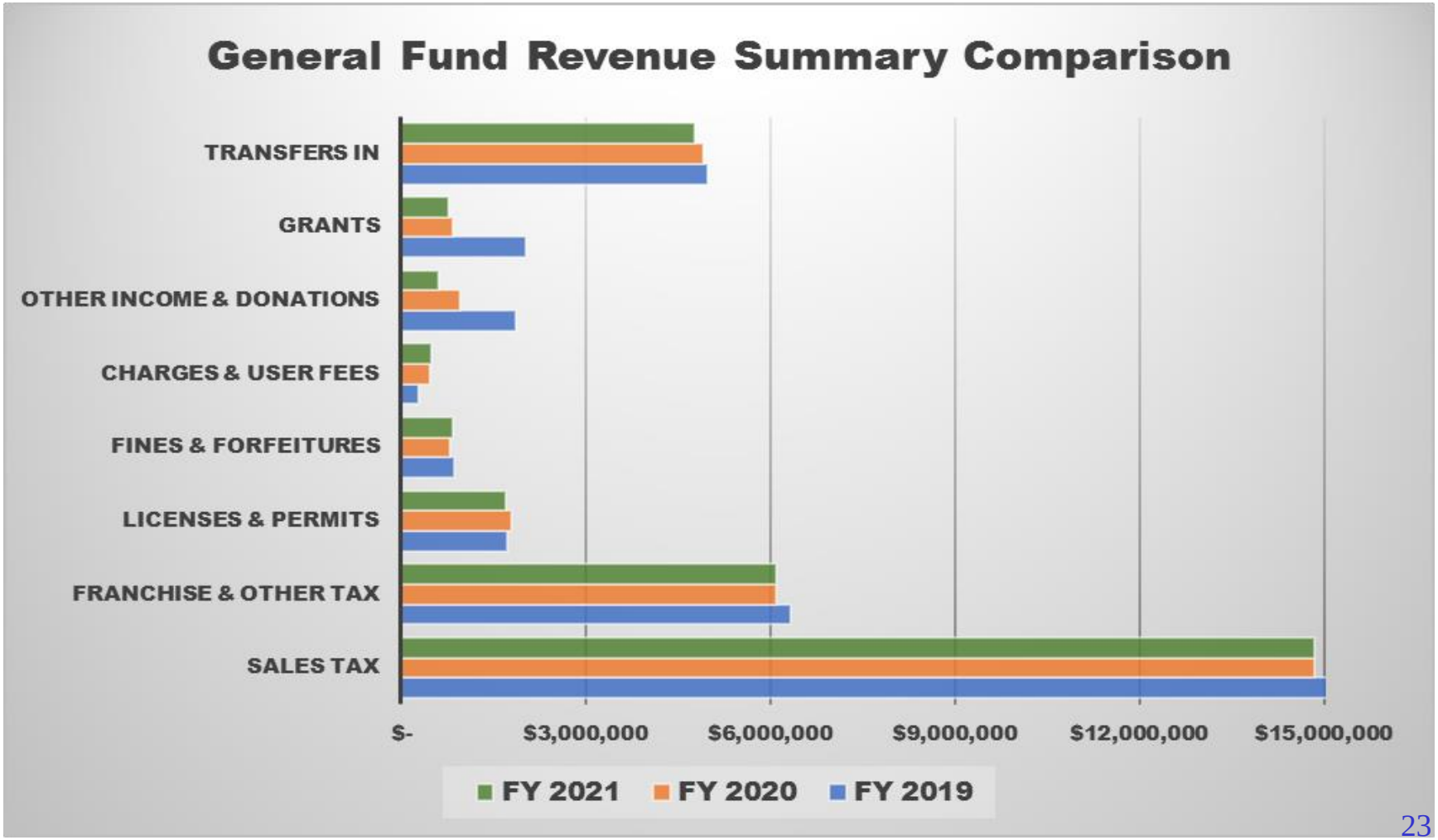


GENERAL FUND REVENUES
FY 2021 PROPOSED BUDGET

FY 2021 BUDGET GENERAL FUND REVENUES

GENERAL FUND REVENUE	FY 2019 ACTUAL	FY 2020 ESTIMATED	FY 2021 BUDGET	PROPOSED CHANGE AMOUNT	PROPOSED CHANGE %
Sales Tax	$ 15,150,748	$ 14,848,000	$ 14,848,000	$ -	0.0%
Franchise & Other Tax	$ 6,336,558	$ 6,100,000	$ 6,100,000	$ -	0.0%
Licenses & Permits	$ 1,734,273	$ 1,799,050	$ 1,707,700	$ (91,350)	-5.1%
Fines & Forfeitures	$ 859,987	$ 797,800	$ 846,400	$ 48,600	6.1%
Charges & User Fees	$ 291,080	$ 481,374	$ 505,064	$ 23,690	4.9%
Other Income & Donations	$ 1,868,047	$ 964,150	$ 619,150	$ (345,000)	-35.8%
Grants	$ 2,019,482	$ 845,250	$ 780,505	$ (64,745)	-7.7%
Transfers In	$ 4,992,500	$ 4,902,037	$ 4,768,227	$ (133,810)	-2.7%
Total General Fund Revenue	$ 33,252,675	$ 30,737,661	$ 30,175,046	$ (562,615)	-1.8%

GENERAL FUND REVENUES
FY 2021 PROPOSED BUDGET



GENERAL FUND REVENUES
MAJOR REVENUE SOURCES

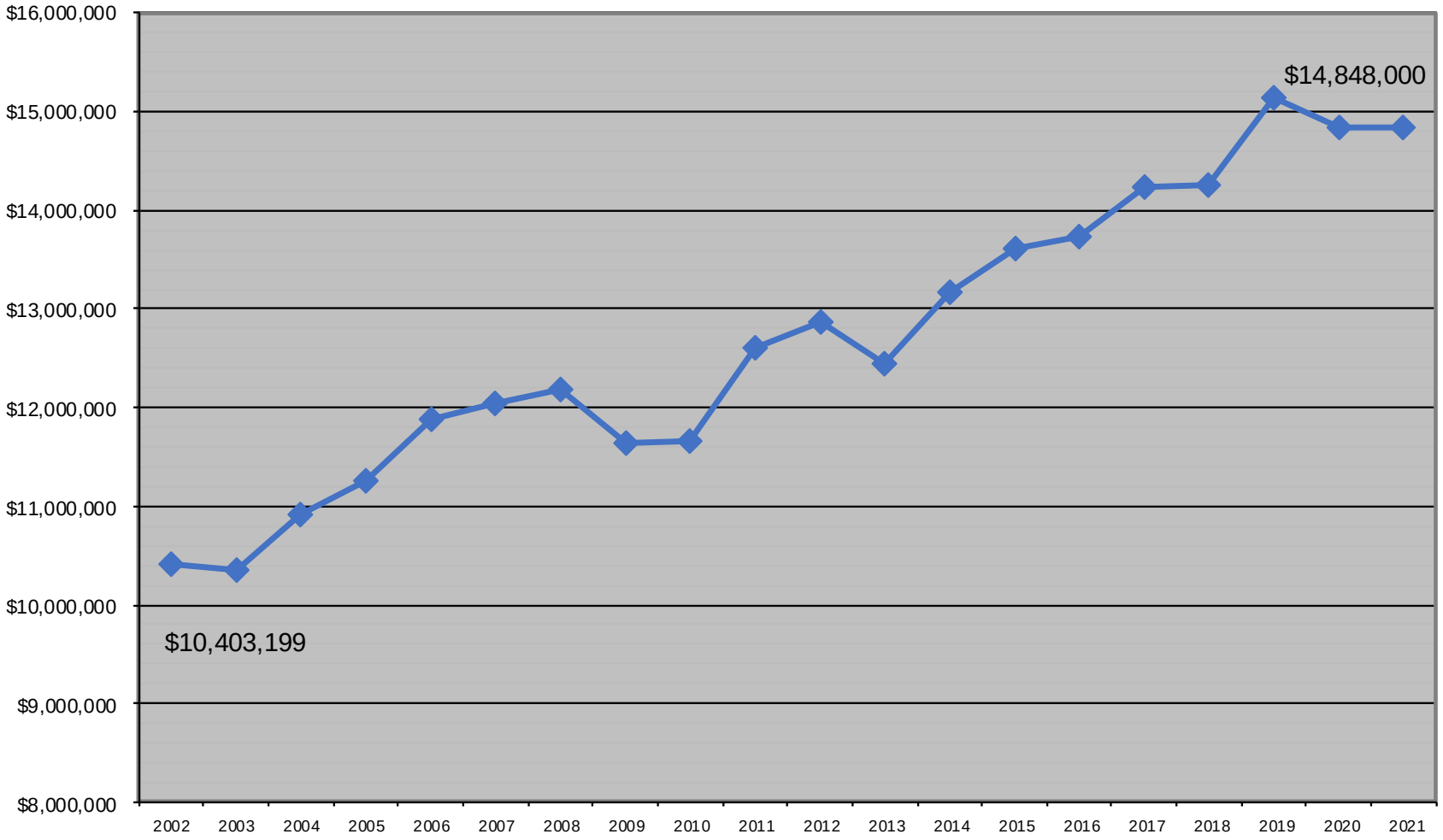
10-YEAR HISTORY OF GROSS 1% SALES TAX

FISCAL YEAR	AMOUNT	YEARLY % CHANGE
2012	$ 12,857,015	2.1%
2013	$ 12,442,798	-3.2%
2014	$ 13,169,209	5.8%
2015	$ 13,604,721	3.3%
2016	$ 13,726,267	0.9%
2017	$ 14,230,450	3.7%
2018	$ 14,258,932	0.2%
2019	$ 15,150,748	6.3%
Est. 2020	$ 14,848,000	-2.0%
Budget 2021	$ 14,848,000	0.0%
Average Annual Change		1.7%
Ten Year Average Change		17.9%

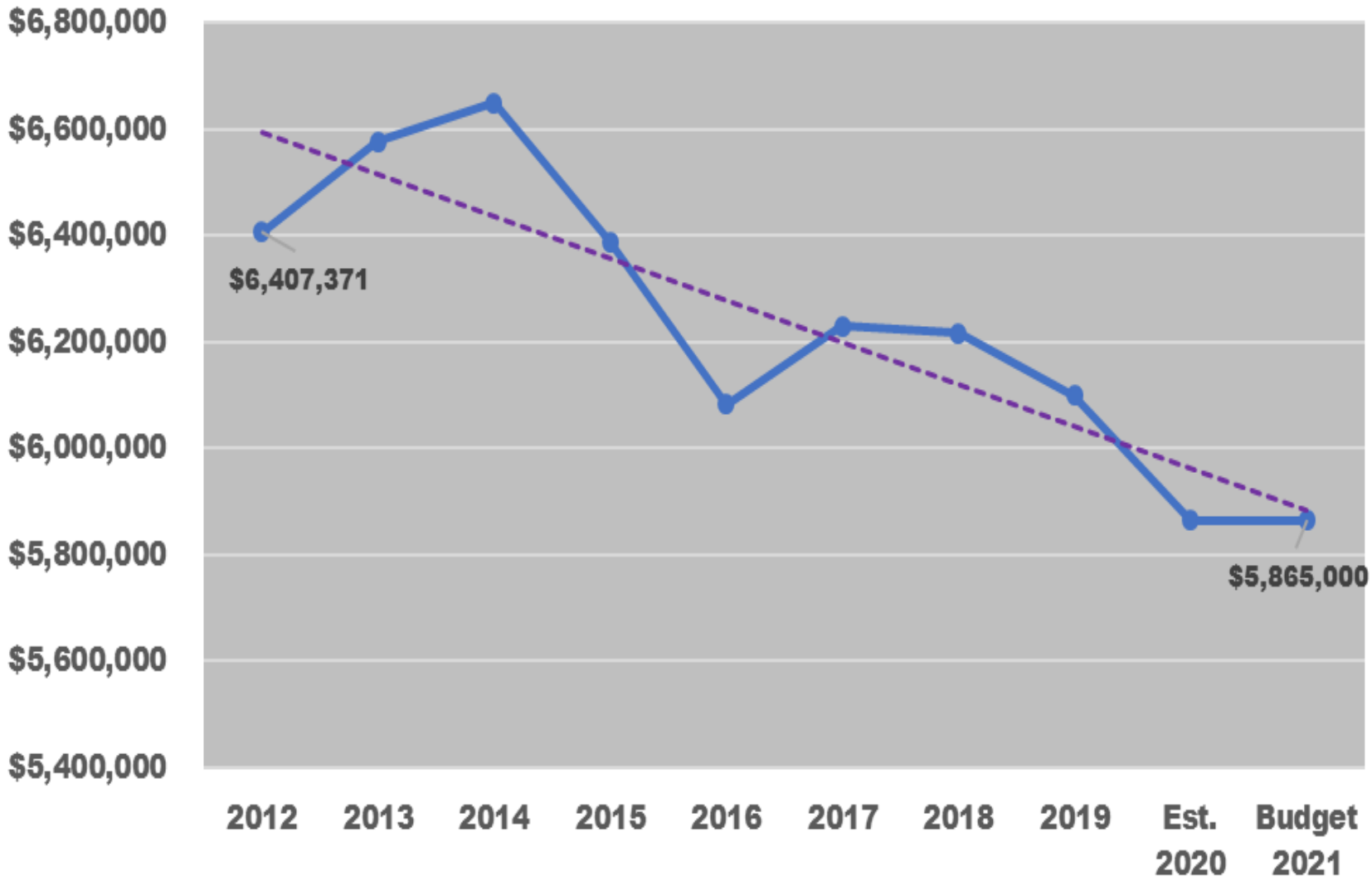
10-YEAR HISTORY OF FRANCHISE TAXES

FISCAL YEAR	AMOUNT	YEARLY % CHANGE
2012	$ 6,407,371	-7.5%
2013	$ 6,577,704	2.7%
2014	$ 6,649,802	1.1%
2015	$ 6,389,210	-3.9%
2016	$ 6,082,435	-4.8%
2017	$ 6,229,719	2.4%
2018	$ 6,216,670	-0.2%
2019	$ 6,099,376	-1.9%
Est. 2020	$ 5,865,000	-3.8%
Budget 2021	$ 5,865,000	0.0%
Average Annual Change		-1.6%
Ten Year Average Change		-15.4%

1% GENERAL GROSS SALES TAX

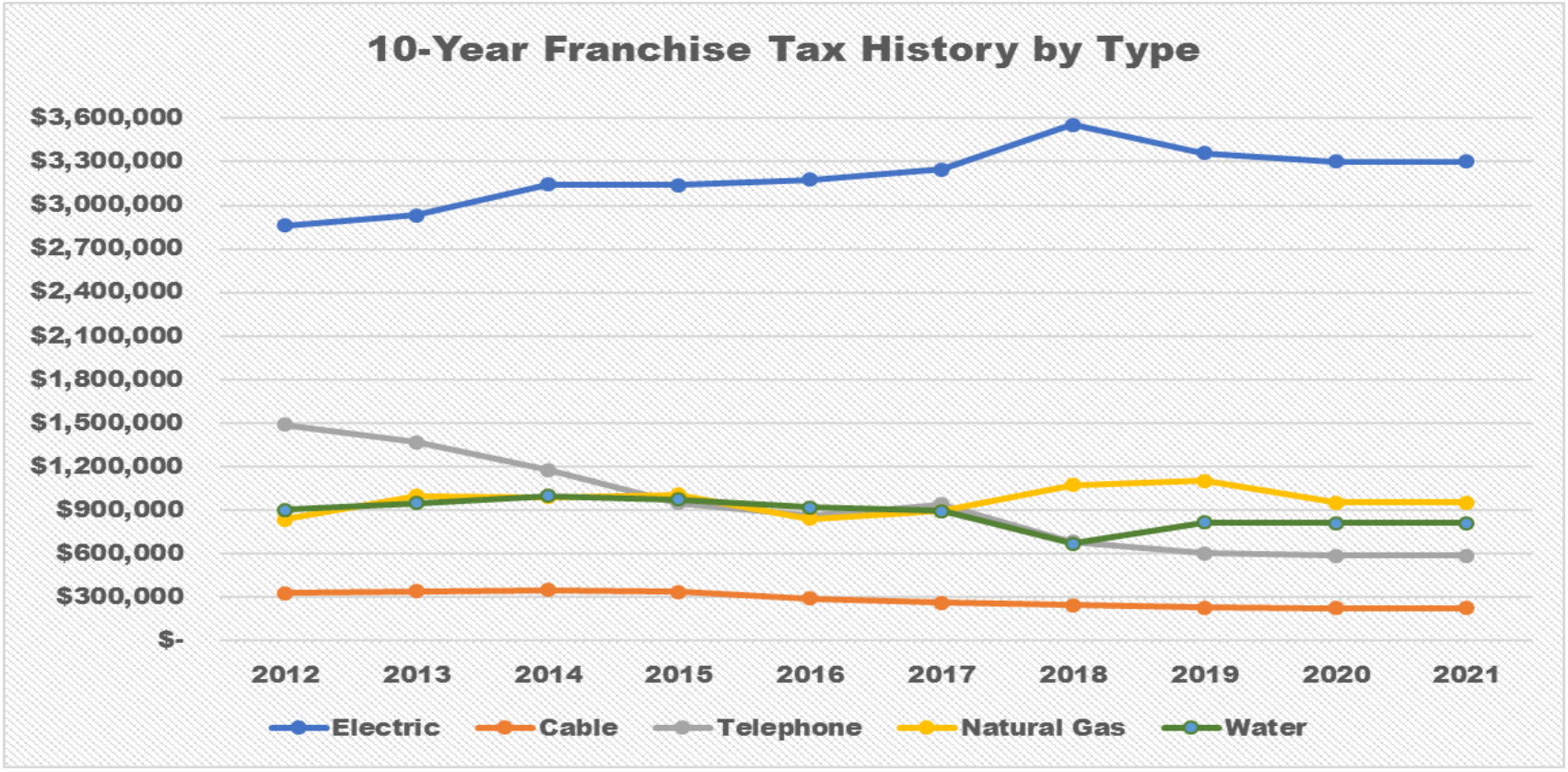


10-Year History of Franchise Taxes



10-YEAR HISTORY OF FRANCHISE TAXES BY TYPE

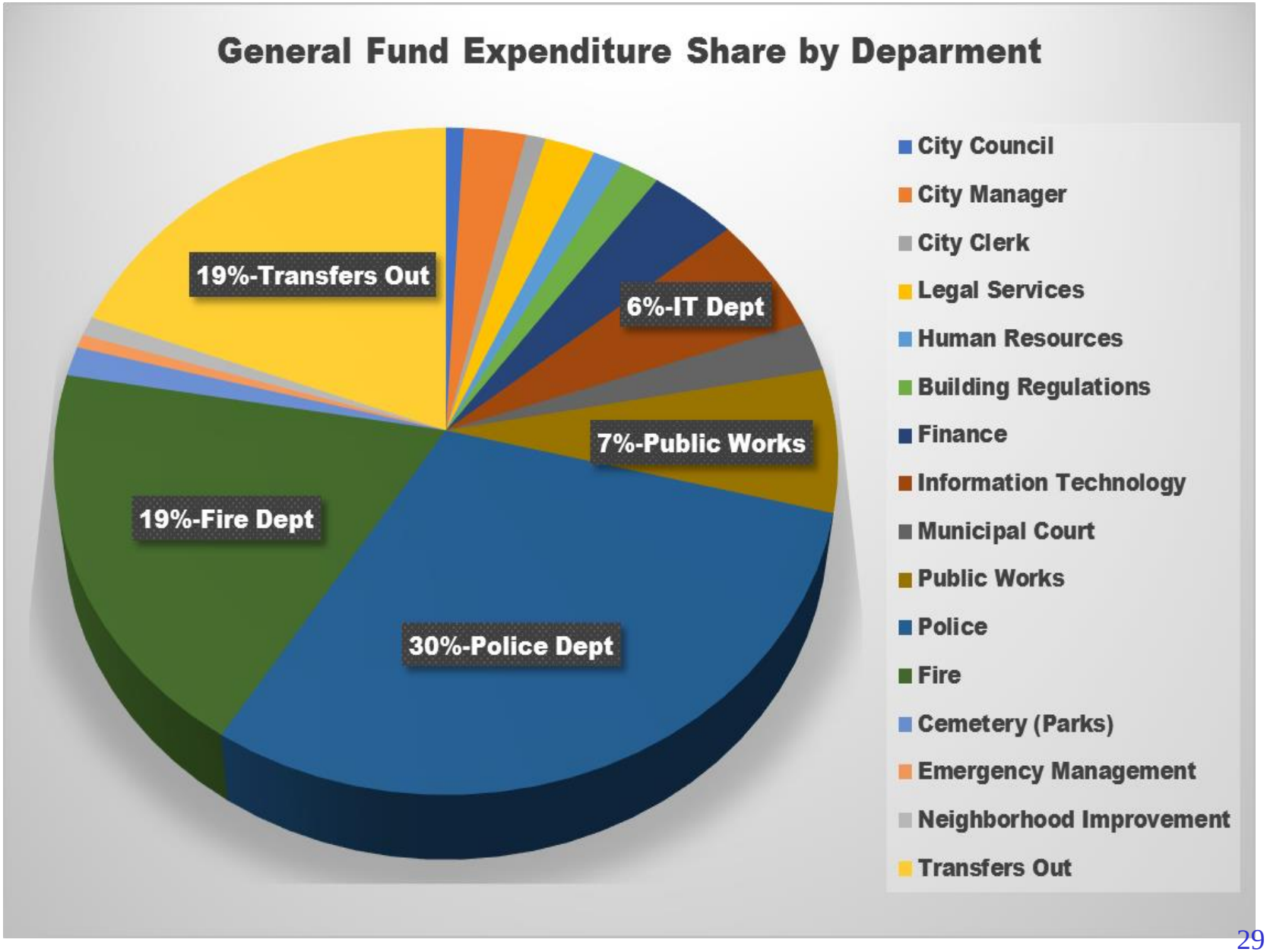
FRANCHISE FEE	2012	2013	2014	2015	2016	2017	2018	2019	Est. 2020	Budget 2021
Electric	$ 2,862,412	$ 2,933,474	$ 3,144,617	$ 3,137,646	$ 3,177,136	$3,249,568	$3,556,350	$3,362,154	$3,300,000	$3,300,000
Cable	$ 325,518	$ 336,318	$ 346,330	$ 332,852	$ 288,528	$ 258,800	$ 240,193	$ 225,002	$ 220,000	$ 220,000
Telephone	$ 1,487,523	$ 1,367,020	$ 1,175,359	$ 944,718	$ 862,156	$ 937,164	$ 680,108	$ 598,596	$ 585,000	$ 585,000
Natural Gas	$ 832,062	$ 993,913	$ 988,252	$ 1,002,529	$ 837,026	$ 891,534	$1,071,124	$1,101,139	$ 950,000	$ 950,000
Water	$ 899,856	$ 946,979	$ 995,245	$ 971,465	$ 917,588	$ 892,653	$ 668,895	$ 812,485	$ 810,000	$ 810,000
Total Franchise Taxes	$ 6,407,371	$ 6,577,704	$ 6,649,803	$ 6,389,210	$ 6,082,434	$6,229,719	$6,216,670	$6,099,376	$5,865,000	$5,865,000



GENERAL FUND EXPENDITURES
BY DEPARTMENT

FY 2021 BUDGET GENERAL FUND EXPENDITURES BY DEPARTMENT

DEPARTMENT	FY 2019 ACTUAL	FY 2020 ESTIMATED	FY 2021 BUDGET	PROPOSED CHANGE AMOUNT	%
City Council	$ 173,592	$ 193,050	$ 233,338	$ 40,288	20.9%
City Manager	$ 773,586	$ 709,507	$ 814,838	$ 105,331	14.8%
City Clerk	$ 173,200	$ 231,180	$ 261,879	$ 30,699	13.3%
Legal Services	$ 596,218	$ 652,031	$ 656,802	$ 4,771	0.7%
Human Resources	$ 429,973	$ 360,639	$ 396,731	$ 36,092	10.0%
Building Regulations	$ 482,669	$ 476,959	$ 512,677	$ 35,718	7.5%
Finance	$ 1,142,316	$ 1,145,380	$ 1,158,176	$ 12,796	1.1%
Information Technology	$ 1,680,363	$ 1,735,738	$ 1,672,641	$ (63,097)	-3.6%
Municipal Court	$ 687,804	$ 658,635	$ 699,336	$ 40,701	6.2%
Public Works	$ 1,911,013	$ 1,930,880	$ 2,017,575	$ 86,695	4.5%
Police	$ 9,220,338	$ 8,576,716	$ 8,718,629	$ 141,913	1.7%
Fire	$ 6,067,401	$ 6,702,745	$ 5,480,040	$ (1,222,705)	-18.2%
Cemetery (Parks)	$ 394,302	$ 432,035	$ 413,023	$ (19,012)	-4.4%
Emergency Management	$ 171,538	$ 177,297	$ 188,007	$ 10,710	6.0%
Neighborhood Improvement	$ 248,213	$ 238,144	$ 276,316	$ 38,172	16.0%
Transfers Out	$ 7,937,842	$ 5,809,605	$ 5,611,126	$ (198,479)	-3.4%
Total General Fund Expenditures	$ 32,090,368	$ 30,030,541	$ 29,111,134	$ (919,407)	-3.1%

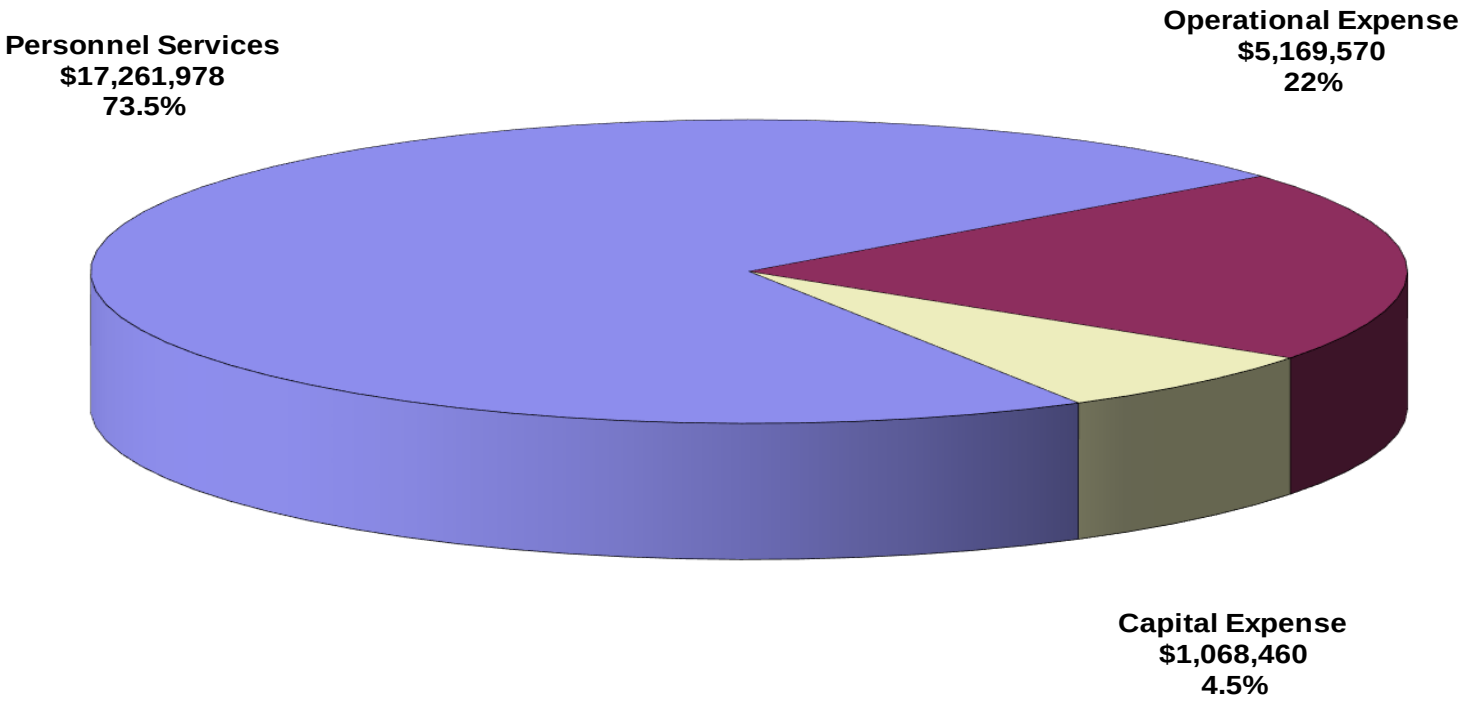

General Fund Expenditure Share by Deparment
19%-Transfers Out
6%-IT Dept
7%-Public Works
19%-Fire Dept
30%-Police Dept
City Council
City Manager
City Clerk
Legal Services
Human Resources
Building Regulations
Finance
Information Technology
Municipal Court
Public Works
Police
Fire
Cemetery (Parks)
Emergency Management
Neighborhood Improvement
Transfers Out

GENERAL FUND EXPENDITURES
BY CATEGORY

GENERAL FUND EXPENDITURES BY CATEGORY

CATEGORY	FY 2019 ACTUAL	FY 2020 ESTIMATED	FY 2021 BUDGET	PROPOSED CHANGE AMOUNT	%
Personnel Services	$ 18,138,544	$ 16,496,291	$17,261,978	$ 765,687	4.6%
Operational Supplies	$ 4,021,445	$ 3,911,058	$ 4,001,472	$ 90,414	2.3%
Other Purchases/Services	$ 1,047,198	$ 1,310,652	$ 1,168,098	$ (142,554)	-10.9%
Capital Outlay	$ 945,342	$ 2,502,935	$ 1,068,460	$ (1,434,475)	-57.3%
Transfers Out	$ 7,937,841	$ 5,809,605	$ 5,611,126	$ (198,479)	-3.4%
Total GF Expenditures	$ 32,090,370	$ 30,030,541	$29,111,134	$ (919,407)	-3.1%

GENERAL FUND
TOTAL EXPENDITURES
FY 2021 Budget

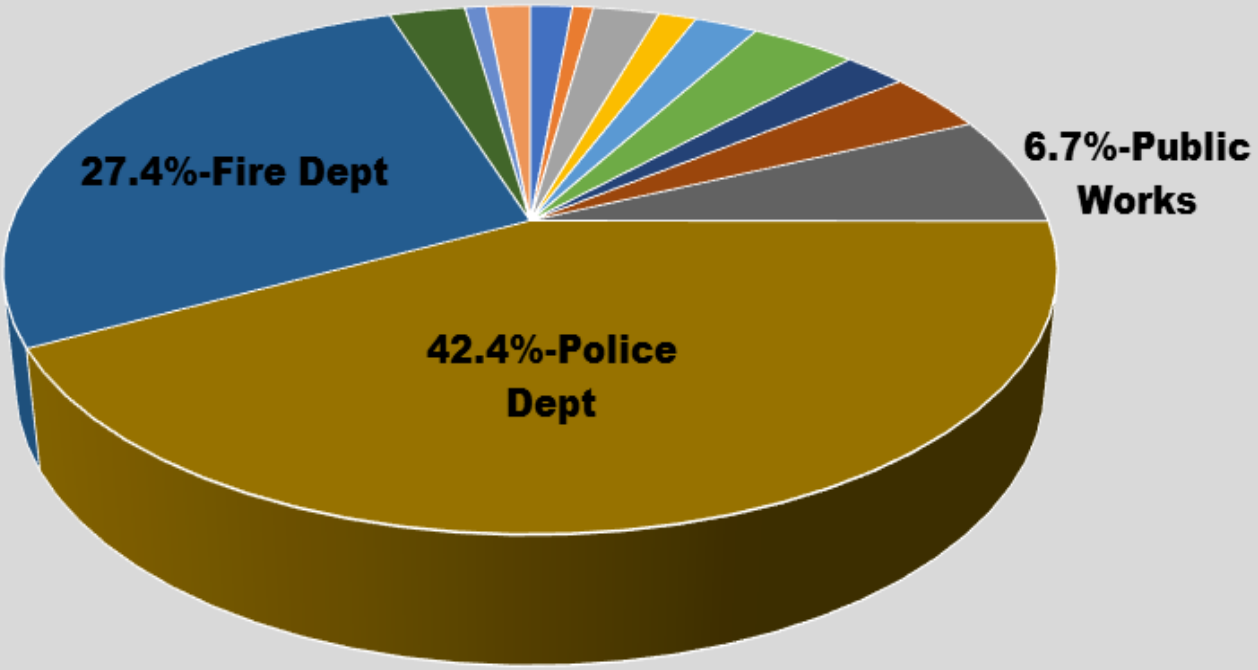


GENERAL FUND
SUMMARY OF POSITIONS BY DEPARTMENT

FY 2021 GENERAL FUND POSITIONS BY DEPARTMENT

DEPARTMENT	FY 2019 ACTUAL	FY 2020 ACTUAL	FY 2021 PROPOSED	PROPOSED CHANGE	% OF TOTAL
City Manager	3.00	4.00	4.00	-	1.5%
City Clerk	2.00	2.00	2.00	-	0.8%
Legal Services	6.40	6.25	6.25	-	2.4%
Human Resources	3.60	3.60	3.60	-	1.4%
Building Regulations	6.00	6.00	6.00	-	2.3%
Finance	10.00	10.00	10.00	-	3.9%
Information Technology	6.00	6.00	6.00	-	2.3%
Municipal Court	9.50	9.50	9.60	0.10	3.7%
Public Works	17.40	17.40	17.40	-	6.7%
Police	109.80	109.80	109.80	-	42.4%
Fire	71.00	71.00	71.00	-	27.4%
Cemeteries	7.20	7.20	7.20	-	2.8%
Emergency Management	2.00	2.00	2.00	-	0.8%
Neighborhood Improvement	4.20	4.20	4.20	-	1.6%
Total GF Positions	258.10	258.95	259.05	0.10	100.0%

FY 2021 General Fund Positions by Department

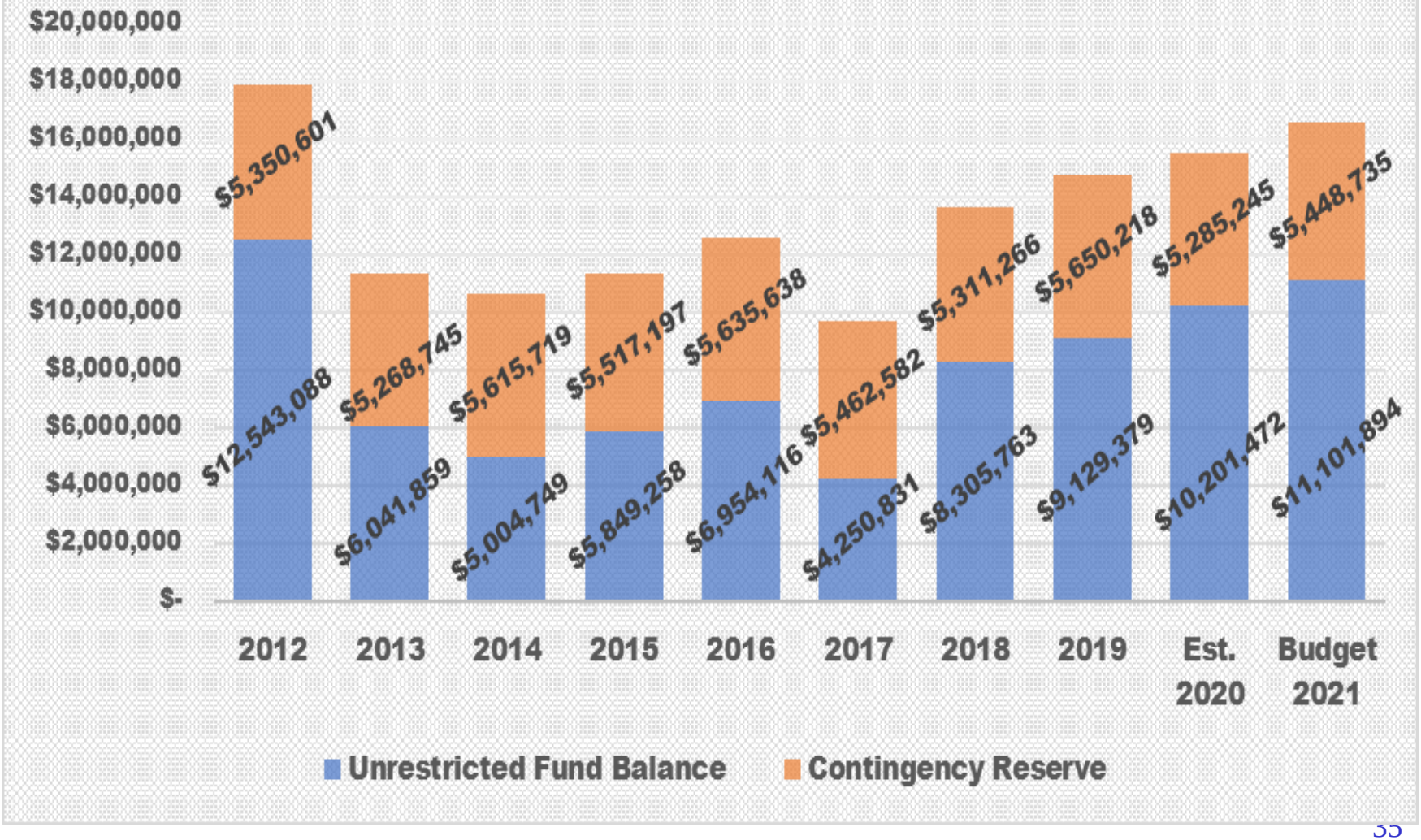


GENERAL FUND
FUND BALANCE

GENERAL FUND 10-YEAR HISTORY OF FUND BALANCE

FISCAL YEAR	UNRESTRICED AMOUNT	CONTINGENCY AMOUNT	TOTAL FUND BALANCE
2012	$ 12,543,088	$ 5,350,601	$ 17,893,689
2013	$ 6,041,859	$ 5,268,745	$ 11,310,604
2014	$ 5,004,749	$ 5,615,719	$ 10,620,468
2015	$ 5,849,258	$ 5,517,197	$ 11,366,455
2016	$ 6,954,116	$ 5,635,638	$ 12,589,754
2017	$ 4,250,831	$ 5,462,582	$ 9,713,413
2018	$ 8,305,763	$ 5,311,266	$ 13,617,029
2019	$ 9,129,379	$ 5,650,218	$ 14,779,597
Est. 2020	$ 10,201,472	$ 5,285,245	$ 15,486,717
Budget 2021	$ 11,101,894	$ 5,448,735	$ 16,550,629

GENERAL FUND 10-YEAR FUND BALANCE HISTORY



KEY INITIATIVES
GENERAL FUND

- Continuation of Transition to required State Court Software System
- Implement Revised Employee Evaluations
- Continuation of migration to Online Business License and Online Building Permit options
- Begin Process towards APWA Accreditation
- Establish a Field Training Program for the Jail and Dispatch
- Develop a 5-year Fire Dept. Strategic Plan
- Begin Discussion of Reimplementation of Neighborhood Revitalization Program
- Council Workshop
- Downtown Alliance Neighborhood Revitalization Program
- 1/4-Cent Parks/Stormwater Sales Tax Renewal
- Continuation of Implementation of Building Permit System resulting in Online Building Permit option
- Continuation of migration to Mobile Software for inspectors and neighborhood enforcement officers
- Continuation of migration to Voice Over Internet Phones (VOIP)
- Begin Phase 1 of 4 to Replace all Public Safety Portable and Mobile Radios to improve interoperability with other partner agencies

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- General Fund: $ 482,900
  - Construct Sally Port – Police Station – Phase 2 of 2 - $100,000
  - Replacement Squad Vehicle & Equipment (7) - $382,900
- Public Safety Sales Tax Fund: $ 328,200
  - Replacement Squad Vehicle & Equipment (6) - $328,200
- Solid Waste Management Fund: $ 150,000
  - Replacement Leaf Pickup Machine (2) - $150,000

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- Parks & Stormwater Sales Tax – Stormwater Projects: $ 3,582,499
  - Minor System Improvements – 10th & Main (Construction) - $220,000
  - Minor System Improvements – 10th & Chestnut (Construction) - $388,000
  - Minor System Improvements (Construction) - $300,000
  - Culvert Improvements – Lone Elm & Murphy Blvd. (Construction) - $465,000
  - Ditch & Culvert Improvements, Connecticut between 32nd & 35th (Construction) - $636,001
  - Ditch & Culvert Improvements, Connecticut between 35th & 37th (Construction) - $504,498
  - Channel Improvements, Canterbury Ditch 3rd to 7th (Construction) - $850,000
  - Ditch Improvements, 2nd & Oliver/McCoy (Construction) - $119,000

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- Parks & Stormwater Sales Tax – Parks Projects: $ 416,100
  - Trail Amenities (Trail Markers) - $5,100
  - Trail Amenities (ATV & Attachments) - $21,000
  - Ewert Park Improvements (Trees/Landscaping) - $2,000
  - McClelland to Town Green via Tin Cup Trail (ROW) - $25,000
  - McClelland to Town Green via Tin Cup Trail (Design & Construction) - $350,000
  - Garvin Park Improvements (Trees/Landscaping) - $2,000
  - Leonard Park Improvements (Trees/Landscaping) - $2,000
  - McClelland Park Improvements (Trees/Landscaping) - $2,000
  - McClelland Park Improvements (Disc Golf) - $5,000
  - Humphrey Park Improvements (Trees/Landscaping) - $2,000

EXPENDITURE HIGHLIGHTS –ALL FUNDS

- Transportation Sales Tax Fund: $ 1,510,875
  - Replacement Pot Hole Patch Truck (Chassis & Body) - $205,875
  - Street Maintenance - $150,000
  - Street Projects (Overlay) - $1,000,000
  - Replacement 22’ MAPS Vehicle - $65,000
  - Replacement Trolley Vehicle - $90,000

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- Capital Improvement Sales Tax Fund: $ 18,955,000
  - 32nd Street – Schifferdecker to Country Club Road (ROW) - $500,000
  - 32nd Street – County Club to Central City Road (ROW) - $500,000
  - Intersection Improvements – 32nd & Davis Realignment (ROW) - $100,000
  - Connecticut – 32nd to 44th (ROW) - $150,000
  - Zora – Rangeline to MO 249 (ROW) - $445,000
  - Neighborhood Transportation Improvements (Sidewalk Construction) - $150,000
  - 32nd Street – Schifferdecker to Country Club Road (Construction) - $3,267,500
  - 32nd Street – Country Club to Central City Road (Construction) - $3,267,500
  - Street Surface Repair (Construction) - $650,000

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- Capital Improvement Sales Tax Fund (concluded):
  - Connecticut – 32nd to 44th (Construction) - $3,500,000
  - 44th Street – Rangeline to Connecticut (Construction) - $500,000
  - Zora – Rangeline to MO 249 (Construction) - $4,900,000
  - 6th Street & Virginia Parking Garage Modifications (Design) - $400,000
  - Existing Traffic Signal Upgrades – 4th & Murphy Signal Project - $500,000

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- Infrastructure Fund: $ 2,077,360
  - Senior Center – CDBG-DR (Construction) - $125,000
  - 15th Street Extension (ROW) - $95,000
  - Infrastructure #1 & #2 – Sidewalk Projects – CDBG-DR - $25,000
  - 15th Street Extension (Construction) - $1,400,000
  - Infrastructure #1 & #2 – Street Projects – CDBG-DR - $50,000
  - 4th & School – Stormwater Project – CDBG Entitlement - $332,360
  - Infrastructure #1 & #2 – Stormwater Projects – CDBG-DR - $25,000
- Airport Fund: $ 14,000,000
  - Reconstruction of Runway 18/36 - $14,000,000
- Golf Course Fund: $ 165,000
  - Replacement Greens Mower (3) - $165,000

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- Sanitary Sewer Fund: $ 10,106,073
  - Drying Bed Cover (2) Shoal Creek - $900,000
  - Replacement Generator – Turkey Creek - $140,000
  - Replacement Rodder Truck with Vactor-Jetter Combo - $450,000
  - 7th Street East Annexation Sanitary Sewer Extension - $400,000
  - I & I Rehabilitation - $1,750,000
  - Country Club Lift Station Elimination (Construction) - $1,000,000
  - Crane Road & Arbor Hills Lift Station Elimination (Construction) - $1,300,000
  - Joplin Creek Lone Elm Interceptor (Construction) - $1,700,000
  - Lone Elm to Turkey Creek 60” Line (Design & Rehabilitation) - $1,300,000
  - Disinfection Facility – Turkey Creek (Construction) - $700,000
  - I-44 Interceptor – Phase 1 (Design) - $500,000
  - Golf Links Force Main Realignment (Design) - $175,000

EXPENDITURE HIGHLIGHTS – ALL FUNDS

- Sanitary Sewer Fund (concluded):
  - Glendale Interceptor – Phase 2 (Design) - $250,000
  - Glendale Interceptor Replacement – Phase 1 (Construction) - $1,630,000
  - Malang & 20th Street Force Main to Shoal Creek (Design) - $500,000

- Central Garage Fund: $ 300,000
  - Replacement Diesel Fuel Island - $300,000

- Emergency Communications Fund: $ 379,720
  - Replace Portable Radios (44) – $189,200
  - Replace Mobile Radios (44) - $190,520

  (Replacing all Radios – Phase 1 of 4)

FY 2021 PROPOSED BUDGET

NEXT STEPS

- Hold Public Hearing and Adopt Ordinance to set Property Tax Rates on August 24, 2020
- City Council Work Session to present Custom Market Study results on September 14, 2020
- City Council Budget Work Sessions to cover Budget Overview and Issues & Options on September 22-24, 2020
- Fiscal Year 2021 Budget Adoption on October 19, 2020