CDBG-DR Capital Plan

Community Development Block Grant
Disaster Recovery



City of Joplin Missouri

11 June, 2015


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CITY OF JOPLIN CAPITAL IMPROVEMENT PLAN

To maximize the potential outcome of the City of Joplin's disaster recovery planning efforts, City leaders determined that the community should evaluate all currently identified and potentially new disaster recovery projects that could be funded by CDBG-DR grant monies. In addition to assessing current un-met needs, the evaluation process would also validate potential recovery projects' eligibility per HUD regulations. The outcome of the process, to be known as the 'City of Joplin Capital Improvement Plan' (CIP), be the development of a list of those projects which maximize the recovery benefit for the community while adhering to HUD requirements.

The first step of the CIP process was to compile a current and complete list of all identified projects with the input of the City Staff and City Council. These projects were then allocated within HUD approved project classifications. For each of these projects a Project Execution Plan (PEP) was developed. The PEPs are stand-alone documents that include eligibility, scope, project financials, schedule, resources and anticipated risks/benefits.

Once all PEPs were completed they are consolidated into a full listing to be compared, evaluated based on project details and to determine if further information was needed prior to prioritization. The next step was to begin establishing parameters for developing a ranking and prioritization methodology.

Through City staff engagement, key metrics by which projects would be ranked was developed. The projects were then ranked according to theses parameters and the participants collectively agreed on a prioritized output. To finalize the prioritization and ranking of the proposed projects two workshops were conducted with the City staff.

The results from the project prioritization were then compiled and the PEPs and back-up documentation were organized. In this step, the CIP team worked closely with City staff and project stakeholders to determine the final content and structure for the Capital Plan.

Following the completion of the project prioritization process, which included the accounting for ineligible projects, the final CIP document was submitted to the City for their final review and consideration,

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INTRODUCTION

BACKGROUND

CITY OF JOPLIN

Located in the southwestern corner of Missouri, the City of Joplin spans southern Jasper and northern Newton counties. The City is named after the Reverend Harris Joplin, an early European-American settler and the founder of the area's first Methodist congregation. The town was established in 1873 and expanded significantly from the wealth created by lead and zinc mining. Although it is not the county seat, Joplin is currently the largest city in Jasper County. As of the 2010 census, the city population was 50,175. Located near two major highways, I-44 and I-49 (formerly U.S. Highway 71), Joplin now attracts travelers as a destination for conferences and group events.

POPULATION

With a population of 50,789 (2015 U.S. Census estimation), Joplin is the 14th most populated city in the State of Missouri out of 1,021 communities. This is an increase of almost 12% from the number recorded in 2000. Additionally, the daytime population in Joplin is approximately 240,000 people. The median age for Joplin residents is 35.7. According to the 2010 census, there are 20,860 households and 12,212 families residing in the city. The population density was 1,448.4 people per square mile.

Of the 20,860 households, 24.6% had children under the age of 18 living with them, 40.1% were married couples living together, 13.5% had a female householder with no husband present, and 41.5% were non-families. 29.4% of all households were made up of individuals and 25.3% had someone living alone who was 65 years of age or older. Population growth within the City is expected to continue.

AGE DEMOGRAPHICS

In the city of Joplin the population was spread out with 24.21% under the age of 19, 9.4% from 20 to 24, 25.12% from 25 to 44, 22.16% from 45 to 64, and 13.18% who were 65 years of age or older. The median age was 35 years which is slightly higher than the State average of 33.9 years, this shows that the majority of the population is currently or will be in the working force of Joplin which will help future growth.

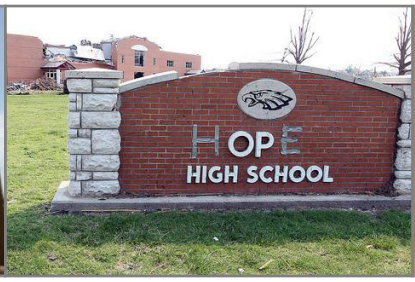




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ECONOMY

The current economy is mainly comprised of manufacturing, retail trade, construction, accommodation and food services, health care and social assistance and transportation. Eagle-Picher Industries, TAMKO Building Products, AT&T Communications and FAG Bearings are noted employers in Joplin, and Leggett & Platt (Fortune 500) is located in nearby Carthage. Numerous trucking lines such as CFI (now Con-Way Truckload) are headquartered in Joplin as the city is situated near the geographic and population centers of the Nation.

Hospitals are also a big employer for the City of Joplin. Currently Joplin has two major hospitals which serve the Four States region, Freeman Hospital West and Mercy Hospital-Joplin, the latter replacing St. John's Regional Medical Center which was destroyed in the May 22, 2011 tornado.

The City's unemployment is at currently at 4.3%, which is lower than the State of Missouri's rate of 5.4%.

EDUCATION

Joplin is home to thirteen public elementary schools, three middle schools, one high school as well as Missouri Southern State University. Of the population that is 25 years and over 88.7% have a high school degree or higher, 23.9% have a Bachelor's degree, 10.3% have a graduate degree.

Kansas City University of Medicine and Biosciences announced in March 2015 its intention to establish a campus in Joplin with a large Doctor of Osteopathy program, to be located in Mercy Hospital-Joplin's former long-term temporary location near the site of the destroyed St. John's Regional Medical Center.

Joplin is also home to technical schools including Franklin Technology Center, Vatterott College, and WTI.

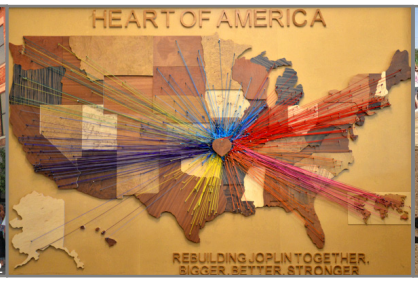
2011 DISASTER

Joplin was devastated by an EF5 tornado which touched down at 5:41pm on May 22, 2011. The massive tornado cut a path of destruction 3/4 to a mile wide and 6 miles long through the heart of the community. The overall storm path was estimated by the National Weather Service at nearly 14 miles in length. Approximately 7,500 residential dwellings and 553 businesses were damaged or destroyed by the storm. More than 17,000 Joplin residents were affected by the disaster. Of the 7,500 dwellings, approximately 4,000 homes were destroyed, causing an estimated 9,200 people to be displaced. Churches, schools, businesses, a hospital, and a variety of infrastructure components were completely destroyed in its wake and 161 lives lost and over 1,00 people were injured.



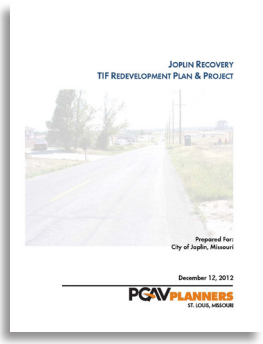
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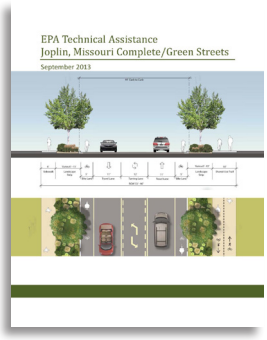

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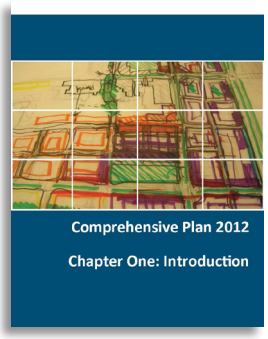


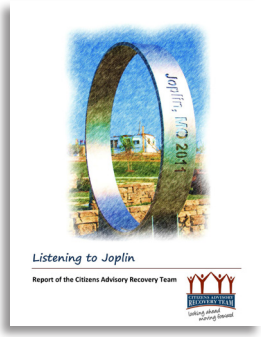

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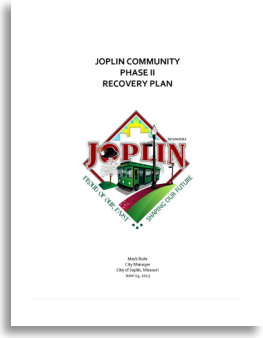
PREVIOUS PLANS

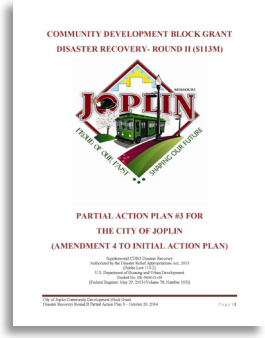












2011	2012	2013	2014

DISASTER

EF5 tornado touched down at 5.41 pm on May 22, 2011. Thousands of homes, along with churches, schools, businesses, a hospital, and a variety of infrastructure components were completely destroyed in its wake. In the immediate response to the disaster, the City identified a primary goal of minimizing and stabilizing Joplin's population loss.

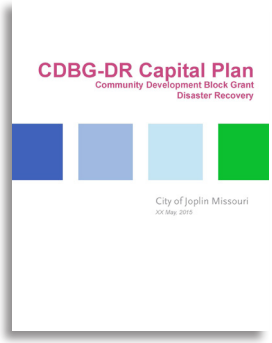
INITIAL PLANNING

In the aftermath of the tornado the City, FEMA, local residents, and local organizations organized the Citizens Advisory Recovery Team (CART) to seek and synthesize public and stakeholder input on a path forward for the City's redevelopment and recovery. CART presented its recommendations to the City in November of 2011. The CART Plan provided recommendations for the following four major sectors: Housing and Neighborhoods, Schools and Community Facilities, Infrastructure and Environment, and Economic Development.

Since the disaster, the City, along with numerous partners and stakeholders, worked to expand on an aggressive pre-tornado planning document, Blueprint for the Future, which captured ideas and proposed developments that not only define the community's past, but also provide a clear direction for the future. Joplin's Blueprint for the Future and the Citizens Advisory Recovery Team Implementation Next Steps both identify opportunities to continue to develop, invigorate, and nurture the areas most devastated by the tornado, as well as create synergy among major anchor projects and other projects underway in the community.

The Joplin Moving Forward: Comprehensive Plan 2012 is the City's latest planning document and it builds on the pro-active response of the Citizens Advisory Recovery Team (CART). The Comprehensive Plan serves as the official policy guide for growth and development of the City of Joplin, the Comprehensive Plan includes issues and policies reflecting the City's overall direction when planning for land use change.

CAPITAL PLAN



2015

2016-2019

CDBG-DR CAPITAL PLAN DEVELOPMENT

The goal of the Capital Plan is to examine proposed recovery projects that were identified through the initial post-disaster planning process, as well as additional proposed projects that have been suggested since that time. During the Capital Plan process, meetings have been held with City Staff and external community stakeholders, as well interacting with HUD, to gather important project information and gain further insight on the proposed projects alignment with the disaster. Specifically, as part of this process key project details are developed and refined some of which include CDBG-DR eligibility, scope, project financials, schedules and anticipated risks.

CDBG-DR IMPLEMENTATION

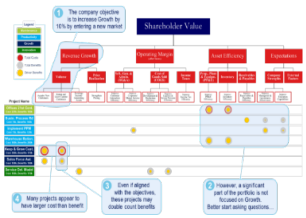
City staff prioritized the proposed projects based upon an evaluation criteria which examined the projects alignment with the City's disaster recovery vision, project benefits and risks and its relation to the disaster. The recommended projects will be presented to City Council on June 11, 2015 for their considerations. Ultimately, the approved Capital Plan can be used as a guide to help the City of Joplin re-build, enhance economic and recreational opportunities and encourage population growth through improved infrastructure.

WORKSHOP #1

‘PROCESS’

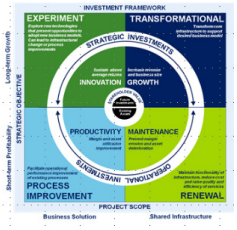
1 Understand the priorities

- Start with a review of strategic priorities in the recovery plans
- Validate and enhance strategic goals



2 Agree on the prioritization criteria

- Agree on prioritization criteria – consider both the benefits and risks of all projects
- Develop scoring rationale for each criteria

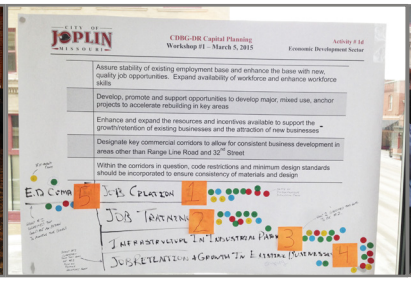


ALIGNMENT WITH VISION

Workshop #1 provided an opportunity for City staff to evaluate and validate the City’s strategic goals specifically related to the use of CDBG-DR funds. City staff then reviewed the CART Plan and 2012 Comprehensive Plan in order to confirm that goals were relevant to CDBG-DR funding and to develop a framework which will allow City leaders to evaluate each project’s alignment with the City’s vision for disaster recovery. In addition, based on new recovery needs identified during the Capital Plan process, City staff were given the opportunity to create and vote on new goals for the use of CDBG-DR funds. In order to gain group consensus, participating staff then evaluated the recommendations of others and had the opportunity to validate or confirm the priority of each goal. Finally, results were compiled and analyzed and a final consensus was reached.

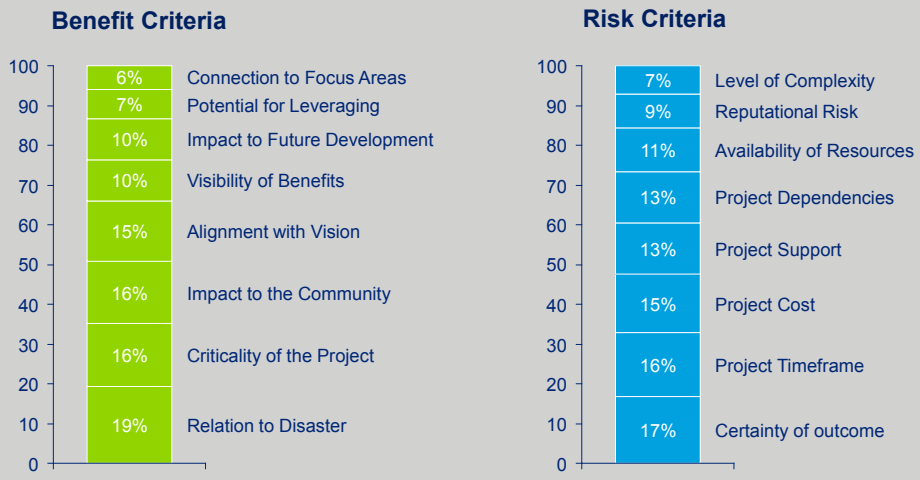
CRITERIA

Following resolution of the City’s discussion of strategic goals related to the use of CDBG-DR funds, project criteria which would be used to evaluate proposed projects was determined. Criteria were developed and aligned with two categories: Benefit Criteria and Risk Criteria. Benefit criteria considers positive outcomes to the City’s recovery, such as the relation a project has to the disaster, the visibility of benefits a project provides, and the impact a project has to the community. Risk criteria considers potential threats to the city’s use of CDBG-DR funds including the project’s time frame and cost, availability of resources to execute the project, and the reputational risk associated with the project.




‘OUTCOMES’



The City of Joplin has voted on the above criteria weighting

PROJECT WEIGHTING SYSTEM

After criteria were discussed and agreed upon by consensus, participants were charged with weighting each criteria for each project. Consensus driven weights allowed participants to determine which criteria are the most and least important. Following Workshop #1, criteria weights were validated and finalized with each participant and results were combined in order to come to a group average, or consensus for each criteria.

NATIONAL DISTRIBUTION OF CDBG-DR FUNDING

To provide an informal benchmark for City staff to consider how CDBG-DR funds are most typically spent by recovering communities, a national distribution of CDBG-DR funds for disasters of similar size and nature was considered. Each community has different needs and every disaster is unique, considering the national distribution of funds for similar disasters provided perspective on the myriad of uses that CDBG-DR funds are being utilized for across the country.



WORKSHOP #2

'PROCESS'

Completed Questionnaire

Each member of the City of Joplin Staff completed a questionnaire which evaluated each project against 8 benefit criteria and 8 risk criteria

Benefit Criteria

	1 - Low Benefit	2	3 - Neutral	4	5 - High Benefit
Alignment with Vision	○	○	○	○	○
Relation to Disaster	○	○	○	○	○
Criticality of Project	○	○	○	○	○
Impact to the Community	○	○	○	○	○
Connection to Focus Areas	○	○	○	○	○
Impact to Future Development	○	○	○	○	○
Potential for Leveraging	○	○	○	○	○
Visibility of Benefits	○	○	○	○	○

PROJECT PRIORITIZATION

A critical step in the Capital Planning process was to develop and execute a method to facilitate project prioritization. The project prioritization process was meant to allow project sponsors and City representatives to gain an understanding of all of the projects proposed for CDBG-DR funding and evaluate each of the projects using the previously agreed-upon Benefit and Risk Criteria. This approach accounted for each participant's opinion of every project, and allowed for a consensus driven and objective list of ranked projects.

In order to develop a consensus driven list of ranked projects, each stakeholder individually completed the project prioritization survey. Results were complied and each response was multiplied by the agreed-upon weights developed during Workshop #1. After weights were applied, the results were averaged in order to develop a holistic view of the City of Joplin's portfolio of projects and an accurate representation of each stakeholder.



'OUTCOMES'

Applied Weights

Averaged responses (raw scores) were multiplied by the agreed upon weights for each of the 8 benefit and 8 risk criteria in order to come to a weighted score for each project

Benefit Criteria	Weighting	Max Raw Score	Max Weighted Score	Raw Score	Weighted Score
Alignment with Vision	15%	5	0.76	5	0.76
Relation to Disaster	19%	5	0.97	2	0.39
Criticality of the Project	16%	5	0.79	4	0.63
Impact to the Community	16%	5	0.78	3	0.47
Connection to Focus Areas	6%	5	0.30	4	0.24
Impact to Future Development	10%	5	0.52	5	0.52
Potential for Leveraging	7%	5	0.36	1	0.07
Visibility of Benefits	10%	5	0.52	4	0.42
Total Value Scores	**100%**	**40**	**5**	**28**	**3.50**

RANKING OF PROJECTS

The critical outcome of the project prioritization process was to develop a ranked list of projects under consideration for CDBG-DR funds. After City staff considered each project individually, they were evaluated using the agreed-upon benefit and risk criteria established during workshop #1. The results were combined, ranked and discussed in a group setting to develop a consensus. Outliers, or projects with significant variance in scores, were considered and ranks were adjusted if agreed upon by consensus. A final step to developing a ranked list of projects was to apply "screens", or filters, to projects which have been deemed ineligible or projects which will not meet the proposed National Objective, inherently making them ineligible for CDBG-DR funds. Ineligible projects or projects which will not meet National Objective may be considered for other City or grant funds.



CDBG-DR REQUIREMENTS

The CDBG Disaster Recovery program or CDBG-DR helps cities, counties, and States recover from Presidentially-declared disasters, especially to assist income-eligible areas and their residents. CDBG-DR funds are appropriated by Congress only in extraordinary circumstances that have resulted in significant unmet needs for long-term disaster recovery. In addition to any requirements cited in the appropriations statute, the traditional CDBG regulations in 24 CFR 570 apply to CDBG-DR funds. Grantees may use CDBG-DR funds for a variety of disaster recovery activities including housing, economic development, and infrastructure. When rebuilding, grantees may incorporate measures to prevent or mitigate damage from future disasters, such as elevating or incorporating roof tie-downs while rebuilding a damaged home. CDBG-DR funding supplements the Federal Government's standard recovery assistance programs administered by the Federal Emergency Management Agency (FEMA), the Small Business Administration (SBA), and the United States Army Corps of Engineers (USACE). CDBG-DR funds must supplement, not replace, other sources of federal disaster recovery assistance. CDBG-DR awards are noncompetitive and nonrecurring. HUD intends to require that at least 50 percent of each CDBG-DR grant must be expended on activities that principally benefit low- and moderate-income persons. Grantees will be able to access CDBG-DR funds after the grantee submits (and HUD accepts) its Action Plan for disaster recovery, a grant agreement is executed. HUD will publish a Federal Register Notice that includes the requirements for submitting an Action Plan for disaster recovery to HUD.

Most CDBG-DR appropriations require funds to be used for "...necessary expenses for activities...related to disaster relief, long-term recovery, restoration of infrastructure and housing, and economic revitalization in the most impacted and distressed areas...)
Thus, each activity must:

- Be CDBG eligible
- Address a disaster-related impact in a Presidentially declared area i.e. demonstrate a logical connection to the disaster and the activity will contribute to long-term recovery.
- Meet a national objective

Source: Basically CDBG (May 2014)

JOPLIN CDBG-DR BACKGROUND

ROUND 1 FUNDING - $45,266,709 (AWARDED IN APRIL 2012)

Section 239 of the U.S. Department of Housing and Urban Development (HUD) Act of 2012 (Public Law 112-55) provided up to $400 million, to remain available until expended, in Community Development Block Grant (CDBG) funds for necessary expenses related to disaster relief, long-term recovery, restoration of infrastructure and housing, and economic revitalization in the most impacted and distressed areas resulting from a major disaster. HUD awarded more than $45.2 million to the City of Joplin with the stipulation that all funds be spent within its jurisdiction. HUD informed the City during its May, 2015 visit with the City that the Department is drafting new time requirements covering the expenditures of these funds. These new requirements will be issued in the near future.

ROUND 2 FUNDING - $113,276,000 (AWARDED IN MAY 2013)

The Disaster Relief Appropriations Act of 2013 (Public Law 113-2) provided $16 billion, to remain available until September 30, 2017, in CDBG funds for necessary expenses related to disaster relief, long-term recovery, restoration of infrastructure and housing, and economic revitalization in the most impacted and distressed areas resulting from Hurricane Sandy and other eligible events in calendar years 2011, 2012, and 2013. The City of Joplin was awarded more than $113.2 million, with the stipulation that the City expend all funds in the portions of Jasper and Newton Counties located within the City's jurisdiction. Funds must be expended within 2 years of obligation.

Source: OIG Audit, January 29,2014 http://www.hudoig.gov/sites/default/files/documents/2014-KC-1002.pdf

PROJECT CLASSIFICATION

Housing – CDBG funds may be used for the Construction of housing assisted under Section 17 of U.S. Housing Act of 1937 or construction of housing by eligible community based development organizations (CDBOs) or as a last resort housing under 570.207(b)(3)(i); homeownership assistance; rehabilitation to buildings which are residential, low-income rental or homeowner housing (570.202). This also includes conversion of non-residential structures for residential use.

Economic Development – CDBG funds may be used for Special economic development, economic development undertaken by CDBOs, technical assistance to businesses, micro-enterprise development, commercial rehabilitation, public facilities and improvements, and job training.

Public Services – CDBG funds may be used for job training and employment services, health care and substance abusive services, child care, crime prevention, and fair housing counseling.

Public Facilities and Improvements – CDBG funds may be used for the acquisition, construction, reconstruction, rehabilitation, or installation of public improvements (streets, sidewalks, water and sewer lines, and parks) or public facilities (neighborhood/community facilities, facilities for persons with special needs, group homes, homeless shelters, etc.).

NATIONAL OBJECTIVE

Eligible activities must meet at least one of three program national objectives: benefit persons of low and moderate income, aid in the prevention or elimination of slums or blight, or meet other urgent community development needs because existing conditions pose a serious and immediate threat to the health and welfare of the community where other financial resources are not available

S&B Slum and Blight
- Area Benefit
- Spot Blight Removal
- Urban Renewal Completion

UN Urgent Need

LMI Low-Moderate Income
- Area Benefit
- Limited Clientele
- Job Creation or Retention

ELIGIBLE ACTIVITIES

Grantees may use CDBG-DR funds for recovery efforts involving housing, economic development, infrastructure and prevention of further damage to affected areas. Eligible activities generally fall into one of the following categories:

Housing – e.g. activities that restore and/or improve the housing stock such as new construction (typically allowed via a waver) or rehabilitation/reconstruction.

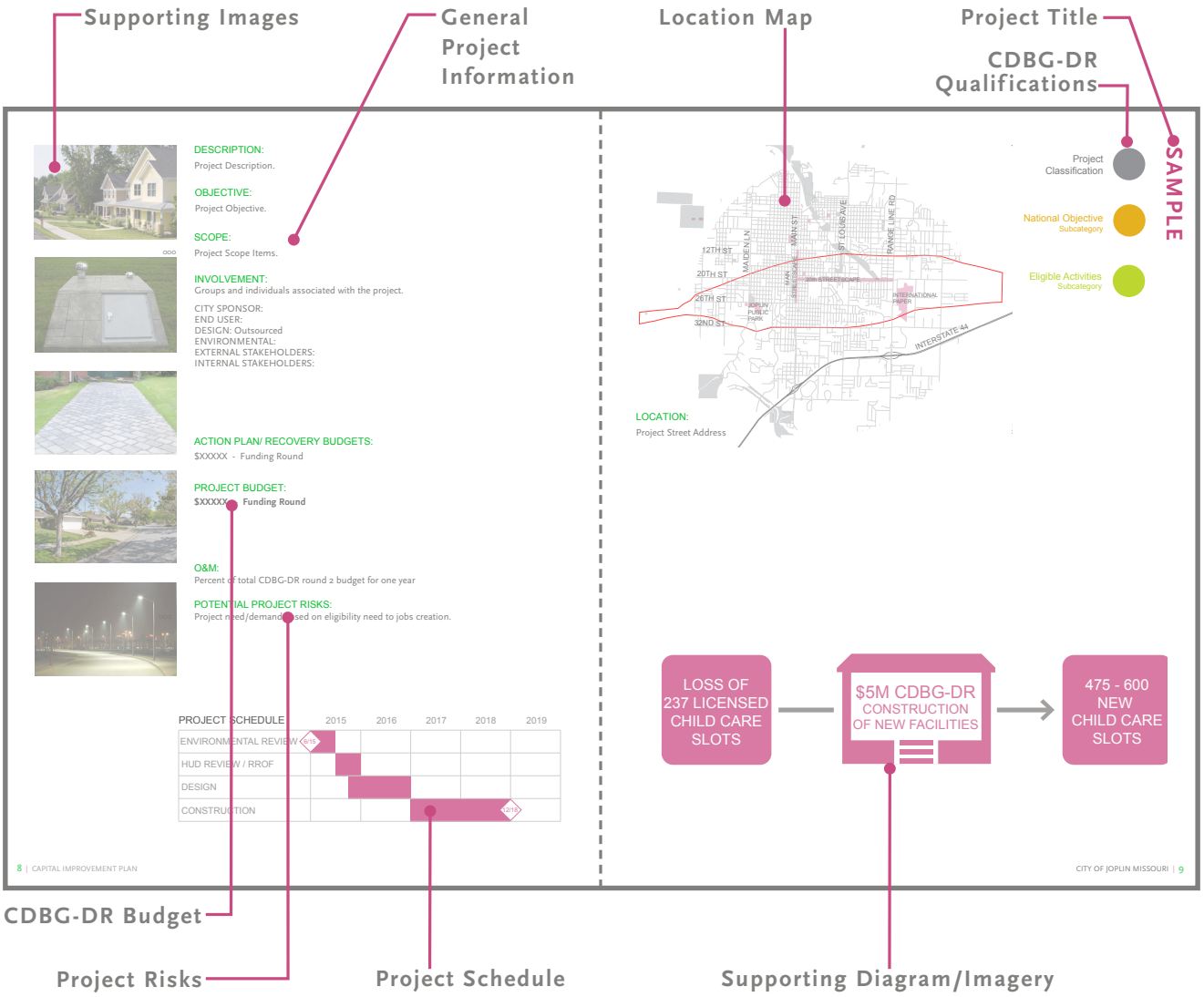
Restoration of Infrastructure – e.g. activities that rebuild or replace affected public facilities or improvements.

Economic Revitalization - e.g. activities that address job losses, and negative effects to tax revenues or businesses.

01 Acquisition
02 Disposition
03 Public Facilities and Improvements
04 Clearance, Demo, Remediate
05 Public Services
06 Interim Assistance
07 Urban Renewal Completion
08 Relocation
09 Rental Income Loss
11 Privately Owned Utilities
12 Construction of Housing
13 Homeownership Direct
14 Rehabilitation
15 Code Enforcement
16 Preservation
17 Commercial/ Industrial
18 Economic Development
19 Basic Activities
20 Planning
21 General Program Administration
22 Unprogrammed Funds
23 Tornado Shelters

USING THE PLAN

SAMPLE PROJECT SPREAD



EXECUTIVE SUMMARY

The process for developing appropriate recovery projects began shortly after the disaster with representatives from the City of Joplin, FEMA, local residents, and local organizations creating the Citizens Advisory Recovery Team (CART). The CART presented their ideas on how to rebuild in November of 2011. Then in April of 2012 Wallace Bajalli Development Partners was designated as the master developer. Following this a Comprehensive Plan, Recovery Pan and Action Plan were all created to get the rebuilding going.

In January 2015, the City authorized Deloitte to undertake and assist in the development of a Capital Plan to evaluate current and potential disaster recovery projects that might be eligible for CDBG-DR funding. Through the Capital Plan process, an integral tool in the effort has been the creation of a Project Execution Plan (PEP) for each proposed project. This tool allowed for the gathering all of the relevant information about the projects in one location. This information includes a project summary, the project scope, the project financials, the project schedule, and a project risk management section. The PEP has been shaped into two different versions, the first will be a two page spread of the most important information about each project and is what follows in this document and the second format of the PEP will be an extended, approximately 10 page version that will include all of the collected information to view.

Another tool that was used to rank projects were a series of interactive workshops. The first workshop was held on March 4th, 2015 in the Ramsey Center in downtown Joplin. Deloitte worked with members of the City staff to rank and add to the goals that were originally outlined in the CART Plan. The workshop also focussed on the four recovery areas: economic development, Infrastructure and Environment, Housing and Neighborhoods, as well as Schools and Community. The other half of this workshop was to poll the attendees on how they would weigh the agreed upon criteria for project ranking.

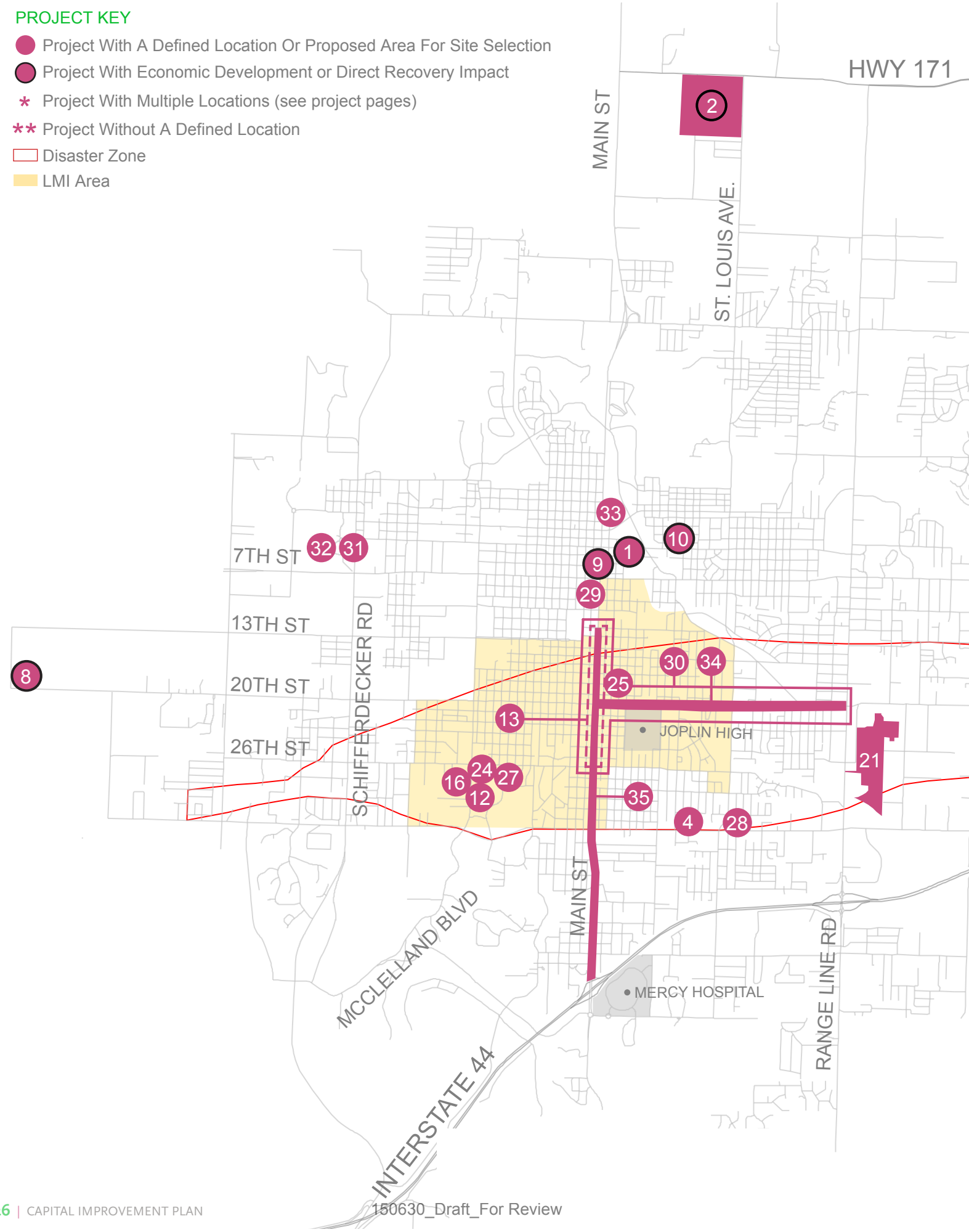
*Completion of Executive Summary will be based upon Workshop #2 and City Council Meeting.

PROJECT SUMMARY

Project Name	National Objective	Eligible Activities	Action Plan/Recovery Budget	CDBG-DR Capital Plan Budget	Funding Round	Eligibility	Workshop II Ranking
Advanced Training and Technology Center	LMI - Limited Clientele	03-Public Facilities & Improvements - 3E-Neighborhood Facilities	$500,000	$6,535,475	2	Yes	
Airport Industrial Park	LMI - Limited Clientele - Job Creation/Retention	17-Commercial/Industrial 17B-Infrastructure Development	N/A	$5,901,107	1	Yes	
Aurora Economic Development Project	LMI - Job Creation/Retention - Area Benefit	18-Economic Development	N/A	$3,200,000	1	Yes	
Basic Infrastructure - Project 1	LMI	03-Public Facilities & Improvements	See Project Page	$73,100,000	See Project Page	Yes	
Basic Infrastructure - Project 2	UN	03-Public Facilities & Improvements	See Project Page	$22,400,000	See Project Page	Yes	
Basic Infrastructure - Project 3	UN	03-Public Facilities & Improvements	See Project Page	$10,200,000	See Project Page	Yes	
Basic Infrastructure - Project 4	UN / LMI	03-Public Facilities & Improvements	See Project Page	$33,800,000	See Project Page	Yes	
Basic Infrastructure-Trail Construction	UN / S&B - Area Benefit	03-Public Facilities & Improvements	$2,000,000	$2,400,000	1	Yes	
Basic Infrastructure-Tree Planting	S&B - Area Benefit / LMI	03-Public Facilities & Improvements	$2,000,000	$2,200,000	1	Yes	
Cannonball Project	LMI - Job Creation/Retention - Area Benefit	18-Economic Development -18A For-Profit Assistance	N/A	$3,050,000	1	Yes	
Community Clinic of Joplin	LMI - Limited Clientele	03-Public Facilities & Improvements -3P Health Facilities	N/A	$241,000	2	Yes	
Crosslines Community Center	LMI - Limited Clientele	03-Public Facilities & Improvements 3E - Neighborhood Facilities	$555,000	$555,000	2	Yes	Project Underway
Crossroads Industrial Park	LMI – Job Creation/Retention - Limited Clientele	17-Commercial/Industrial 17B-Infrastructure Development	$3,600,000	$11,800,263	2	Yes	
Early Childhood Center	LMI - Limited Clientele	03-Public Facilities & Improvements 3M - Child Care Centers	$5,000,000	$5,000,000	2	Yes	Project Underway
Farmer's Market	CDBG-DR Ineligible	CDBG-DR Ineligible	N/A	$694,086	N/A	No	
Green Neighborhood	LMI - Limited Clientele	12-Construction of Housing	$500,000	$650,000	2	Yes	
Housing - Mixed Income Multi-family Residential	LMI - Limited Clientele	12-Construction of Housing	$9,000,000	$4,750,000	1	Yes	
Housing - Senior Housing Development	LMI - Limited Clientele	12-Construction of Housing	$5,500,000	$4,750,000	1	Yes	Project Underway
Housing - Single Family Homeownership Direct Assistance (J-HAP)	LMI - Limited Clientele / UN	13-Homeownership Direct	$12,750,000	$6,500,000	1	Yes	Project Underway
Housing - Single Family Rehabilitation (J-HRP)	LMI - Housing Activities	14-Rehabilitation 14A-Single Unit	$1,500,000	$1,900,000	1	Yes	Project Underway
Joplin Bungalows	LMI - Housing Activities	12- Construction of Housing	N/A	$3,852,678	2	Yes	
Joplin Business Assistance Program	LMI - Area Benefit	18-Economic Development 18A-Direct Financial Assistance to For Profits	N/A	$9,100,000	2	Yes	
Joplin Commons / International Paper	CDBG-DR Ineligible	CDBG-DR Ineligible	$40,416,000	$30,473,747	N/A	No	
Joplin Public Housing Authority - Site Improvements / Repairs	LMI - Limited Clientele	06-Interim Assistance	$210,000	$210,000	2	Yes	Project Underway
Joplin Public Housing Authority - Tenant Based Rental Assistance	LMI - Limited Clientele	09-Rental Income Loss	$290,000	$290,000	2	Yes	Project Completed
Joplin Public Park	LMI - Area Benefit	03-Public Facilities & Improvements 3F - Parks, Recreational Facilities	$3,200,000	$4,900,000	2	Yes	Project Underway
JSD – Emerson Elementary School Reconstruction	LMI - Limited Clientele S&B - Area Benefit	03-Public Facilities & Improvements 3E-Neighborhood Facilities	N/A	$11,200,000	2	Yes	
JSD – Mental Health Programs	LMI - Area Benefit	5O-Mental Health Services	$331,397	$328,906	2	Yes	Project Completed
Joplin Senior Citizen's Center	LMI - Limited Clientele	03-Public Facilities & Improvements - 3A - Senior Center	N/A	$4,750,000	2	Yes	
Juvenile Alternative to Detention Initiative Facility	LMI - Limited Clientele	03-Public Facilities & Improvements	N/A	$5,204,840	2	Yes	
Memorial Hall	CDBG-DR Ineligible	CDBG-DR Ineligible	N/A	$4,250,000	N/A	No	
Micro-Enterprise Development Zone	LMI	18-Economic Development	N/A	$425,000	2	Yes	
Museum Renovation	CDBG-DR Ineligible	CDBG-DR Ineligible	N/A	$16,600,000	N/A	No	
Ozark Mental Health Services	LMI - Limited Clientele	05-Public Services 5O-Mental Health Services	$350,000	$695,300	2	Yes	
Schifferdecker Golf Course (Club House and Cart Barn)	CDBG-DR Ineligible	CDBG-DR Ineligible	N/A	$3,000,000	N/A	No	
SPARK - Performing Arts / Depot Restoration	CDBG-DR Ineligible	CDBG-DR Ineligible	$5,390,000	$25,600,000	N/A	No	
Streetscape - 20th Street	LMI - Area Benefit	03-Public Facilities & Improvements 3K-Street Improvements	$10,350,000	$12,068,095	2	Yes	
Streetscape - Main Street	LMI - Area Benefit -Limited Clientele S&B - Area Benefit	03-Public Facilities & Improvements	N/A	$17,878,016	2	Yes	
Land Acquisition and Assemblage			$7,940,000	$5,500,000	1	Yes	
		Total:	**$111,382,397**	**$355,953,513**			

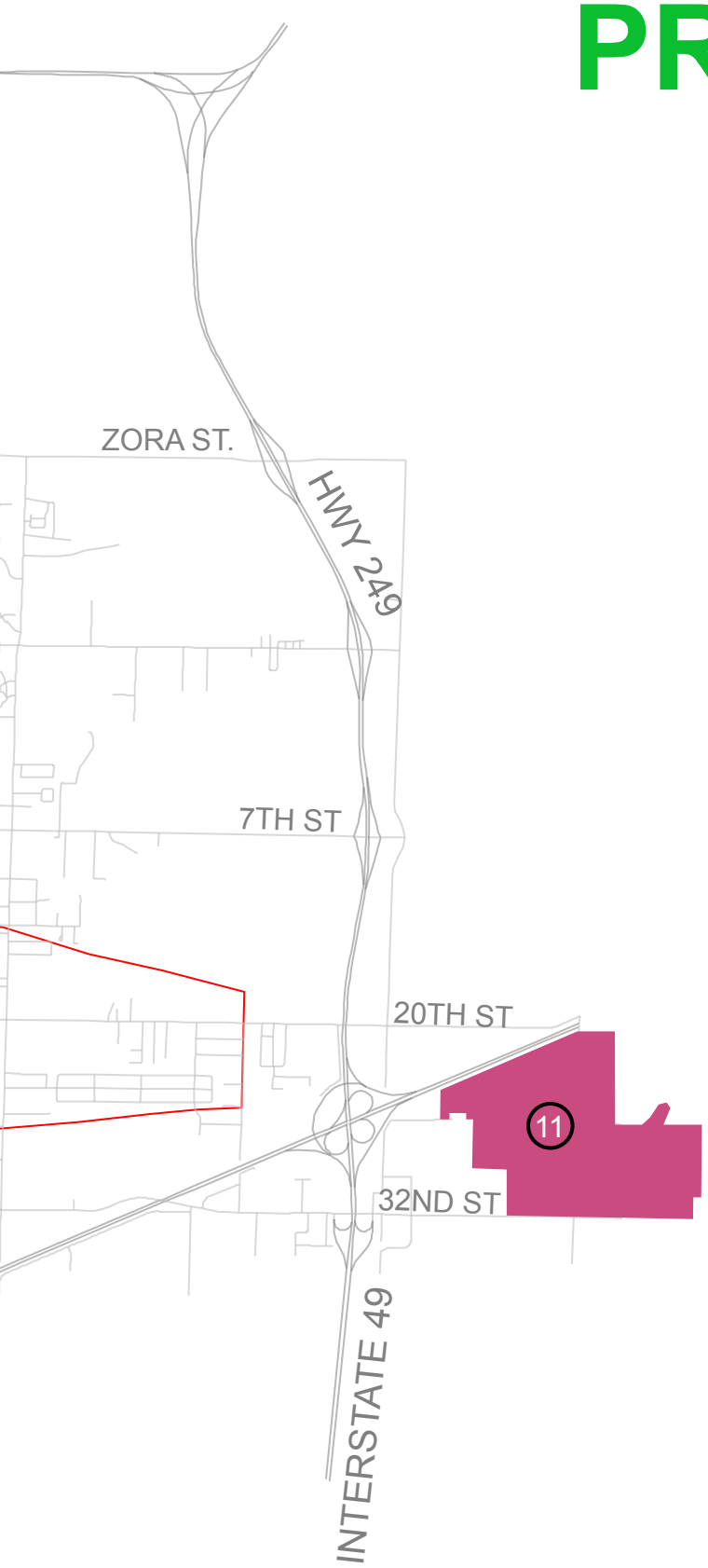
Project Underway or Completed

* Note: The current Project Budgets are estimates, final project expenditures will ultimately be based upon project-related documentation provided to the City which would be validated for eligibility criteria. Associated project delivery costs will also be finalized at that time.



150630_Draft_For Review

PROJECT MAP



1. Advanced Training and Technology Center
2. Airport Industrial Park
** Aurora Economic Development Project
4. Freeman - Ozark Mental Health Program
* Basic Infrastructure - Project 1
* Basic Infrastructure - Project 2
* Basic Infrastructure - Project 3
* Basic Infrastructure - Project 4
* Basic Infrastructure - Trail Construction
* Basic Infrastructure - Tree Planting
8. Cannonball Project
9. Community Clinic of Joplin
10. Crosslines Community Center
11. Crossroads Industrial Park
12. Early Childhood Center
13. Farmer's Market
** Green Neighborhood
** Housing - Mixed Income Multi-Family Residential
16. Housing - Senior Housing Development
** Housing - Single-family Homeownership Direct Assistance (J-HAP)
** Housing - Single-Family Rehabilitation (J-HRP)
* Joplin Bungalows
** Joplin Business Assistance Program
21. Joplin Commons / International Paper
** Joplin Public Housing Authority - Site Improvements/Repairs
* Joplin Public Housing Authority - Tenant Based Rental Assistance
24. Joplin Public Park
25. Joplin School District - Emerson Elementary School Reconstruction
** Joplin School District - Mental Health Programs
27. Joplin Senior Citizen's Center
28. Juvenile Alternative to Detention Initiative Facility
29. Memorial Hall
30. Micro-Enterprise Development Zone
31. Museum Renovation
32. Schifferdecker Golf Course (Club House and Cart Barn)
33. SPARK - Performing Arts / Depot Renovation
34. Streetscape - 20th Street
35. Streetscape - Main Street
** Land Acquisition and Assemblage

PROJECTS



8



9



24



60

DESCRIPTION:

CDBG-DR funds for the Joplin Advanced Training and Technology Center will support the acquisition, remodeling, and equipping of an existing facility identified by the Sub-Recipient/Administering Entity (Joplin Chamber of Commerce Foundation). The proposed project will support expanding economic development opportunities through improving workforce skills (job training) and encouraging new/start-up businesses (business incubator).

OBJECTIVE:

Acquisition and renovation of the former Franklin Tech building to support creation of a facility dedicated to offering job training and business incubator services.

SCOPE:

Purchase and renovate the proposed 55,000 sq. ft. building for the development of a job training and business incubator facility, as well as create a storm shelter (one of the classrooms, previously used for medical storage can be used as a storm-shelter). The project will also include the purchase of furnishings, fixtures, and training-related equipment.

INVOLVEMENT:

CITY STAFF: Troy Bolander
END USER:

- Joplin Chamber of Commerce Foundation
- Joplin business community
- Students from surrounding high schools
- Joplin workforce

DESIGN: Sub-recipient
ENVIRONMENTAL: Sub-recipient
EXTERNAL STAKEHOLDERS:

- Crowder College, Workforce Investment Board (WIB), Missouri Southern State University Small Business & Technology Development Center, Joplin School District, Franklin Tech, Carthage Technical Center, Missouri Enterprise

INTERNAL STAKEHOLDERS: Planning, Development and Neighborhood Services Dept.

ACTION PLAN/ RECOVERY BUDGETS:

$500,000 - Round 2

PROJECT BUDGET:

$6,535,475 (includes $2,390,975 for public services which consists of furniture, fixtures, and program equipment.)

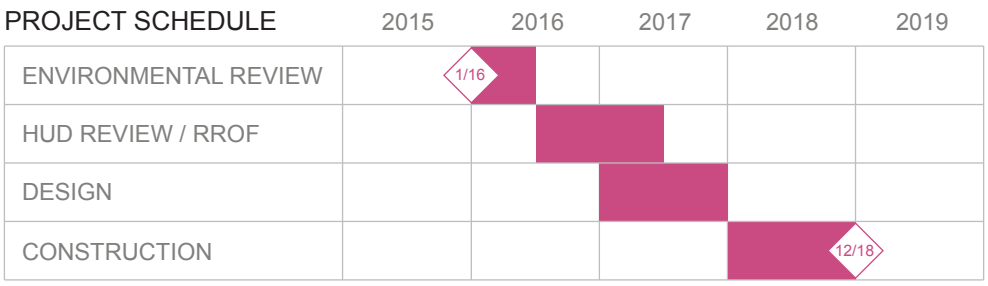
* Subject to change based on appraisal.

O&M:

$260,000 - $270,000 per year

POTENTIAL PROJECT RISKS:

- Ensure removal of FEMA storm shelter ownership and removal issue.
- Long-term operational plan (sustainability of operations)
- Project eligibility/ budget-additional job creation/retention documentation required.



* Schedule will be further refined after the Capital Planning process.

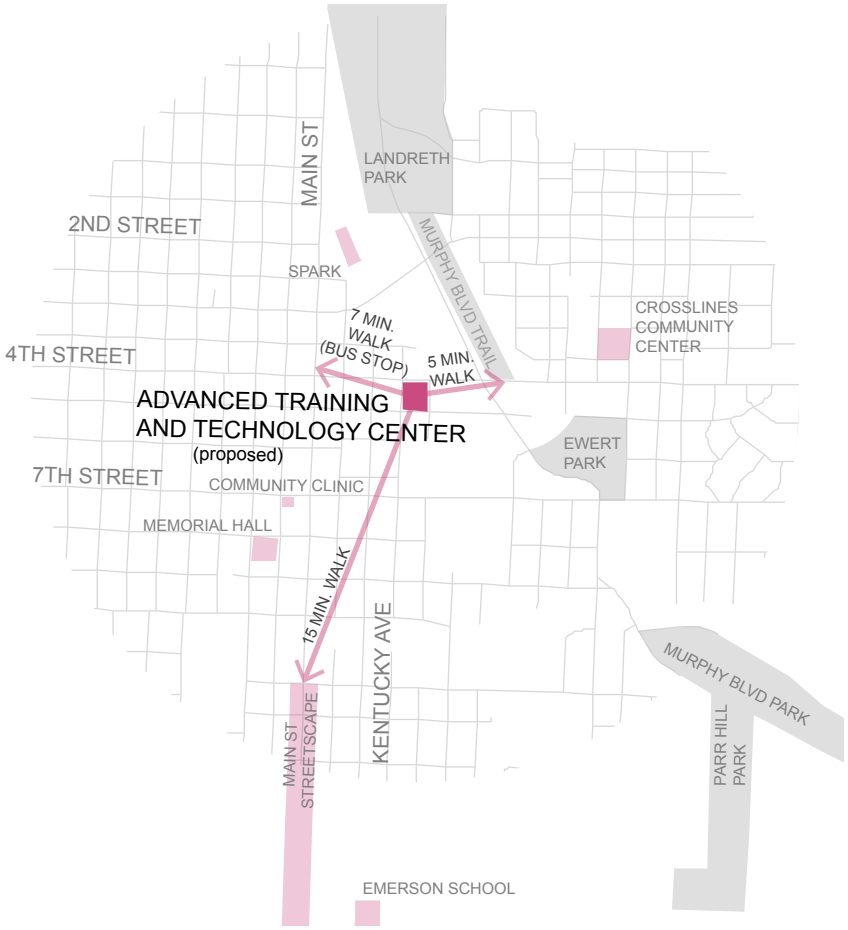
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Advanced Training and Technology Center

Public Facilities and Improvements

Low-Moderate Income
Limited Clientele
LMI

Public Facilities and Improvements
03
3E - Neighborhood Facilities

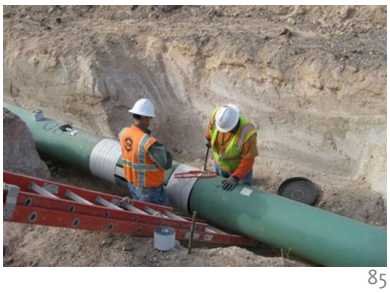


LOCATION:

401 Kentucky Ave (former Joplin School District Franklin Technology Center)



Proposed Advanced Training and Technology Center building.



85



86



87



88



89



90

DESCRIPTION:

Provide additional street and sanitary sewer infrastructure for the Airport Industrial Park to promote additional economic development opportunities.

The Park is slightly less than 100 acres. Given the properties cannot be sold to businesses wanting to locate in the Park (FAA restrictions), use of a site will require the execution of a long-term lease. The site is in close proximity to Webb City and Carl Junction and other bedroom communities in the surrounding areas. Some utilities are pre-existing due to the FEMA temporary trailer location including upgraded water mains, sewer systems, roads, storm water systems, and lights.

OBJECTIVE:

This project will support the development of the Park to encourage aviation-related and light industry development, which in turn will result in job creation.

SCOPE:

Provide infrastructure improvements that would attract business and commercial interests to provide employment opportunities to meet population growth objectives. The Park will support the following industries including light commercial, light industrial, and service related businesses.

Infrastructure improvements to include:

- Sanitary sewer
- Stormwater detention
- Stormwater conveyance
- Streets and street lights
- Intersection and signalization of Highway 171

INVOLVEMENT:

CITY STAFF:

- Joplin Airport Authority and Public Works Department
- Troy Bolander

END USER: City of Joplin
DESIGN: Grantee
ENVIRONMENTAL: Grantee
EXTERNAL STAKEHOLDERS:

- Joplin Chamber of Commerce
- Joplin Industrial Development Authority
- FAA

INTERNAL STAKEHOLDERS:

- Public Works Department
- Planning, Development and Neighborhood Services Department
- Joplin Airport Authority

ACTION PLAN/ RECOVERY BUDGETS:

N/A

PROJECT BUDGET:

***$5,901,107 - Total CDBG-DR Round 1**

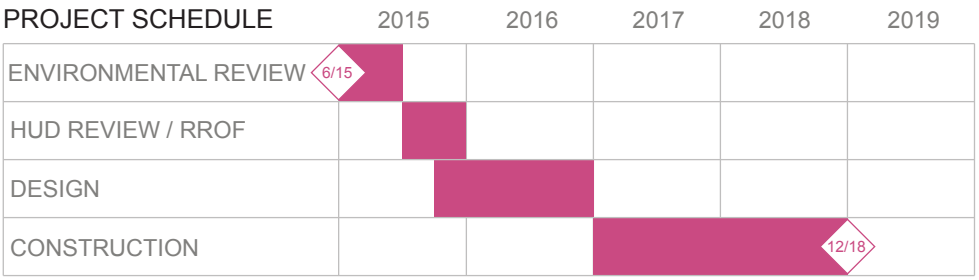
*Project costs include design, construction administration, and construction oversight.

O&M:

TBD by City of Joplin

POTENTIAL PROJECT RISKS:

- Market analysis does not state projected job creation projections
- Eligibility requirements - meeting HUD job creation requirements



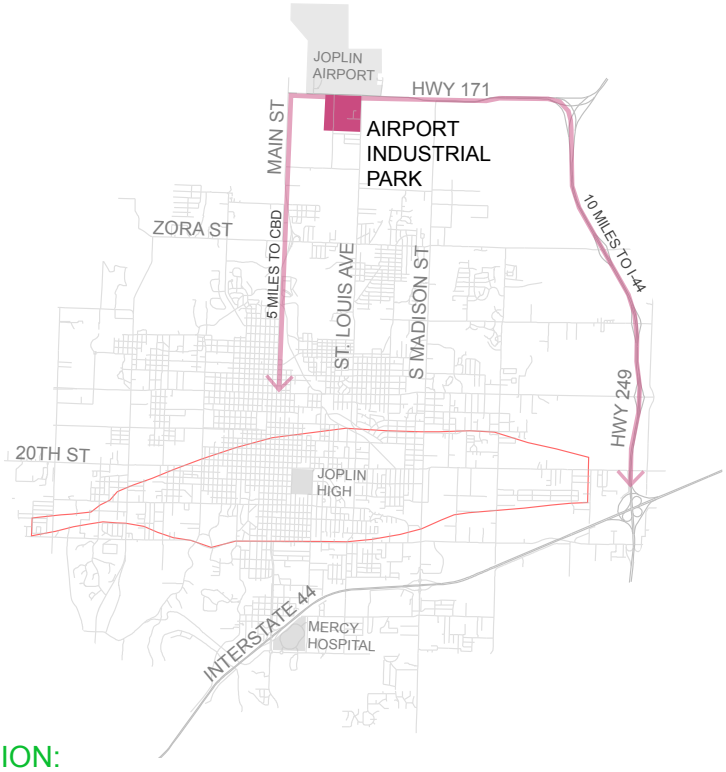
* Schedule will be further refined after the Capital Planning process.

Airport Industrial Park

Public Facilities and Improvements

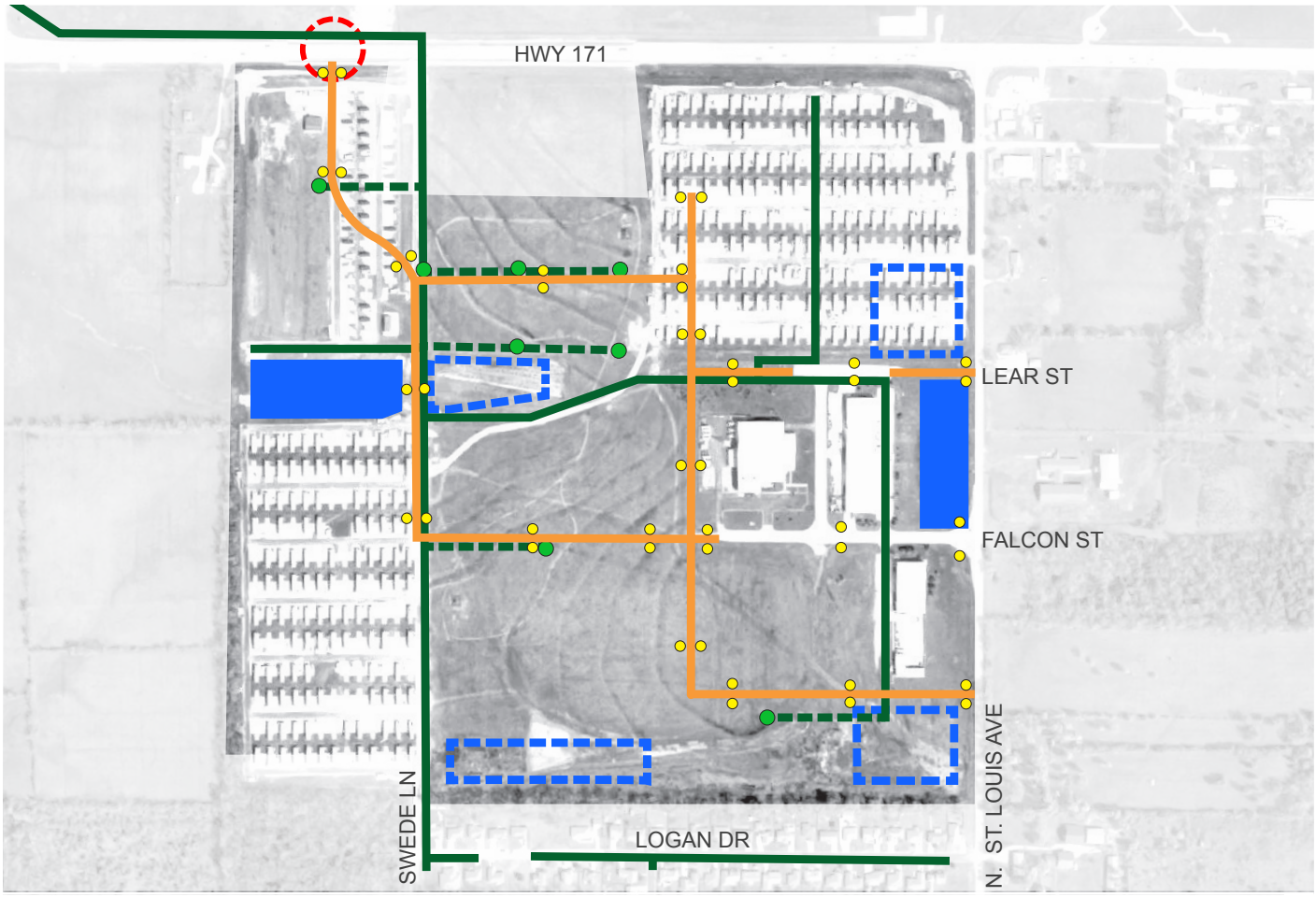
Low-Moderate Income
Limited Clientele
Job Creation or Retention
LMI

Commercial / Industrial
17B - Infrastructure Development
17



LOCATION:

Missouri Highway 171 (south of Joplin Regional Airport)



NEW STORMWATER DETENTION
EXISTING STORMWATER DETENTION
NEW TRAFFIC SIGNAL
NEW STREET LIGHTING (400' O.C.)
NEW PAVEMENT (CONCRETE & ASPHALT)
NEW SANITARY
NEW SANITARY MANHOLE
EXISTING SANITARY

DESCRIPTION:

Financial incentive to assist manufacturing firm to relocate to Joplin.

OBJECTIVE:

Promote job creation and support community job retention (the project will create approximately 380 new full time jobs within 2 years).

SCOPE:

Financial incentive to assist manufacturing firm to relocate to Joplin.

INVOLVEMENT:

CITY STAFF: Troy Bolander
END USER: Manufacturing Facility "To Be Named"
DESIGN: Subrecipient
ENVIRONMENTAL: Subrecipient
EXTERNAL STAKEHOLDERS:

- Joplin Chamber of Commerce

INTERNAL STAKEHOLDERS:

- Public Works Department
- Planning, Development and Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS:

N/A

PROJECT BUDGET:

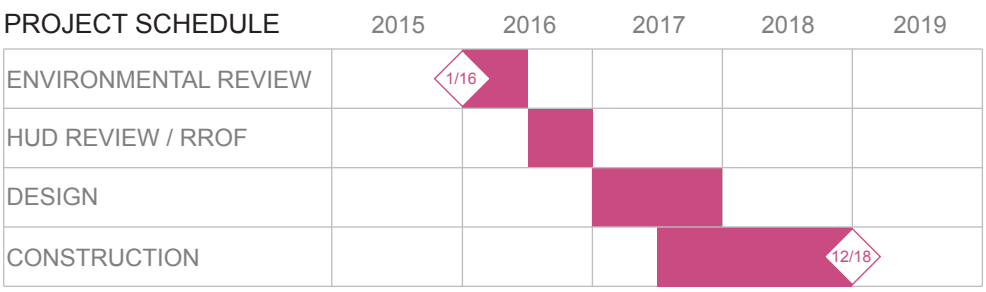
*** $3,200,000 - Total CDBG-DR Round 1**

O&M:

N/A

POTENTIAL PROJECT RISKS:

- Aurora decision pending
- Ineligible for Round 2 grant funding



*Subject to revision based on Aurora decision. Schedule will be further refined after the Capital Planning process.

Aurora Economic Development Project

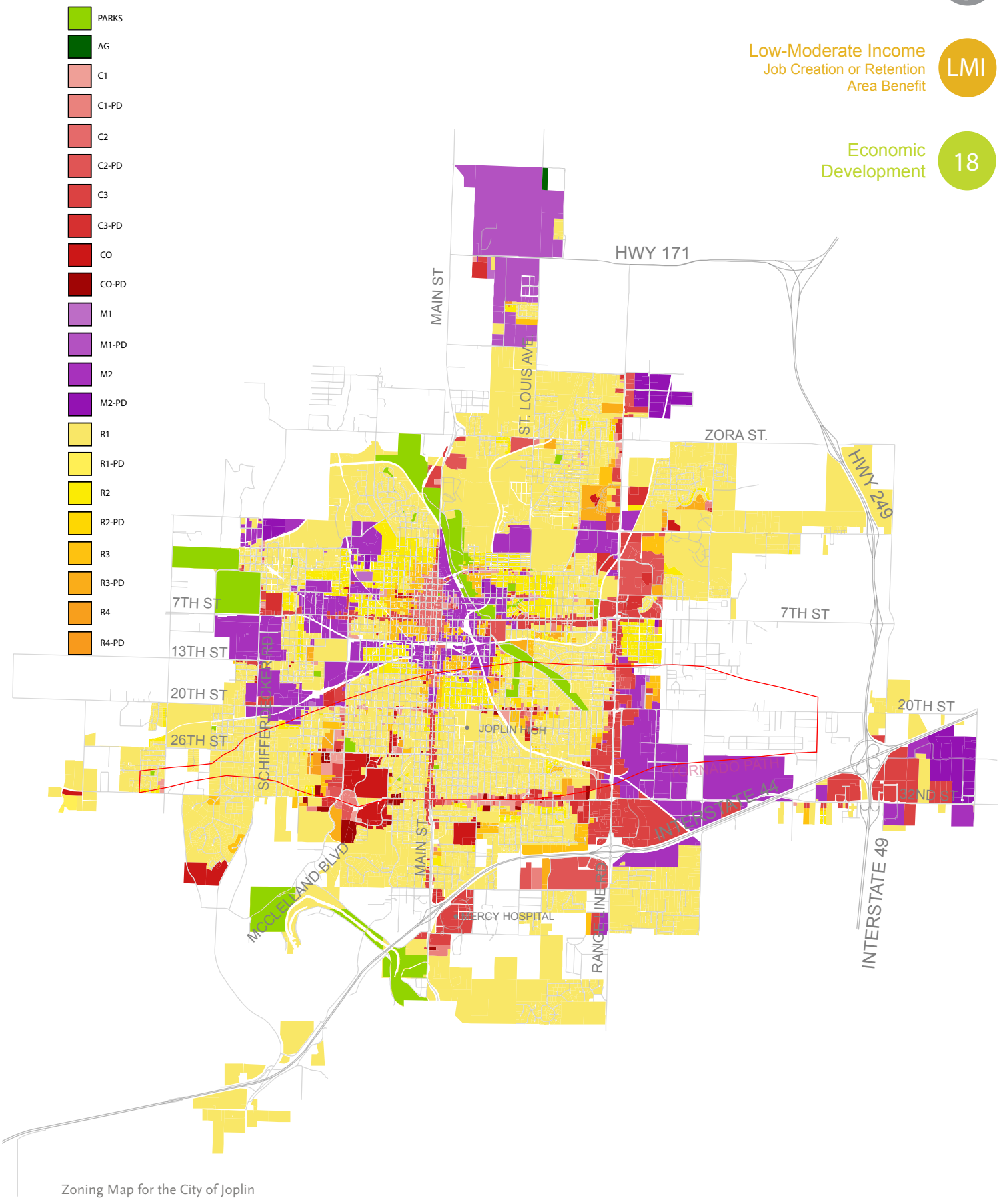
LOCATION:

Proposed 2 locations provided to Site Selection Committee

Economic Development

Low-Moderate Income
Job Creation or Retention
Area Benefit
LMI

Economic Development
18



Zoning Map for the City of Joplin



75



76



94

DESCRIPTION:

The planning and design of a community's infrastructure has dramatic impacts on its inhabitants and has the potential to improve health, attract new residents, and can support a robust economy. Coupled with the improvements and walkability on 20th Street and Main Street, the updated infrastructure will support improved property values and create an enhanced a 'sense of place'.

OBJECTIVE:

The City's Round 1 of CDBG-DR funding was originally allocated to infrastructure based on the immediate assessment of public infrastructure and infrastructure systems that were damaged due to the May 22nd tornado. Since that time, additional assessments have been conducted to update the unmet infrastructure needs inside the tornado-affected area. In furthering the effort to ensure that the tornado-affected area is as attractive as possible to returning and new residents, these projects will be developed so that impacted residents will have the benefit of infrastructure that will enhance their quality of life and assist in maintaining the value of their property.

SCOPE:

Infrastructure Project 1 will include repairs to the City's infrastructure composed of sidewalks, curb and gutter, streets, sanitary sewer, and storm sewer in the worst condition (rated 3, 4, or 5) of the infrastructure assessment that are included in the LMI area within the tornado disaster zone.

INVOLVEMENT:

CITY STAFF: Department of Public Works
END USER: General public
DESIGN: Grantee
ENVIRONMENTAL: Grantee
EXTERNAL STAKEHOLDERS: Engineering Consultants
INTERNAL STAKEHOLDERS: City of Joplin

ACTION PLAN BUDGET ROUND 1:

$3,500,000 - Round 1 (Sidewalk/ADA and Storm Sewer)

ACTION/RECOVERY PLAN BUDGET ROUND 2:

$19,863,733(Sidewalk/ADA ramp, curb and gutter, sanitary sewer, and storm sewer)

PROJECT BUDGET:

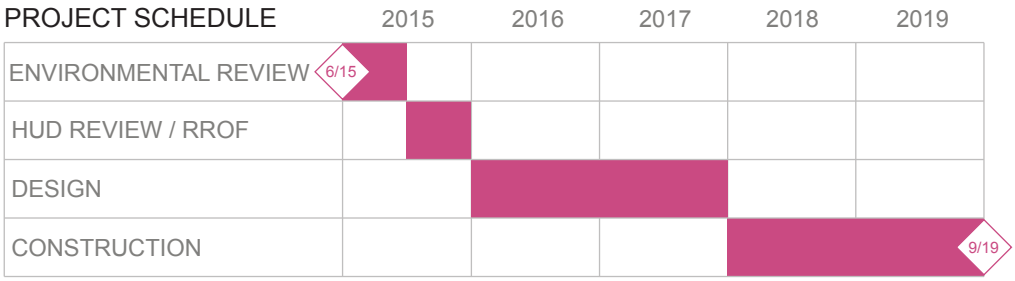
$73,100,000

O&M:

Integrate with City Maintenance Plan/To be Determined

POTENTIAL PROJECT RISKS:

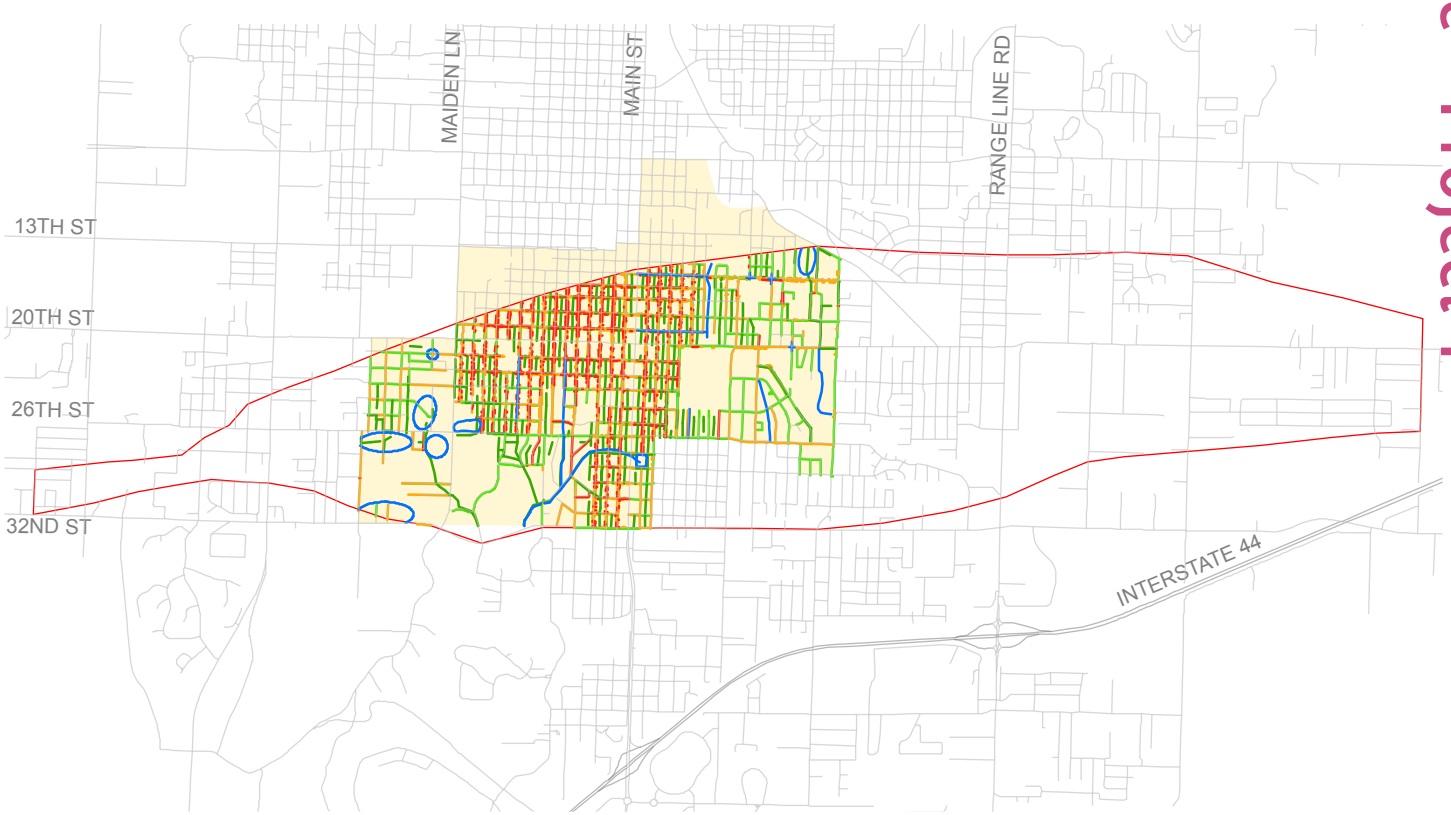
- Project completion prior to September, 2019 CDBG-DR grant end date
- Schedule/Coordination of projects with other existing/on-going projects



* Schedule will be further refined after the Capital Planning process.

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LOCATION MAP



- RATING 3 (INCLUDES SIDEWALK / CURB AND GUTTER / STREETS)
- RATING 4 (INCLUDES SIDEWALK / CURB AND GUTTER / STREETS)
- RATING 5 (INCLUDES SIDEWALK / CURB AND GUTTER / STREETS)
- SANITARY SEWER
- STORM SEWER
- TORNADO PATH
- LMI ZONE



95



85



77

DESCRIPTION:

The planning and design of a community's infrastructure has dramatic impacts on its inhabitants and has the potential to improve health, attract new residents, and can support a robust economy. Coupled with the improvements and walkability on 20th Street and Main Street, the updated infrastructure will support improved property values and create an enhanced 'sense of place'.

OBJECTIVE:

The City's Round 1 of CDBG-DR funding was originally allocated to infrastructure based on the immediate assessment of public infrastructure and infrastructure systems that were damaged due to the May 22nd tornado. Since that time, additional assessments have been conducted to update the unmet infrastructure needs inside the tornado-affected area. In furthering the effort to ensure that the tornado-affected area is as attractive as possible to returning and new residents, these projects will be developed so that impacted residents will have the benefit of infrastructure that will enhance their quality of life and assist in maintaining the value of their property.

SCOPE:

Infrastructure Project 2 will include repairs to the City's infrastructure composed of sidewalks, curb and gutter, streets, sanitary sewer, and storm sewer in the worst condition (rated 3, 4, or 5) of the infrastructure assessment that are included throughout the tornado disaster zone excluding the LMI area.

INVOLVEMENT:

CITY STAFF: Department of Public Works
END USER: General public
DESIGN: Grantee
ENVIRONMENTAL: Grantee
EXTERNAL STAKEHOLDERS: Engineering Consultants
INTERNAL STAKEHOLDERS: City of Joplin

ACTION PLAN BUDGET ROUND 1:

$3,500,000 - Round 1 (Sidewalk/ADA and Storm Sewer)

ACTION/RECOVERY PLAN BUDGET ROUND 2:

$19,863,733 (Sidewalk/ADA ramp, curb and gutter, sanitary sewer, and storm sewer)

PROJECT BUDGET:

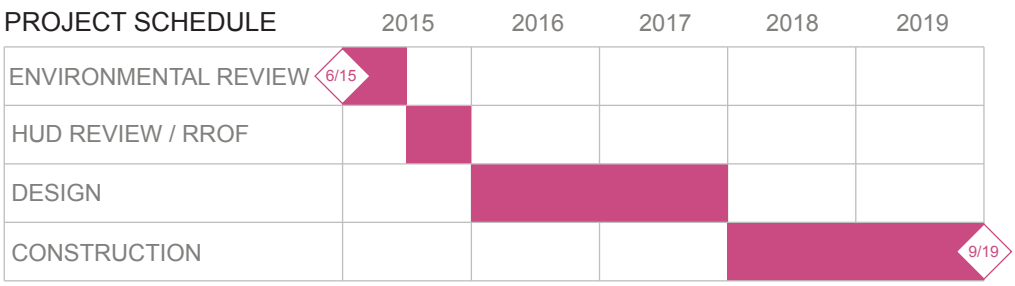
$22,400,000

O&M:

Integrate with City Maintenance Plan/To be Determined

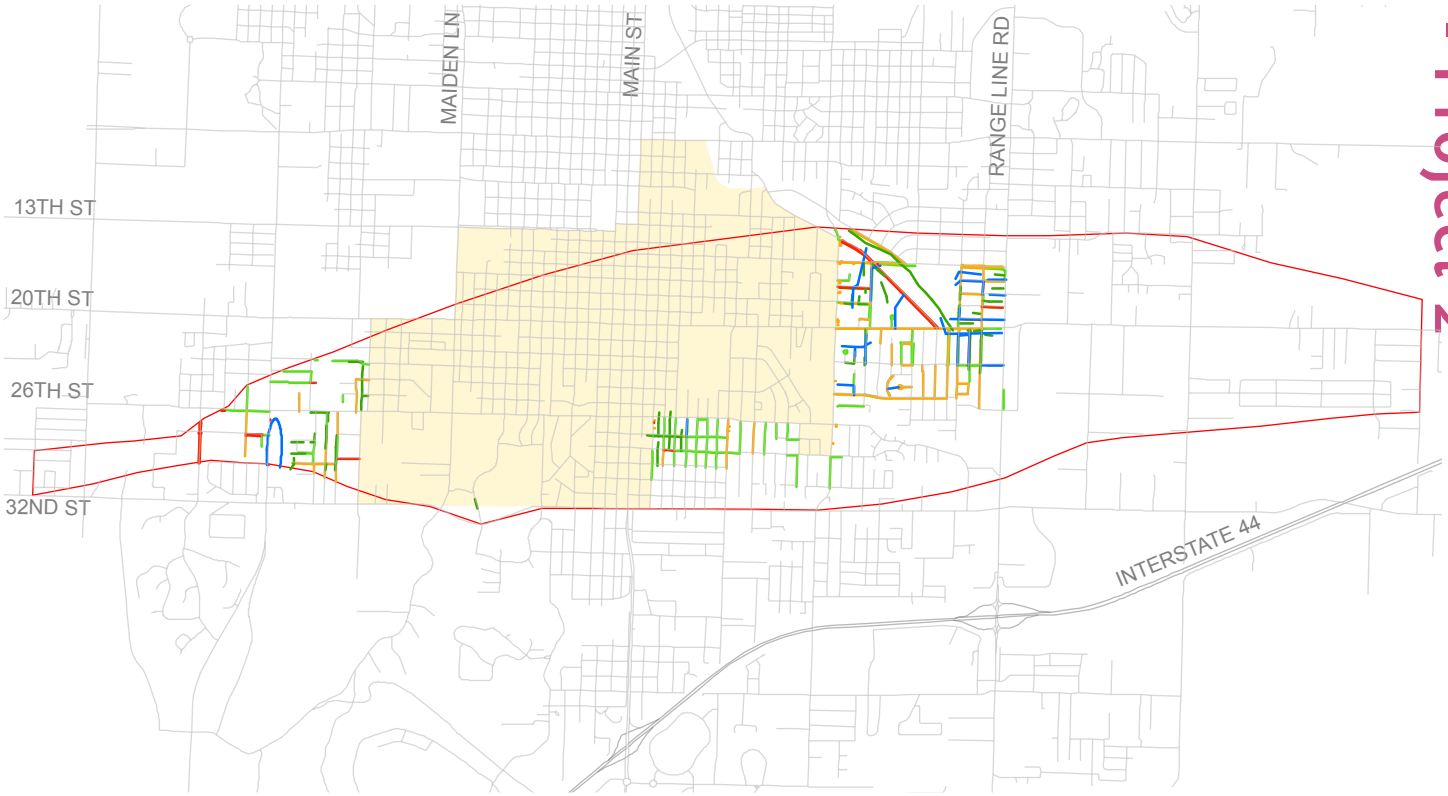
POTENTIAL PROJECT RISKS:

- Project completion prior to September, 2019 CDBG-DR grant end date
- Schedule/Coordination of projects with other existing/on-going projects



* Schedule will be further refined after the Capital Planning process.

LOCATION MAP



- RATING 3 (INCLUDES SIDEWALK / CURB AND GUTTER / STREETS)
- RATING 4 (INCLUDES SIDEWALK / CURB AND GUTTER / STREETS)
- RATING 5 (INCLUDES SIDEWALK / CURB AND GUTTER / STREETS)
- SANITARY SEWER
- STORM SEWER
- TORNADO PATH
- LMI ZONE



75



76



94

DESCRIPTION:

The planning and design of a community's infrastructure has dramatic impacts on its inhabitants and has the potential to improve health, attract new residents, and can support a robust economy. Coupled with the improvements and walkability on 20th Street and Main Street, the updated infrastructure will support improved property values and create an enhanced 'sense of place'.

OBJECTIVE:

The City's Round 1 of CDBG-DR funding was originally allocated to infrastructure based on the immediate assessment of public infrastructure and infrastructure systems that were damaged due to the May 22nd tornado. Since that time, additional assessments have been conducted to update the unmet infrastructure needs inside the tornado-affected area. In furthering the effort to ensure that the tornado-affected area is as attractive as possible to returning and new residents, these projects will be developed so that impacted residents will have the benefit of infrastructure that will enhance their quality of life and assist in maintaining the value of their property.

SCOPE:

Infrastructure Project 3 will include repairs to the City's infrastructure composed of sidewalks, curb and gutter, and streets in fair/good condition (rated 2) of the infrastructure assessment that will be added to projects 1 or 2 as needed. This entails surface project elements rated 2 throughout the entirety of the tornado disaster zone including the LMI area.

INVOLVEMENT:

CITY STAFF: Department of Public Works
END USER: General public
DESIGN: Grantee
ENVIRONMENTAL: Grantee
EXTERNAL STAKEHOLDERS: Engineering Consultants
INTERNAL STAKEHOLDERS: City of Joplin

ACTION PLAN BUDGET ROUND 1:

$2,500,000 (Sidewalk/ADA ramp)

ACTION/RECOVERY PLAN BUDGET ROUND 2:

N/A

PROJECT BUDGET:

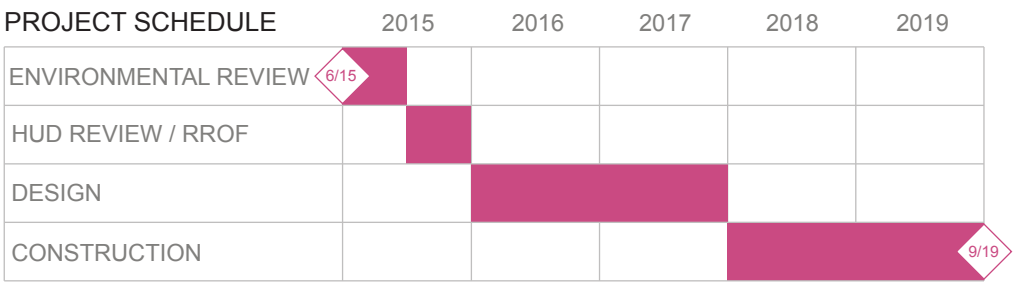
$10,200,000

O&M:

Integrate with City Maintenance Plan/To be Determined

POTENTIAL PROJECT RISKS:

- Project completion prior to September, 2019 CDBG-DR grant end date
- Schedule/Coordination of projects with other existing/on-going projects



* Schedule will be further refined after the Capital Planning process.

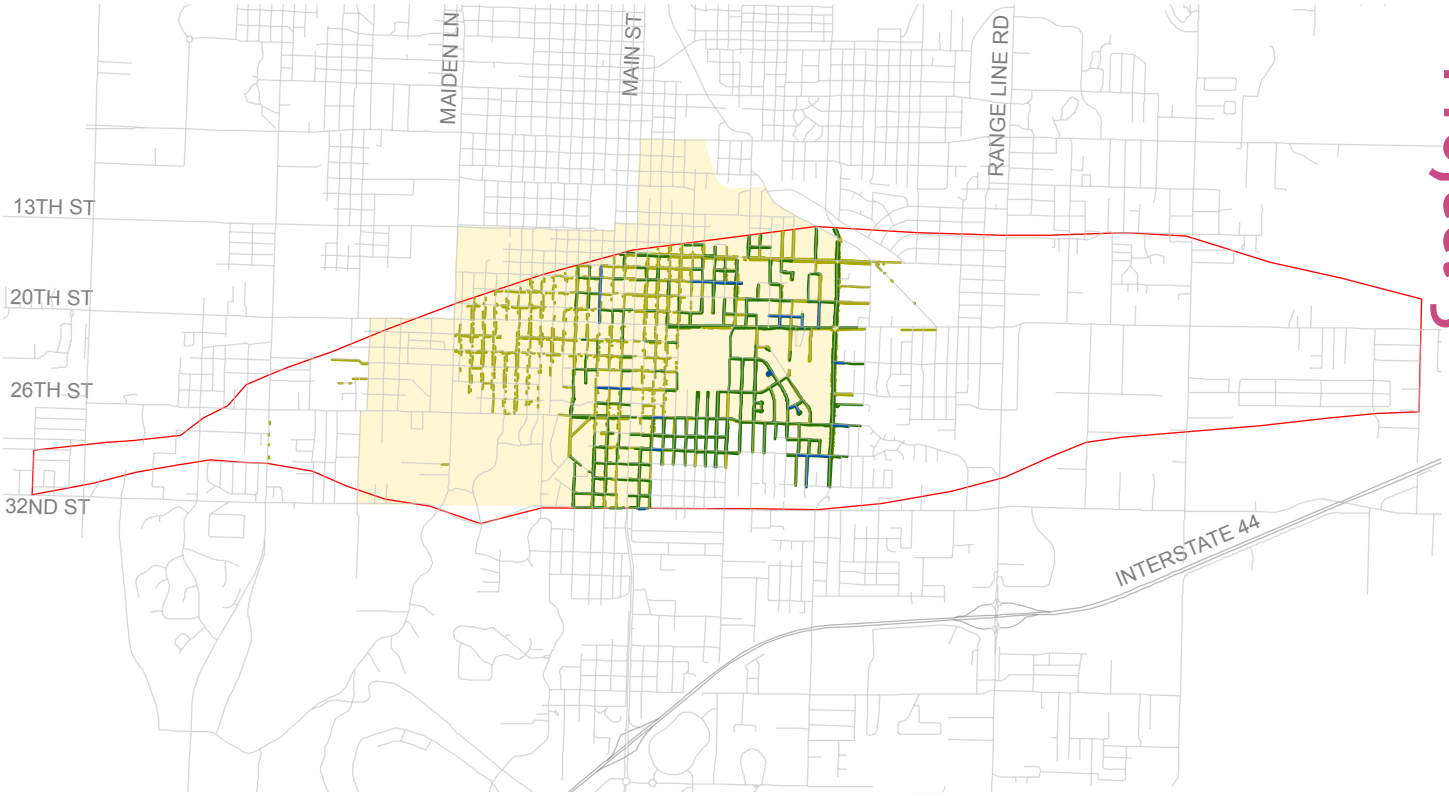
Basic Infrastructure - Project 3

Public Facilities and Improvements

Urgent Need UN

Public Facilities and Improvements 03
3K - Street Improvements
3L - Sidewalks

LOCATION MAP



RATING 0 (INCLUDES SIDEWALK / CURB AND GUTTER / STREETS)
RATING 1 (INCLUDES SIDEWALK / CURB AND GUTTER / STREETS)
RATING 2 (INCLUDES SIDEWALK / CURB AND GUTTER / STREETS)
TORNADO PATH
LMI ZONE



95



85



77

DESCRIPTION:

The planning and design of a community's infrastructure has dramatic impacts on its inhabitants and has the potential to improve health, attract new residents, and can support a robust economy. Coupled with the improvements and walkability on 20th Street and Main Street, the updated infrastructure will support improved property values and create an enhanced 'sense of place'.

OBJECTIVE:

The City's Round 1 of CDBG-DR funding was originally allocated to infrastructure based on the immediate assessment of public infrastructure and infrastructure systems that were damaged due to the May 22nd tornado. Since that time, additional assessments have been conducted to update the unmet infrastructure needs inside the tornado-affected area. In furthering the effort to ensure that the tornado-affected area is as attractive as possible to returning and new residents, these projects will be developed so that impacted residents will have the benefit of infrastructure that will enhance their quality of life and assist in maintaining the value of their property.

SCOPE:

Infrastructure Project 4 will include improvements to the City's infrastructure. These projects include street extensions, reconfiguring streets, and installing new sidewalks. The projects in this category provide improvements to neighborhoods and provides connectivity where none existed previously.

INVOLVEMENT:

CITY STAFF: Department of Public Works
END USER: General public
DESIGN: Grantee
ENVIRONMENTAL: Grantee
EXTERNAL STAKEHOLDERS: Engineering Consultants
INTERNAL STAKEHOLDERS: City of Joplin

ACTION PLAN BUDGET ROUND 1:

N/A

ACTION/RECOVERY PLAN BUDGET ROUND 2:

$1,000,000

PROJECT BUDGET:

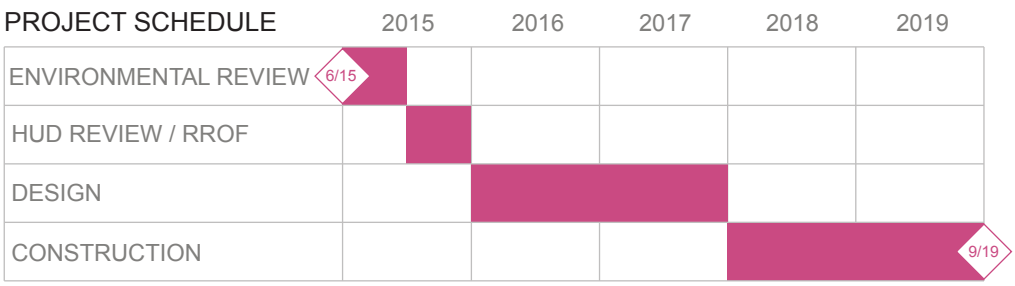
$33,800,000

O&M:

Integrate with City Maintenance Plan/To be Determined

POTENTIAL PROJECT RISKS:

- Increased O&M impact on city budget-proposed improvements did not previously exist
- Reputational risk - spending limited CDBG-DR funds on improvements that did not exist before the disaster
- Project completion prior to September, 2019 CDBG-DR grant end date
- Schedule/Coordination of projects with other existing/on-going projects



* Schedule will be further refined after the Capital Planning process.

Basic Infrastructure - Project 4

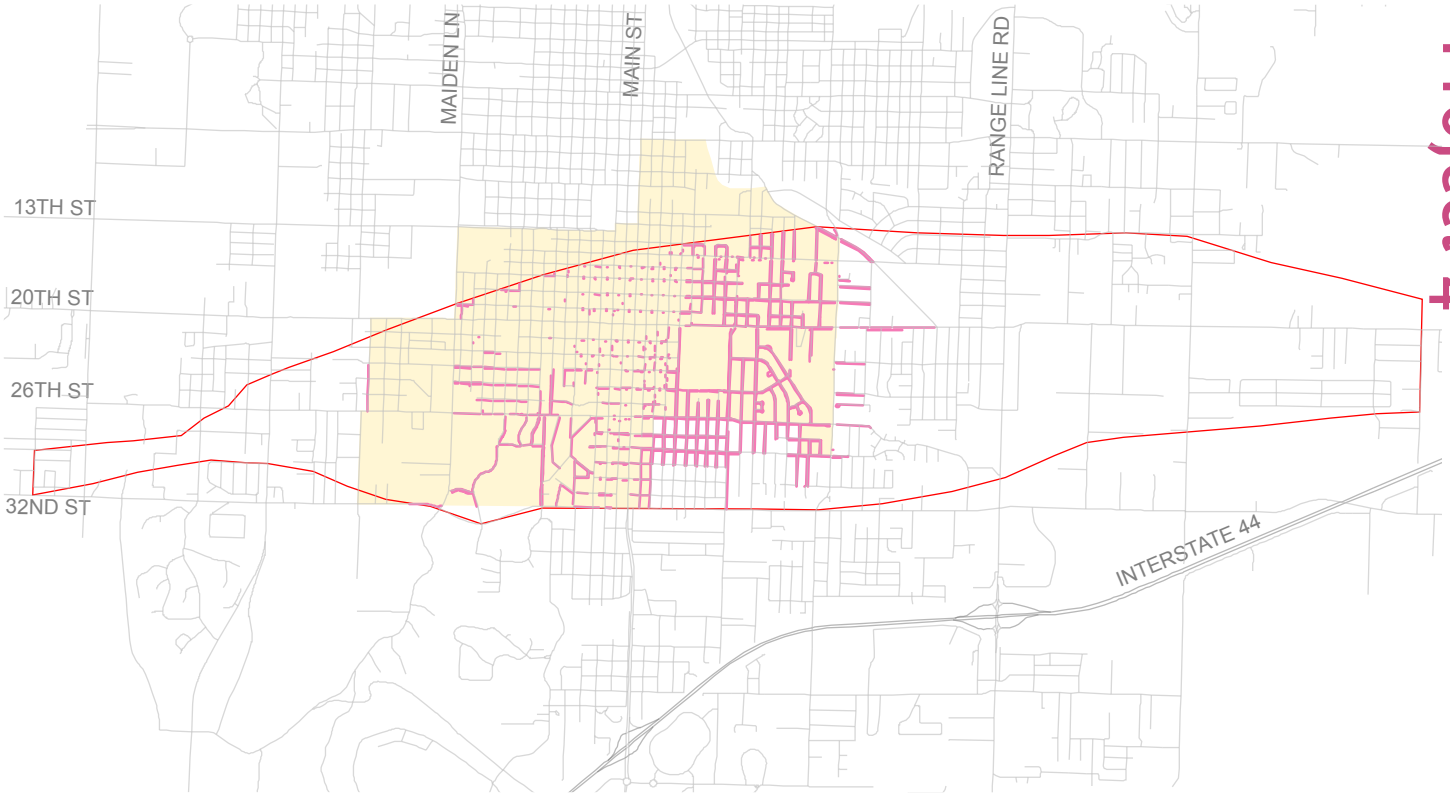
Public Facilities and Improvements

Urgent Need UN

Low-Moderate Income LMI

Public Facilities and Improvements 03
3K - Street Improvements
3L - Sidewalks

LOCATION MAP



IMPROVEMENTS (INCLUDES SIDEWALK / CURB AND GUTTER / STREETS)

TORNADO PATH

LMI ZONE











DESCRIPTION:

Approximately 13 miles of new trails and shared-use paths are proposed to be constructed. The trails and shared use paths are planned to be 10 feet wide and will be primarily constructed with asphalt, concrete, compacted stone, or raised boardwalks depending on the trails surrounding environment. Please note that for all shared-use paths planned along city streets, there will be a shared-use path constructed on both sides of the street.

OBJECTIVE:

The trails will lead to city wide connectivity and pedestrian access to a variety of locations. The trail construction project will be integrated with the City's master trail plan that will enhance the impacted area's quality of life of pedestrians and Joplin residents.

SCOPE:

Provide more pedestrian trails for the purpose of safe and alternative modes of transportation. Improve the tornado recovery of the neighborhoods throughout the City by providing greater public amenities and pedestrian safety. Improve connectivity around the neighborhoods in the tornado zone.

INVOLVEMENT:

CITY STAFF: David Hertzberg
END USER:

- General public
- Joplin School District
- Senior Citizens Center
- Area business workers
- Senior Housing project
- Autism Center

DESIGN: Grantee
ENVIRONMENTAL: Grantee
EXTERNAL STAKEHOLDERS:

- Stormwater Management
- Joplin Trails Association
- Biking Clubs
- User Groups

INTERNAL STAKEHOLDERS: City of Joplin

ACTION PLAN/ RECOVERY BUDGETS:

$2,000,000 - Round 1

PROJECT BUDGET:

$2,400,000 - Total CDBG-DR
*$2,838,850 trails with other funding

O&M:

$6,409
*Costs are for 26th Street, Freeman and St. Johns Trails

POTENTIAL PROJECT RISKS:

- O&M for off-road trails
- Trails on Main Street and 20th Street included in streetscape projects

PROJECT SCHEDULE

	2015	2016	2017	2018	2019
ENVIRONMENTAL REVIEW		1/16			
HUD REVIEW / RROF					
DESIGN					
CONSTRUCTION				12/18	

* Schedule will be further refined after the Capital Planning process.

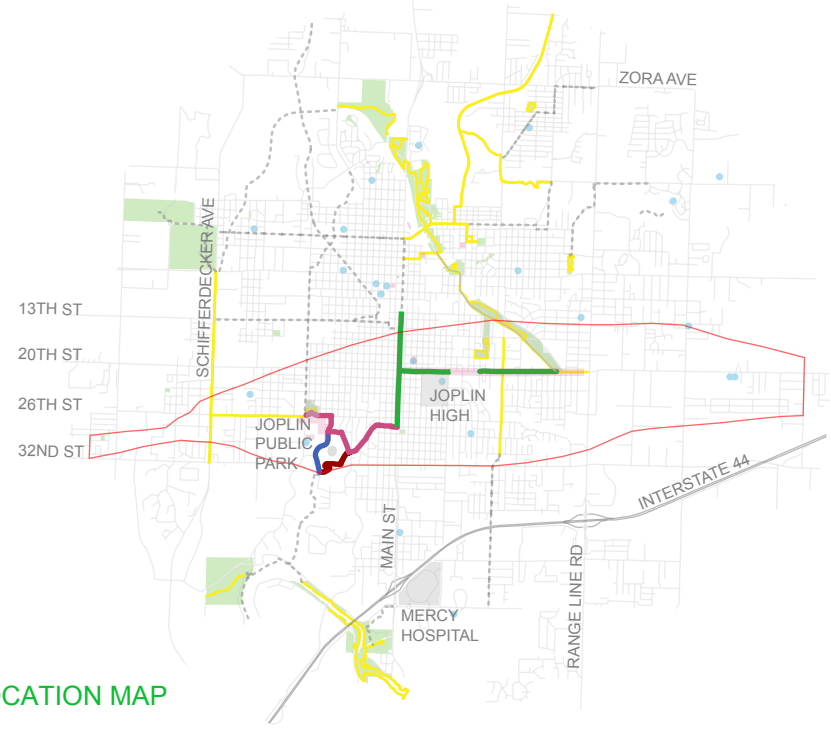
Basic Infrastructure - Trail Construction

Public Facilities and Improvements

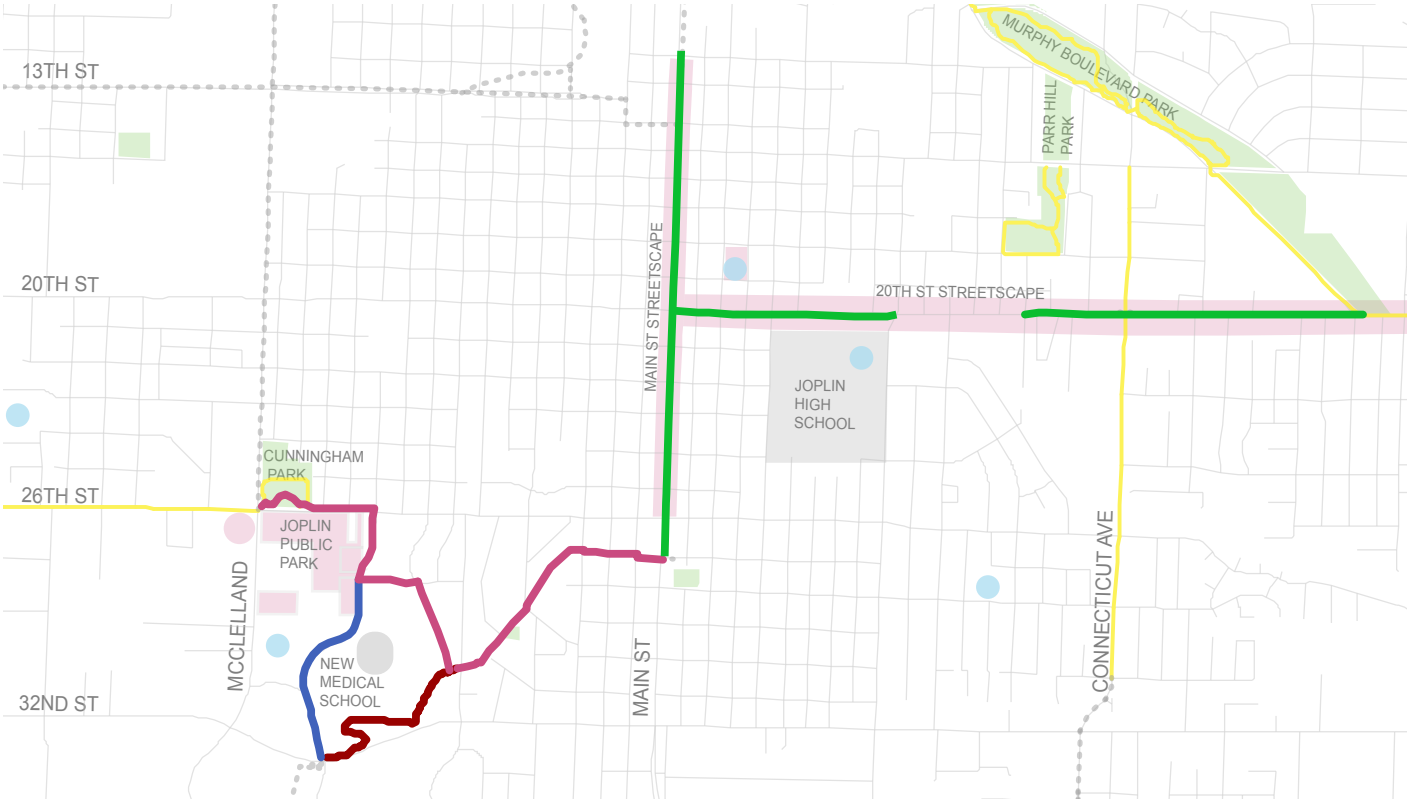
Slum and Blight Area Benefit — S&B

Low-Moderate Income — LMI

Public Facilities and Improvements — 03



LOCATION MAP



- 26TH ST. TRAIL
- ST JOHN'S TRAIL
- FREEMAN TRAIL
- PROPOSED TRAIL (STREETSCAPE BUDGET)
- PROPOSED TRAIL (OTHER FUNDING)
- EXISTING TRAIL
- NEARBY CIP PROJECT
- SCHOOL
- PARK
- TORNADO PATH



78



79



DESCRIPTION:

After the tornado, the damage to the natural environment was significant. The city was provided a Community Forestry Recovery Coordinator by the Missouri Department of Conservation to assess the damage and the need for new trees. The Coordinator determined that 15,000-20,000 trees were damaged or destroyed.

OBJECTIVE:

Strategically replace trees lost in the tornado. The new trees will be a variety of species which will create shade, buffer wind, and visually enhance streetscapes.

SCOPE:

Plant approximately 5,000 - 6,000 trees to improve the landscaping in the tornado zone. Tree installation would be roughly $150/tree and $200 in establishment per tree. Planting of trees would be staggered between public right-of-way and private property to lower operation and maintenance costs. The goal is to initiate the tree planting process throughout construction completion of new infrastructure projects. This project will revive some of the natural environment in an urban setting that was devastated. The CART plan recommended the replacement of the lost trees for the sustainability of the urban area in Joplin. Project scope will include:

- Multi-year phased implementation
- Installation of 1.5 inch minimum caliper trees
- Two year establishment contract for each tree at time of planting
- Planning / design, phasing, and species selection coordinated with city arborist

INVOLVEMENT:

CITY STAFF: Department of Public Works
END USER: General public
DESIGN: Subrecipient
ENVIRONMENTAL: Subrecipient
EXTERNAL STAKEHOLDERS: Parks and Tree Board
INTERNAL STAKEHOLDERS:

- City of Joplin
- City Arborist (Mike McDaniel)

ACTION PLAN/ RECOVERY BUDGETS:

$2,000,000 - Round 1

PROJECT BUDGET:

$2,200,000 - Total tree planting CDBG-DR Round 1 (excludes trees for 20th and Main streetscape)

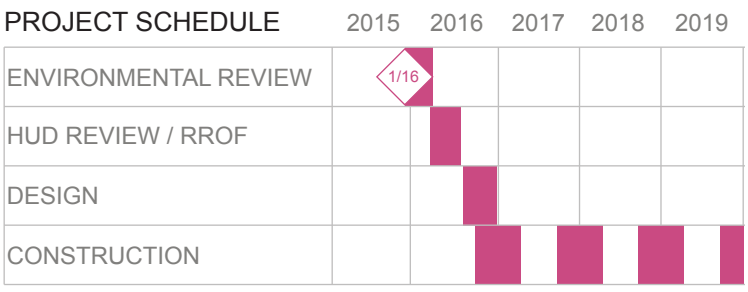
* Includes design fees and coordination with city arborist

O&M:

2-Years Establishment by Project Contractor

POTENTIAL PROJECT RISKS:

Establishment Period - pending HUD response

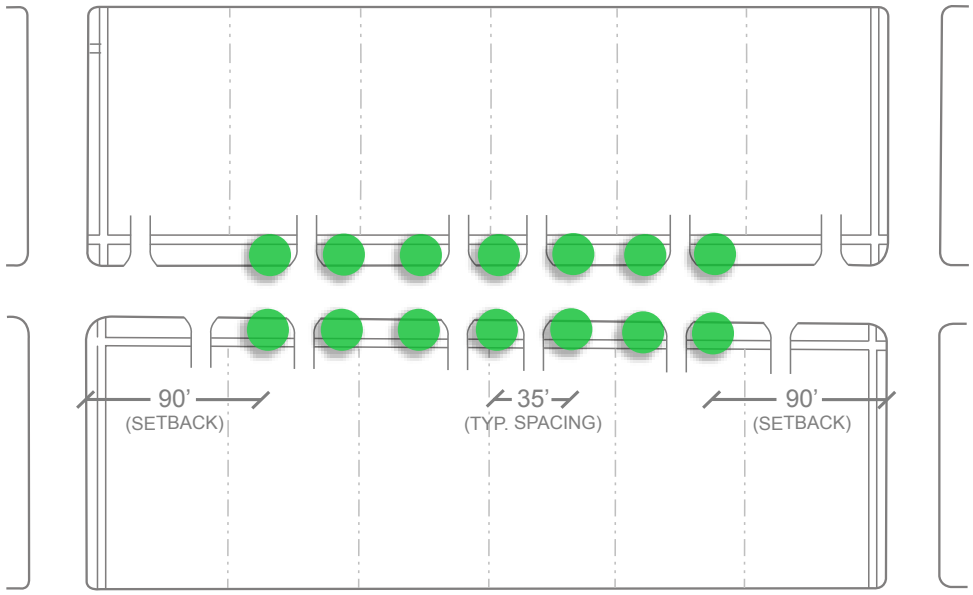


* Schedule will be further refined after the Capital Planning process.

Public Facilities and Improvements

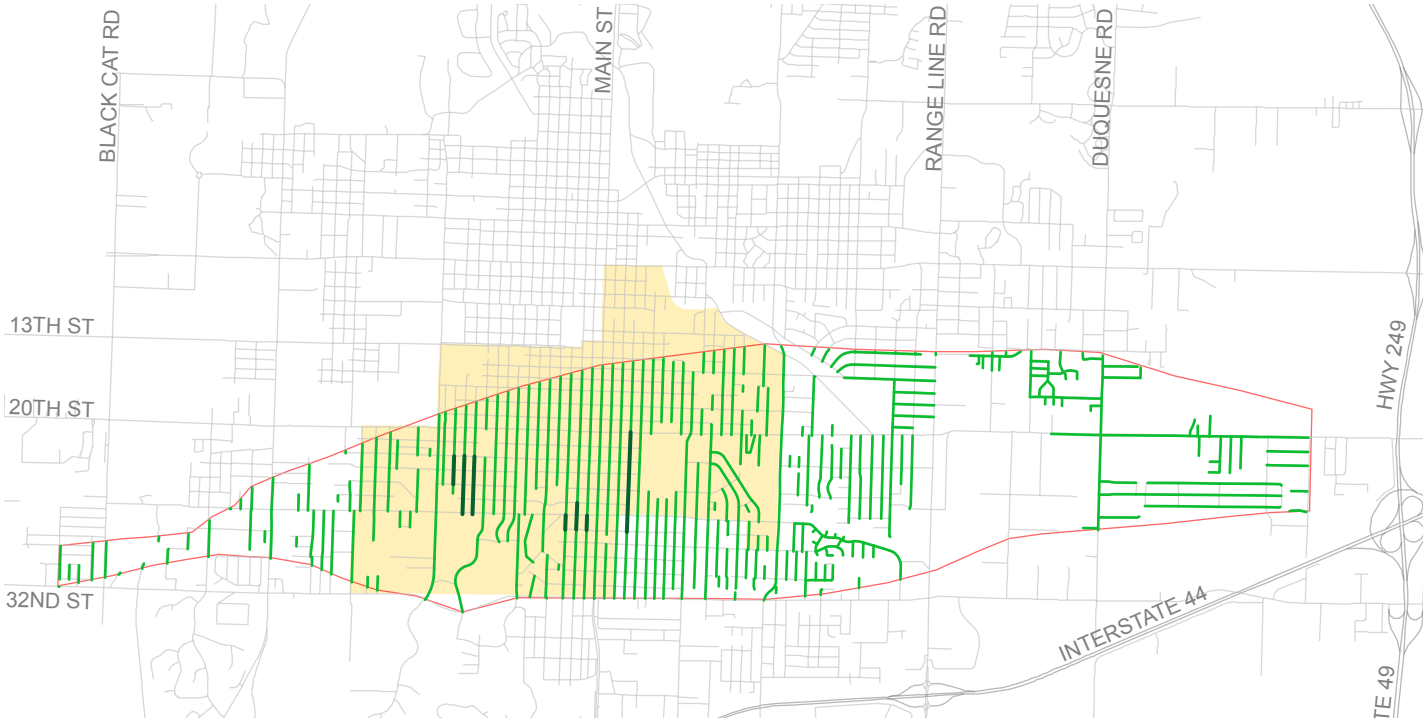
Slum and Blight
Area Benefit
S&B

Public Facilities and Improvements
03
3N - Tree Planting



TYPICAL BLOCK PLANTING STRATEGY

TREE



OVERALL ESTIMATE OF POSSIBLE STREET TREE PLANTING SITES (11,885 LOCATIONS)

TORNADO PATH

STREET SUITED FOR TREE PLANTING

STREET TREE PLANTING COMPLETED

LMI ZONE

DESCRIPTION:

Financial incentive to assist manufacturing firm to relocate to Joplin.

OBJECTIVE:

Promote job creation and support community job retention (the Cannonball project will create a minimum of 100 - 150 new full time jobs within 2 years).

SCOPE:

Provide financial incentive to assist manufacturing firm to relocate to Joplin.

INVOLVEMENT:

CITY STAFF: Troy Bolander
END USER: Manufacturing Facility "Cannonball"
DESIGN: Subrecipient
ENVIRONMENTAL: Subrecipient
EXTERNAL STAKEHOLDERS:

- Cannonball Firm
- Joplin Industrial Development Authority
- Joplin Chamber of Commerce
- State of Missouri
- City of Galena, Kansas - Sanitary Sewer Service
- Missouri American Water - water source

INTERNAL STAKEHOLDERS:

- Public Works Department
- Planning, Development and Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS:

N/A

PROJECT BUDGET:

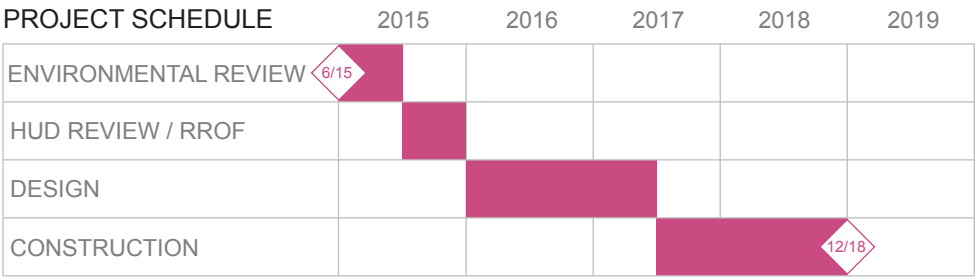
$3,050,000 - Total CDBG-DR Round 1

O&M:

By "Cannonball"

POTENTIAL PROJECT RISKS:

- $300,000 for additional infrastructure work (an initial estimate that needs to be validated with a traffic study and civil engineering estimate)
- Cannonball decision pending
- Requires City to annex site before CDBG-DR funding can be committed
- Need to confirm that project does not constitute job pirating (per HUD regulations)
- Subrecipient needs to provide more detailed LMI related documentation regarding jobs to be created by new business.



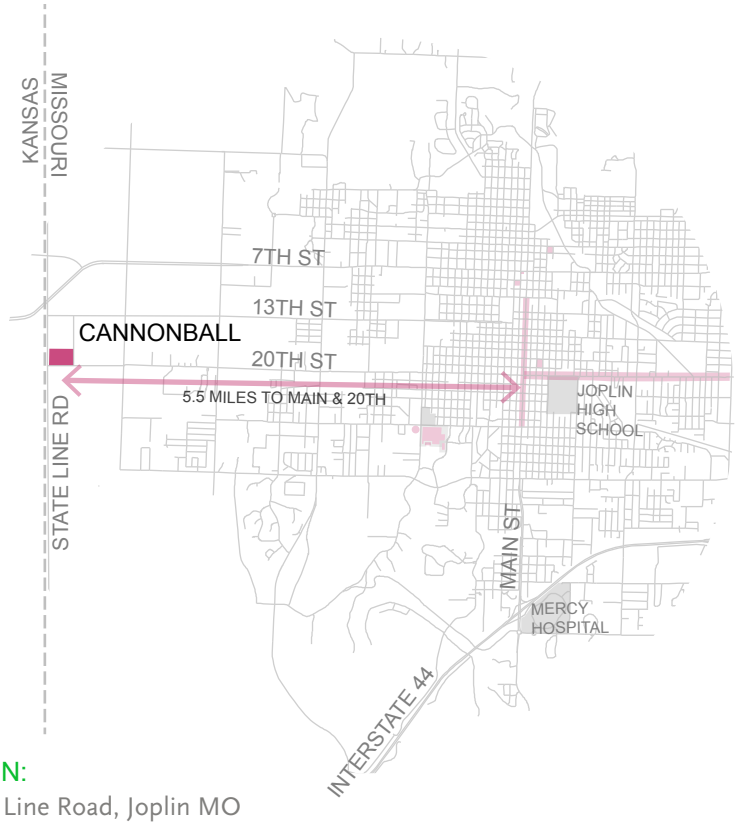
*Subject to revision based on Cannonball decision. Schedule will be further refined after the Capital Planning process.

Cannonball Project

Economic Development

Low-Moderate Income
Job Creation or Retention
Area Benefit

Economic Development
18A - For-Profit Assistance



LOCATION:

1983 State Line Road, Joplin MO



PROJECT BOUNDARY



DESCRIPTION:

Provide financial assistance to the Community Clinic to support the repair/rehab of the following items: Parking Lot (seal and repair), interior painting, furniture for the waiting room and exam room, and flooring.

OBJECTIVE:

Repair the physical environment to provide quality health care of those utilizing the Clinic's services.



51

SCOPE:

Community Clinic served as an overflow for health service immediately after the disaster; hence, the significant increase in client volume is the basis of the additional funds being requested. Reimbursement for the following post-disaster expenses:

- Parking Lot (seal and repair)
- Interior painting
- Flooring



53

INVOLVEMENT:

CITY STAFF: Troy Bolander
END USER: Community Clinic of Joplin
ENVIRONMENTAL: Subrecipient
EXTERNAL STAKEHOLDERS: Community Clinic of Joplin
INTERNAL STAKEHOLDERS:

- City Staff
- Planning, Development and Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS:

N/A

PROJECT BUDGET:

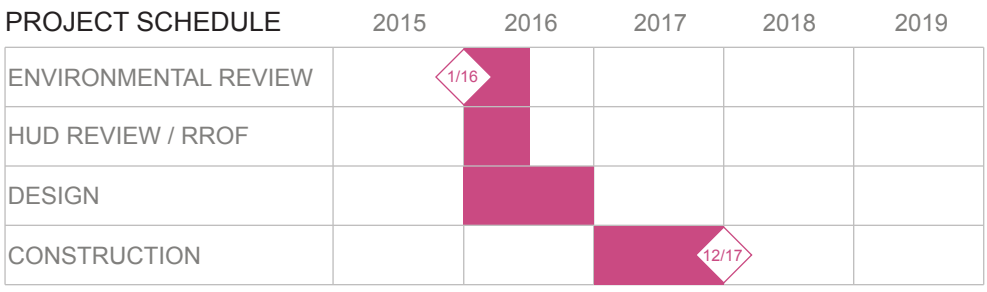
$241,000 - Total CDBG-DR Round 2

O&M:

Community Clinic

POTENTIAL PROJECT RISKS:

- LMI compliance requirement
- Ability to collect income documentation due to health privacy issues



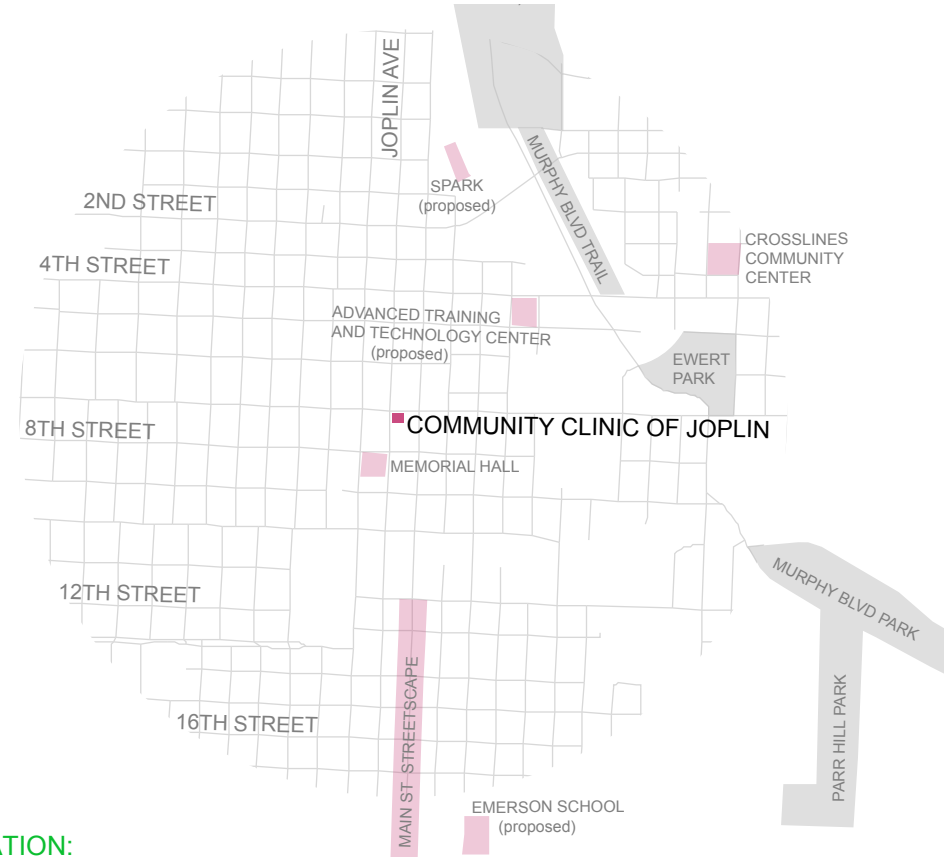
* Schedule will be further refined after the Capital Planning process.

Community Clinic of Joplin

Public Facilities and Improvements

Low-Moderate Income
Limited Clientele
LMI

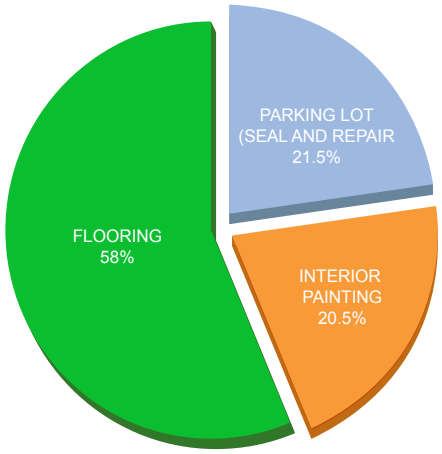
Public Facilities and Improvements
03
3P - Health Facilities



LOCATION:
701 South Joplin Ave.



Existing Community Clinic structure and adjacent parking lot.



Projected Use of CDBG-DR Funds







27



29



28

DESCRIPTION:

With the closing of The Salvation Army's food pantry, Crosslines is now the only agency in the Joplin, Carl Junction, and Webb City area that distributes U.S. Government Food Commodities. In light of the additional demand for their services, Crosslines added 1,278 square feet to their Food Pantry in 2013, yet they are still in need of more operating space to keep up with the increased demand for their services since the tornado.

OBJECTIVE:

Assist the elderly, disabled, and low income individuals and families and to provide a "hands up" to those who have fallen on difficult financial circumstances. To deliver on this mission, Crosslines provides financial assistance with rental and utility obligations in crisis situations as well as food stuffs, clothing & housewares as needed.

SCOPE:

The scope of work includes retrofitting a larger facility to meet Crosslines' clients needs by upgrading / remodeling the new facility to meet City Code Standards.

INVOLVEMENT:

CITY STAFF: Patty Heagel
END USER:

- Crosslines Community Center
- Citizens of Joplin

DESIGN: Subrecipient
ENVIRONMENTAL: Grantee
EXTERNAL STAKEHOLDERS: Crosslines
INTERNAL STAKEHOLDERS: Parks & Recreation Department

ACTION PLAN/ RECOVERY BUDGETS:

$555,000 - Round 2

PROJECT BUDGET:

$555,000 - Total CDBG-DR Round 2 (Project Underway)

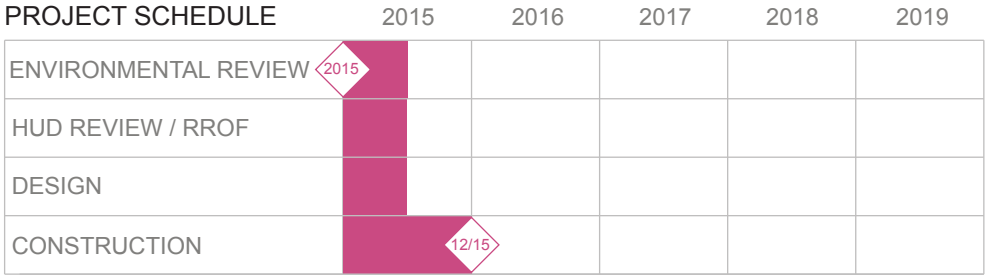
* $262,000 - Other Funding

O&M:

Crosslines

POTENTIAL PROJECT RISKS:

Subrecipient executing project with approved CDBG-DR budget



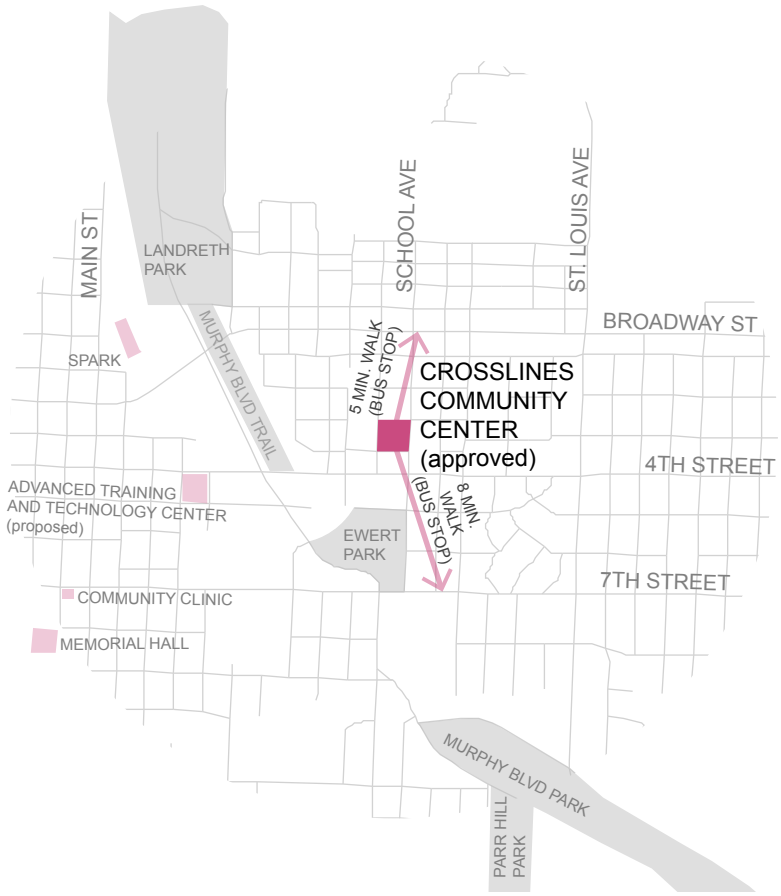
* Schedule will be further refined after the Capital Planning process.

Crosslines Community Center

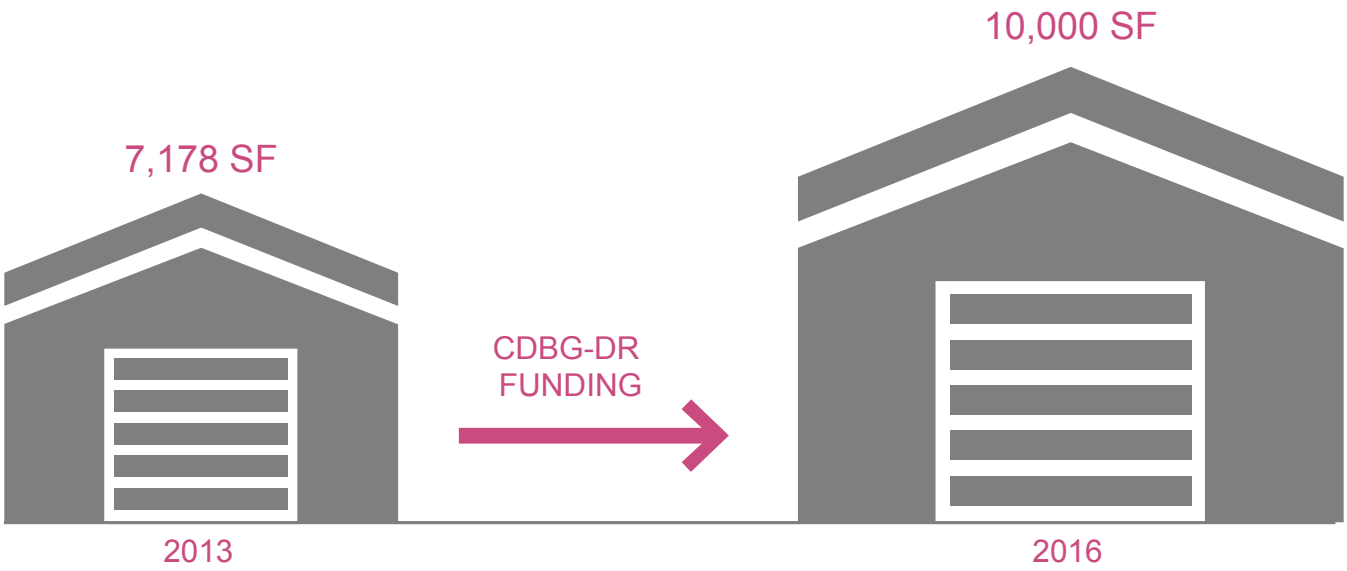
Public Facilities and Improvements

Low-Moderate Income
Limited Clientele
LMI

Public Facilities and Improvements
03
3E - Neighborhood Facilities



LOCATION:
320 School Avenue, Joplin, Missouri



Facility space increase diagram



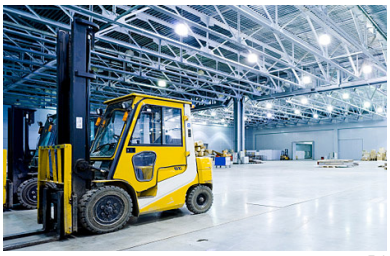
30



70



55



54

DESCRIPTION:

Provide additional street and sanitary sewer infrastructure improvements for the Crossroads Industrial Park to promote additional economic development opportunities. Potential for other infrastructure amenities.

OBJECTIVE:

Promote Economic Development Activities/Opportunities, support job creation for the community.

SCOPE:

Provide infrastructure improvements that would attract business and commercial interests as well as provide employment opportunities to meet population growth objectives. The Park will support the following industries: manufacturing, transportation and distribution.

INVOLVEMENT:

CITY STAFF: Troy Bolander
END USER:

- Joplin Industrial Development Authority
- Joplin Chamber of Commerce

DESIGN: Outsourced
ENVIRONMENTAL: Grantee
EXTERNAL STAKEHOLDERS:

- Joplin Chamber of Commerce
- Joplin Industrial Development Authority
- State of Missouri
- Missouri Partnership

INTERNAL STAKEHOLDERS:

- Public Works Department
- Planning, Development & Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS:

$3,600,000 - Public Infrastructure Improvements

PROJECT BUDGET:

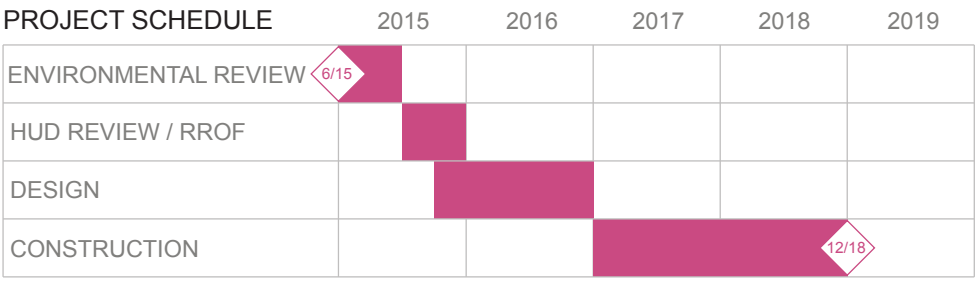
$11,800,263 - Total CDBG-DR Round 2
*Project costs include design, construction administration and construction oversight

O&M:

TBD By City

POTENTIAL PROJECT RISKS:

- Project budget-additional job creation documentation required to verify project need/demand requirements
- Portions of project outside city limits will require city annexation
- Eligibility considerations (Round 1 vs. Round 2 requirements)



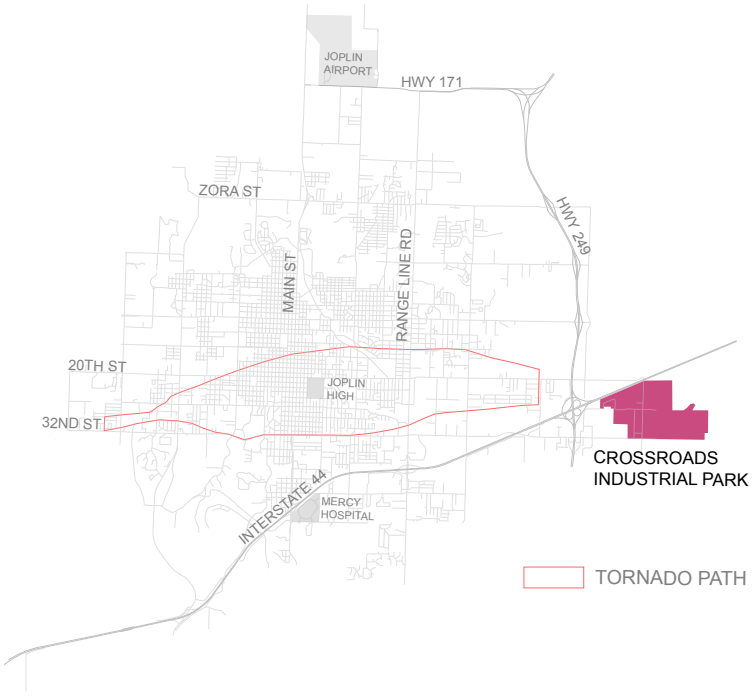
* Schedule will be further refined after the Capital Planning process.

Crossroads Industrial Park

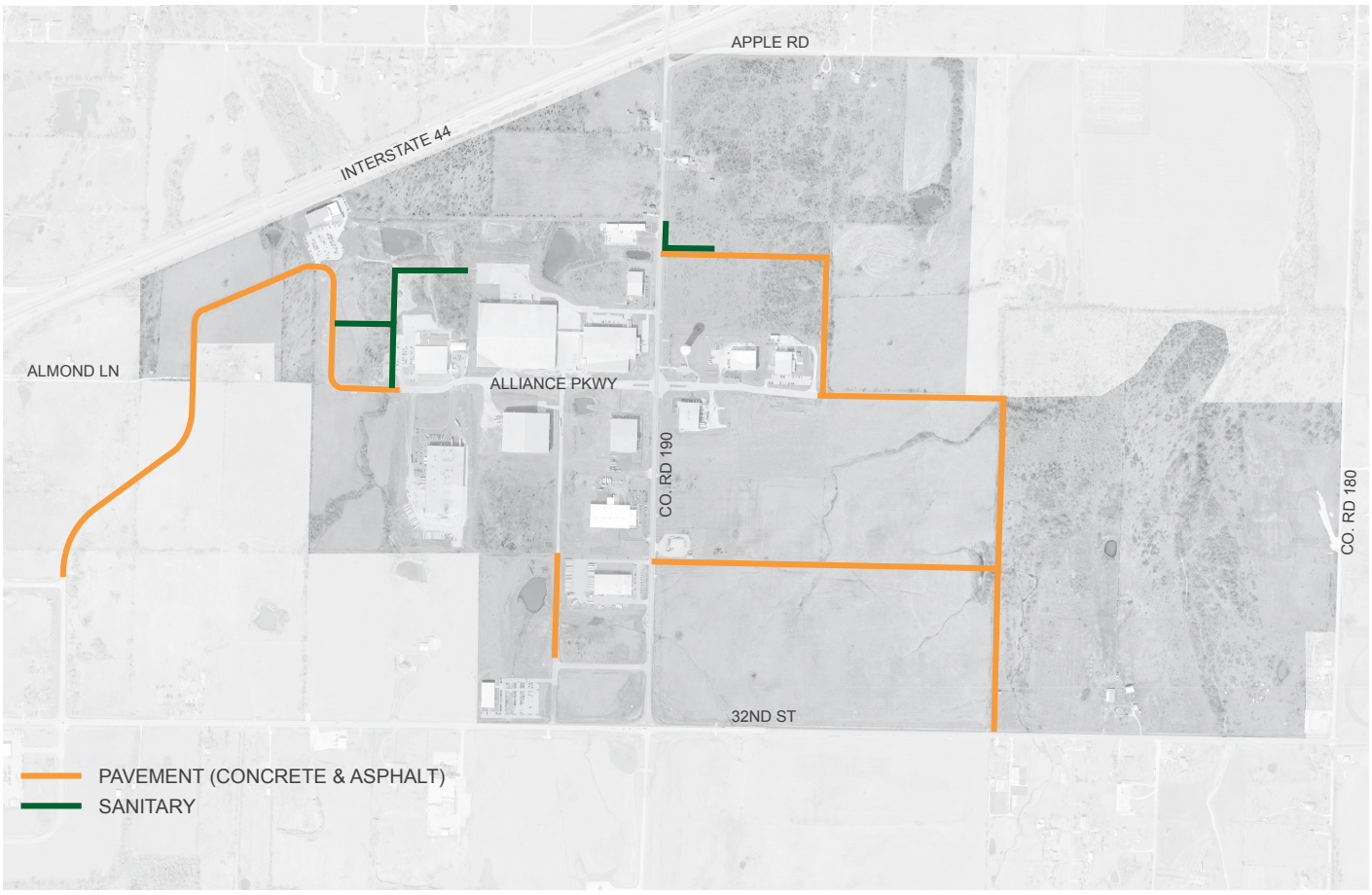
Public Facilities and Improvements

Low-Moderate Income
Limited Clientele
Job Creation or Retention
LMI

Commercial / Industrial
17B - Infrastructure Development
17



LOCATION MAP



Proposed Infrastructure Diagram.



10



31





32

DESCRIPTION:

The tornado accentuated the gap between high quality child care and preschool education services supply and demand. At this time, there are only 55 licensed facilities in the area that provide similar services. Joplin School District's Early Childhood Center proposes to address some of this need as an essential addition to the recovering community.

OBJECTIVE:

Joplin School District's Early Childhood Center's goal is to ultimately serve 600 children (achieved over a phased period of operations), including day care from 6 a.m. to 6 p.m. for children ages 6 months – five years. The Center will consist of a 61,800 sq. ft. facility, and will focus on meeting the needs of families living, working and continuing their education within the City of Joplin. The Center will also include special education services, at-risk services (Title I), and half-day preschool for ages 3 years to 5 years. The "Parents as Teachers" Program for the Sate of Missouri will also be included in the center.

SCOPE:

Build an approximately 61,800 sq. ft. facility and playground to serve initially 475 children with projected growth in 3-5 years to serve up to 600 children on-site.

INVOLVEMENT:

CITY STAFF: Patty Heagel
END USER: 600 children, ages 6 months to 5 years old
DESIGN: Subrecipient
ENVIRONMENTAL: Grantee
EXTERNAL STAKEHOLDERS:

- Project Owner – Joplin School District
- Mercy Hospital
- Maiden Lane construction project
- Autism Center
- Day Care Providers
- Senior Housing Residents (proposed facility site in immediate area)

INTERNAL STAKEHOLDERS:

- City Planning- Trails (Matt) / Police

ACTION PLAN/ RECOVERY BUDGETS:

$5,000,000 - Round 2

PROJECT BUDGET:

$5,000,000 - Total CDBG-DR Round 2 (Project Underway)

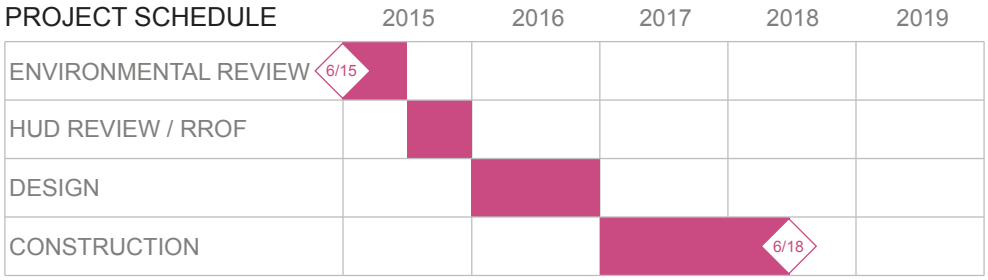
* $5,000,000 - Other Funding (State of Missouri CDBG)

O&M:

$575,000 to be confirmed by Joplin School District

POTENTIAL PROJECT RISKS:

- JSD Board support for project
- JSD Board approval of project's grant agreement and MOU



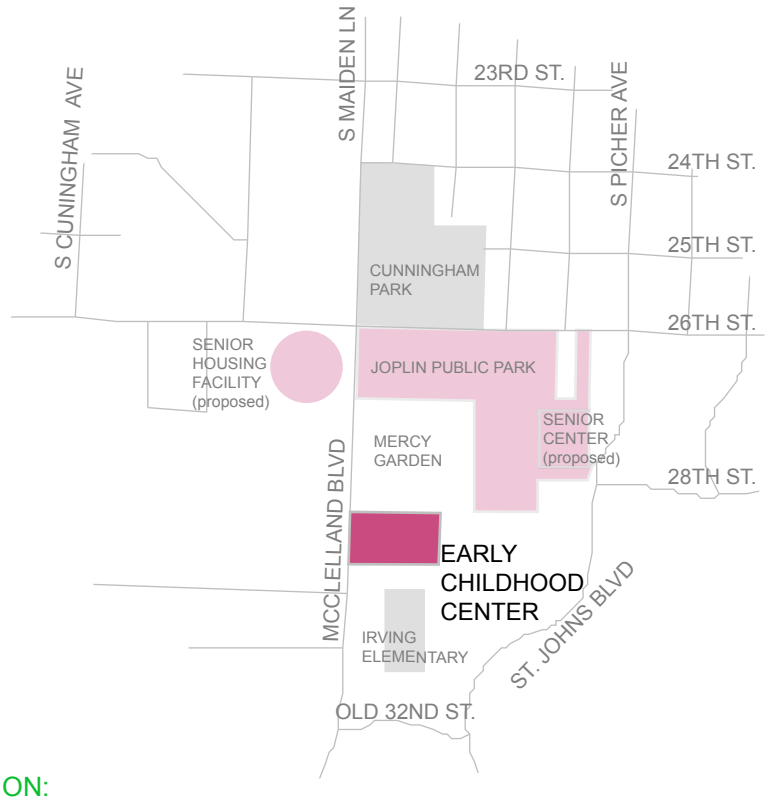
* Schedule will be further refined after the Capital Planning process.

Early Childhood Center

Public Facilities and Improvements

Low-Moderate Income
Limited Clientele
LMI

Public Facilities and Improvements
03
3M - Child Care Centers



LOCATION:
Former Mercy Property – Stained Glass location – Tract #3

POST TORNADO

LOSS OF 237 LICENSED CHILD CARE SLOTS

CDBG-DR FUNDS

$5M CDBG-DR CONSTRUCTION OF NEW FACILITIES

NEW FACILITY

475 - 600 NEW CHILD CARE SLOTS

Use of CDBG-DR funding post disaster.





33





DESCRIPTION:

Focus on the community benefits associated with the Farmer's Market including: Improve diet and nutrition, educating consumers on food origins/production, become a source of sustainable information (including providing direct contact and feedback). Community and local economy will be addressed as it will encourage social interaction (between urban and rural), increase employment, attract business retailers, and bring life into the towns and cities to aid regeneration. The marketplace could serve as community space for the exchange of ideas, multiple activities, and a full experience.

OBJECTIVE:

The Joplin Farmers Market provides local area citizens with a great opportunity to support local vendors and keep retail dollars local, while enjoying freshly harvested produce and products. Integration of the existing farmers market with proposed streetscape and other development projects. Further promotes opportunity for community gardens, greenhouse and outdoor classrooms.

SCOPE:

- Open air multi-use shelter structure
- Park Benches, Trash Receptacles, Drinking Fountain
- Trees, Planted Areas, Open Lawn Space
- Paving and curbs
- Lighting
- Bathroom Facilities
- Utilities for Farmer's Market Operations

INVOLVEMENT:

CITY STAFF: Tony Robyn

END USER:

- General public
- Local area produce vendors and suppliers

DESIGN: Grantee/to be determined

ENVIRONMENTAL: Subrecipient/ Joplin Farmer's Market Coalition

EXTERNAL STAKEHOLDERS:

- Current operator of Joplin Farmer's Market
- Webb City Farmer's Market (resource)
- Downtown Alliance (sub-committee)- Joplin Greenhouse
- Arts Community (Connect2Culture)
- Local Farmers Market Group- Local produce vendors
- Cerner Foundation (healthy living focus)
- Farm Bureau (or other reputable production agricultural organizations)- Jasper and Newton County
- Cooperative Extension Service- Jasper and Newton County

INTERNAL STAKEHOLDERS: City of Joplin

ACTION PLAN/ RECOVERY BUDGETS:

N/A

PROJECT BUDGET:

$694,086

* Does not include potential land acquisition cost

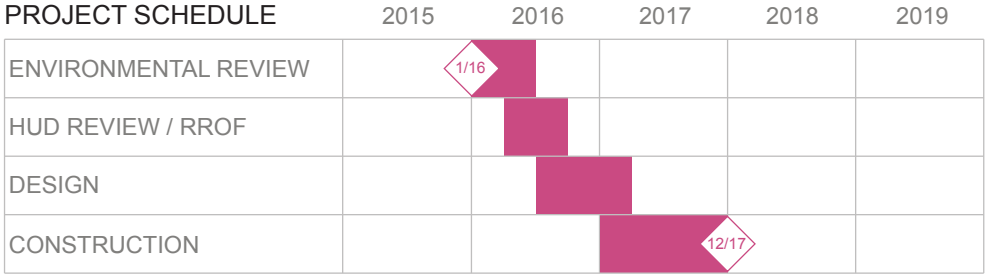
O&M:

$10,000-12,000 annually

POTENTIAL PROJECT RISKS:

- Ineligible project (per HUD guideance)
- Site selection (determining best location to maximize vendor and consumer participation)

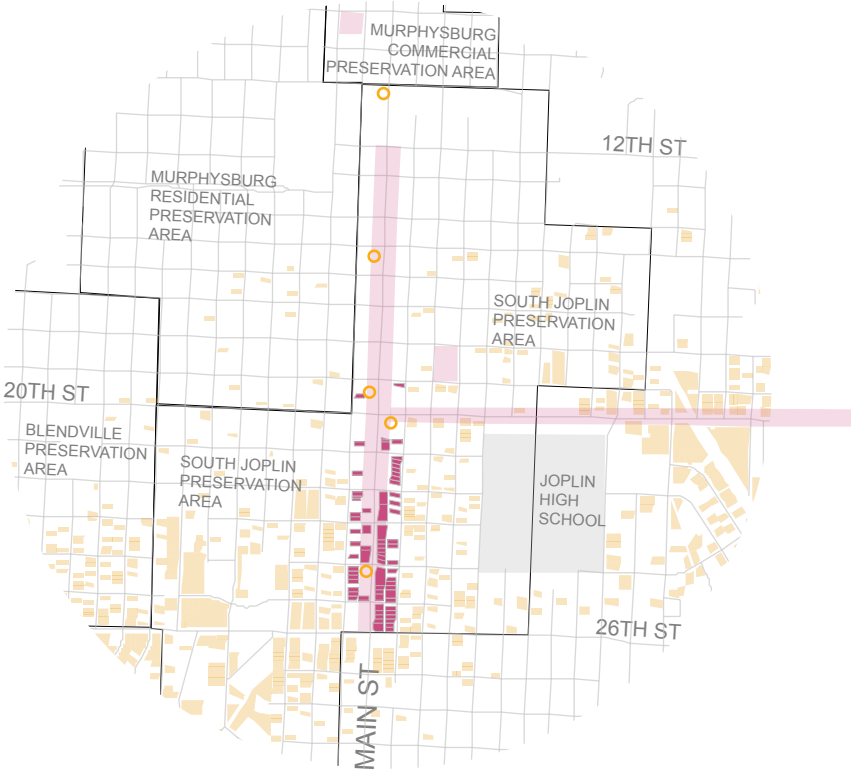
PROJECT SCHEDULE



* Schedule will be further refined after the Capital Planning process.

Farmer's Market

Not CDBG-DR Eligible



- UNDEVELOPED PARCEL FOR POTENTIAL FARMER'S MARKET LOCATION
- UNDEVELOPED PARCEL
- HISTORIC PRESERVATION AREA
- NEARBY CIP PROJECT
- BUS STOP

LOCATION:

Current Location – 2nd and 3rd Street and using the green space in front of the library and Spiva Park as part of 3rd Thursday.

Proposed locations could utilize an undeveloped parcel along Main Street. The market could potentially be open on Sundays and will not infringe on existing area markets. Sunday Markets are successful in St. Louis, Columbia and Gladstone, Missouri.





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DESCRIPTION:

The community previously expressed need of support for Joplin's first sustainable and green neighborhood, consisting of construction initially of 4-10 modern innovative homes, funding dependent. City has later expressed interest in designating funding for identified neighborhood infrastructure/amenities to support a total sustainable neighborhood concept. Consideration could be given for collaborating with other affordable housing programs, supporting the construction of energy-efficient homes up to 1,500 sq. ft. to meet an expressed need voiced by community young professionals and seniors (as identified in the Joplin Housing Study.)

OBJECTIVE:

To provide sustainable and affordable housing to Low/Moderate Income households. Well-constructed, efficient homes can be built to utilize 60% less energy equating to affordability for low to moderate income residents. This would fulfill a need to re-build affordable housing in the tornado area and would also add to the future resiliency of the area. This project could serve as a catalyst to revitalize neighborhoods around the Main Street Streetscape redevelopment and other related projects.

SCOPE:

Designated funding would be utilized to support the development of an identified neighborhood's sustainable infrastructure and community amenities. Such activities could include energy-efficient housing, complimented by enhanced infrastructure (e.g., storm-water management, storm shelter(s), etc.) and community improvements (e.g., community garden(s), walkability, etc.), supporting the development of locally owned sustainable businesses to serve the neighborhood and its residents, etc.

INVOLVEMENT:

CITY STAFF: Tony Robyn
END USER: Individual Joplin neighborhood
ENVIRONMENTAL: Grantee / TBD
EXTERNAL STAKEHOLDERS:

- Residents (general public)- targeted demographic groups (Young Professionals, Seniors, etc.)
- Business Owners- work with JCC to focus on locally owned, sustainable type businesses (e.g. Business Outlook, Leads Group, Joplin Capital Corporation, etc.)
- Civic organizations (e.g., Rotary Club- 2 groups, Kiwanis, Exchange Club, Soroptimist, etc.)
- Local housing organizations (e.g. JPHA, ESC, etc.)
- Arts community (e.g., Connect2Culture, other similar groups)
- Joplin GreenTown / Other Partners (Make it Right Foundation, others)
- Private Sector/ Foundations

INTERNAL STAKEHOLDERS:

- Department of Parks and Recreation
- City of Joplin

ACTION PLAN/ RECOVERY BUDGETS:

$500,000 - Round 2

PROJECT BUDGET:

$650,000 - Total CDBG-DR Round 2
* $3,000,000-$6,000,000 - Other Funding

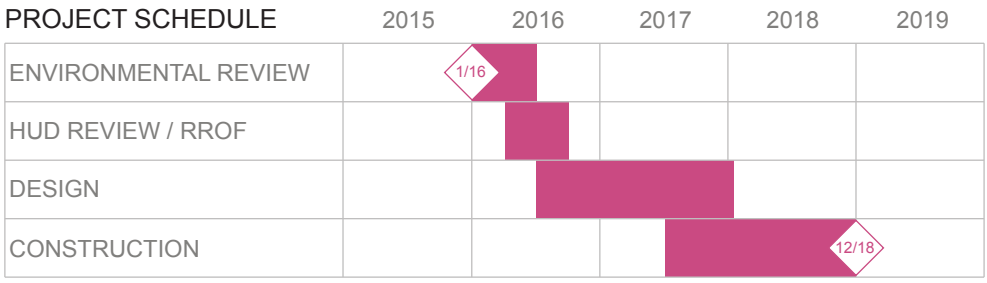
O&M:

By others

POTENTIAL PROJECT RISKS:

N/A

PROJECT SCHEDULE

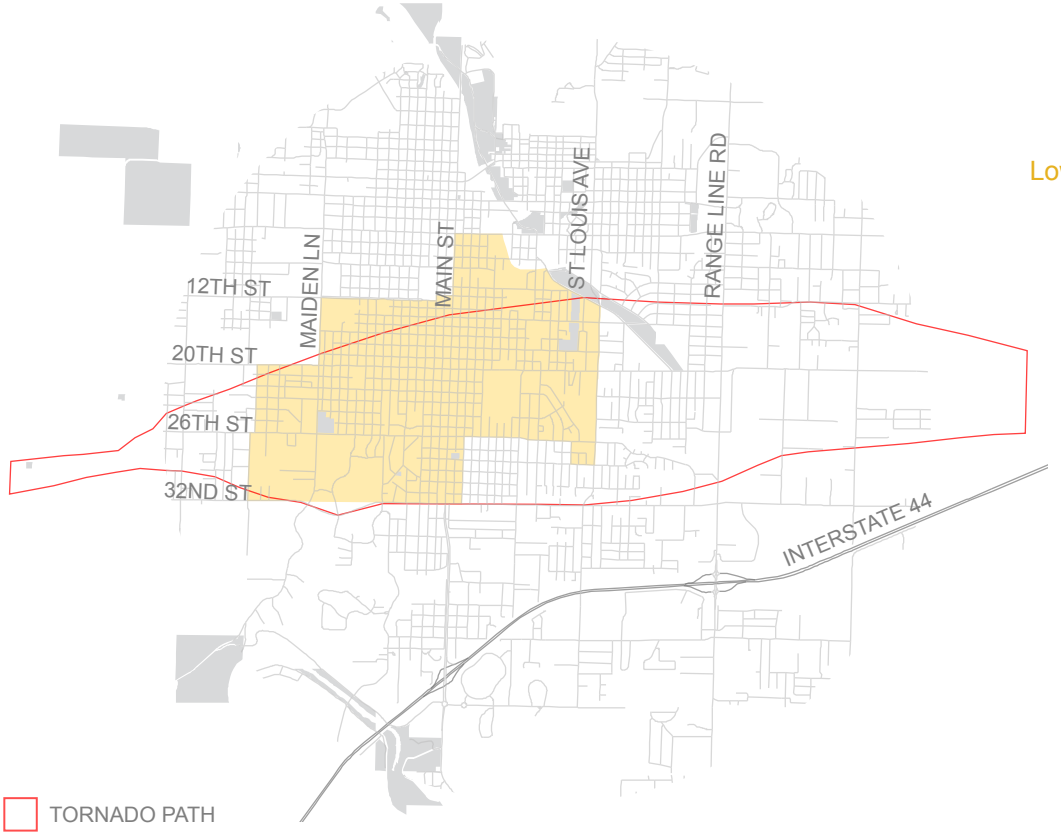


* Schedule will be further refined after the Capital Planning process.

Housing

Low-Moderate Income
Limited Clientele
LMI

Construction of
Housing
12



LOCATION:
TBD



Post-disaster neighborhood design for City of Greensburg, Kansas 97



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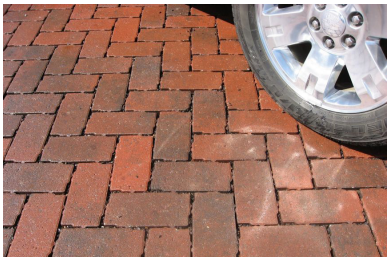
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DESCRIPTION:

This funding is specifically proposed to fund site purchase and/or infrastructure costs associated with the development of mixed income housing for the City of Joplin. The City of Joplin CDBG-DR grant will be used to support financial assistance for the development of affordable rental housing to meet HUD criteria for a low-moderate income households. Providing these rental resources will allow a subset of the population that may not have the resources to achieve home-ownership, even with J-HAP assistance, and provide people the ability to return to Joplin and specifically to the tornado affected area.

OBJECTIVE:

This project specifically aims to provide housing opportunities that integrate households of various income levels into multi-family developments.

SCOPE:

Project is specifically aimed at creating affordable rental housing with sustainable site funding and building design elements for families of various incomes. CDBG-DR funds will assist developers in creating housing proposals that will meet HUD affordability criteria. The City will need more specificity in determining the scope (location/size) of this project.

INVOLVEMENT:

CITY STAFF: Patty Heagel
END USER:

- Low-moderate income residents
- Mixed-income residents

DESIGN: Subrecipient
ENVIRONMENTAL: Subrecipient
EXTERNAL STAKEHOLDERS:

- Proposed developers
- SW MO Rental Housing Association (Joplin Rental Housing Association)
- Ozark Gateway Association of REALTORS (Joplin Realtors Association)
- Joplin Housing Authority
- Others: Cannonball ED, Chamber of Commerce (workforce housing), Entities involved in promoting affordable/fair housing (community housing resource board, homeless coalition, representation from members in the community involved with housing).

INTERNAL STAKEHOLDERS:

- City of Joplin
- Planning, Development & Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS:

$9,000,000 - Round 1

PROJECT BUDGET:

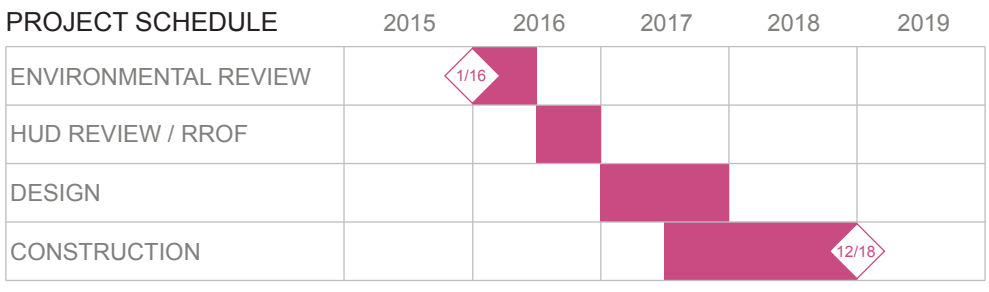
$4,750,000 - Total CDBG-DR Round 1 (as amended)
* Undetermined additional private investment $

O&M:

Project Operator

POTENTIAL PROJECT RISKS:

Securing successful proposal to develop project that meets CDBG-DR affordability requirements



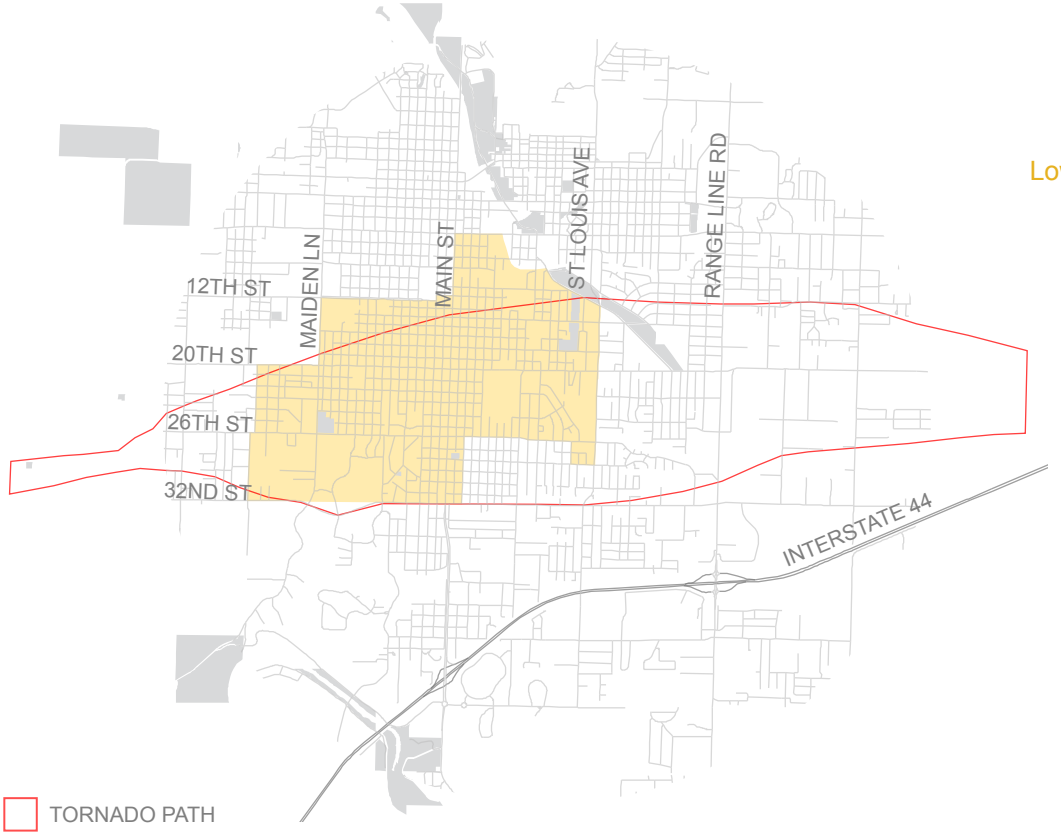
* Schedule will be further refined after the Capital Planning process.

Housing - Mixed Income Multi-Family Residential

Housing

Low-Moderate Income
Limited Clientele
LMI

Construction of Housing
12



LOCATION:
TBD



Mixed income housing examples.

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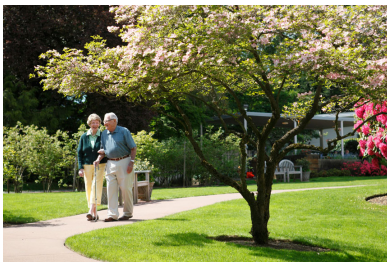
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DESCRIPTION:

The proposed developer should provide affordable senior housing with options to include, but not limited to: independent living, congregate care, and assisted living (including memory care and nursing care).

OBJECTIVE:

The proposed development is envisioned to add affordable senior housing, healthcare, and locally-based amenities to the Joplin senior community.

SCOPE:

Selected developer will design, build, and operate (DBO) an affordable senior housing development within the disaster area on land available from the JRC. The successful firm will collaborate with the City of Joplin staff to develop the project in accordance with HUD CDBG-DR regulations. The project should include the Continuing Care Retirement Community Method as a part of the design. CDBG-DR funds will provide assistance for site improvements or land acquisition.

INVOLVEMENT:

CITY STAFF: Patty Heagel
END USER: Senior citizen population, LMI based
DESIGN: Subrecipient
ENVIRONMENTAL: Grantee
EXTERNAL STAKEHOLDERS:

- Proposed Developer
- Joplin Development Corp. (site location)
- State of Missouri (Certificate of Need requirements)
- Community senior groups (e.g., Jasper County Area Agency on Aging, others)

INTERNAL STAKEHOLDERS:

- City of Joplin
- City Finance Director
- City Attorney
- City Manager
- Public Works Department

ACTION PLAN/ RECOVERY BUDGETS:

$4,500,000
$1,000,000 (stormwater coordination)

PROJECT BUDGET:

$4,750,000 - CDBG-DR Round 1 (Project RFP Underway)

* $1,000,000 - CDBG-DR Round 1 (stormwater coordination)
* CDBG-DR funding to be used for site improvements or land acquisition costs pending appraisal.

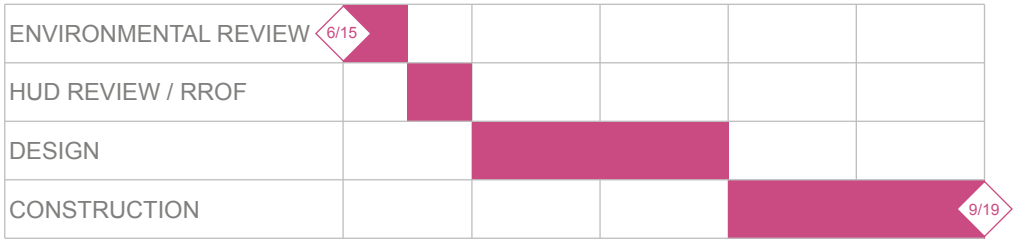
O&M:

Selected Developer

POTENTIAL PROJECT RISKS:

- Selected developer needs to secure certificate of need from State of Missouri
- Achieve HUD affordability criteria
- Potential legal issues

PROJECT SCHEDULE



*Dependent on RFP process. Schedule will be further refined after the Capital Planning process.