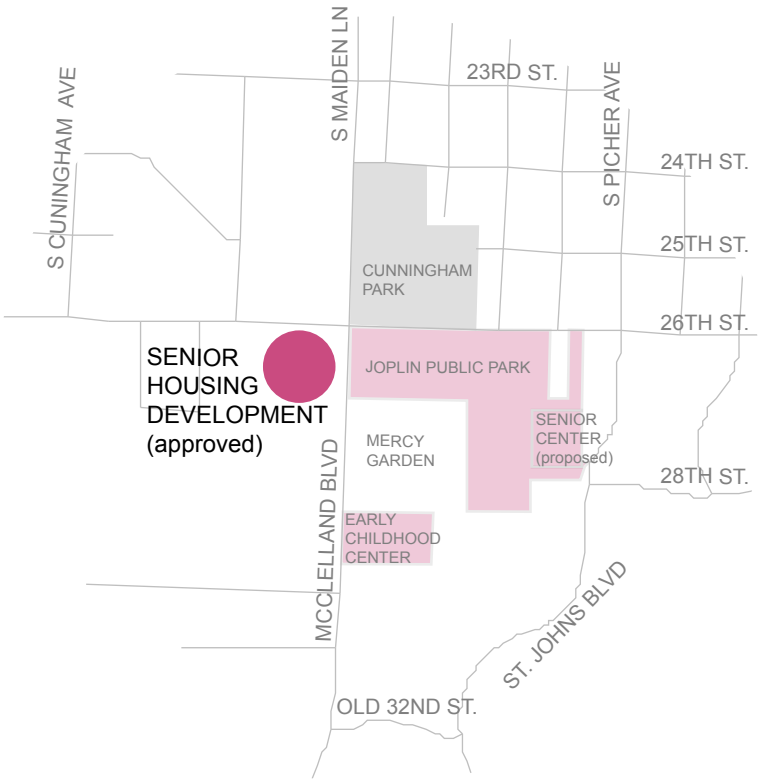
Housing - Senior Housing Development

Housing

Low-Moderate Income
Limited Clientele
LMI

Construction of Housing
12



LOCATION:
Corner of 26th Street & McClelland Blvd.. (proposed, subject to outcome of procurement process)

2011-2015
POST TORNADO LACK OF HOUSING

→

2015
CDBG-DR FUNDING ALLOCATED

—

2015-2016
DEVELOPER PROPOSALS

→

2019
SENIOR HOUSING DEVELOPMENT
- AFFORDABLE
- INDEPENDENT LIVING
- CONGREGATE CARE
- ASSISTED LIVING
- MEMORY CARE



3



4



17

DESCRIPTION:

The City of Joplin's primary objective is to use part of its CDBG-DR allocation for homeownership programs to repopulate the tornado – affected area, and increase the number of affordable housing opportunities including increasing the opportunities of homeownership for low and moderate income (LMI) families. J-HAP total assistance cannot be less than $1,000 or greater than $30,000 for eligible homebuyers. Families within 80 to 120 percent of the LMI income levels will be offered up to $35,000 assistance or up to 30% down payment.

OBJECTIVE:

Repopulate the Disaster Area and assist residents in both the urgent need/LMI income categories with down payment assistance to purchase a single family residences.

SCOPE:

This project specifically aims to provide direct home-ownership assistance to approximately 400 households. As of 4/10/15 there have been 267 home closings. The subsidy may be used to fund up to 20% of down payment assistance, up to 30% for qualified LMI covering 100% of the primary lender requirements and/or 100% of the:

- Reasonable closing costs (Increasing closing cost caps to $35,000 for the LMI population is currently under discussion)
- Acceptable loan terms are 15 - 30 years with loan fully amortized at the end of the loan period, and ARM's are acceptable.

INVOLVEMENT:

CITY STAFF: Patty Heagel

END USER:

- Low-moderate income families in need of homeownership housing assistance
- Families within the 80 to 120 percent of the median income levels

DESIGN: Subrecipient (real estate activity, construction)

ENVIRONMENTAL: Grantee

EXTERNAL STAKEHOLDERS:

- Potential J-HAP Applicants
- NGOs (e.g., ESC, Catholic Charities, United Way, etc.)
- Lenders
- Realtors and Realtor's Associations
- Home Builders & Home Builders' Association
- Title Companies

INTERNAL STAKEHOLDERS:

- City of Joplin
- Planning, Development & Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS:

$12,750,000 - Round 1

PROJECT BUDGET:

$6,500,000 - CDBG-DR Round 1 Total

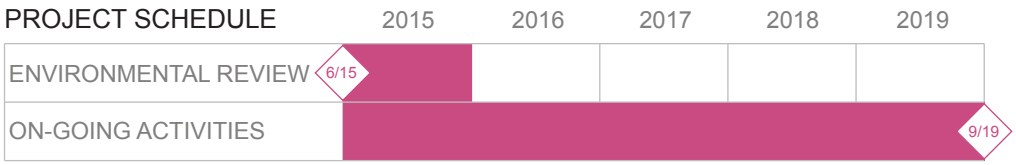
* $10,639,442 - CDBG-DR Round 1 Expended

O&M:

N/A

POTENTIAL PROJECT RISKS:

- Ongoing evaluation of demand for program
- Budget requirement for program



* Schedule will be further refined after the Capital Planning process.

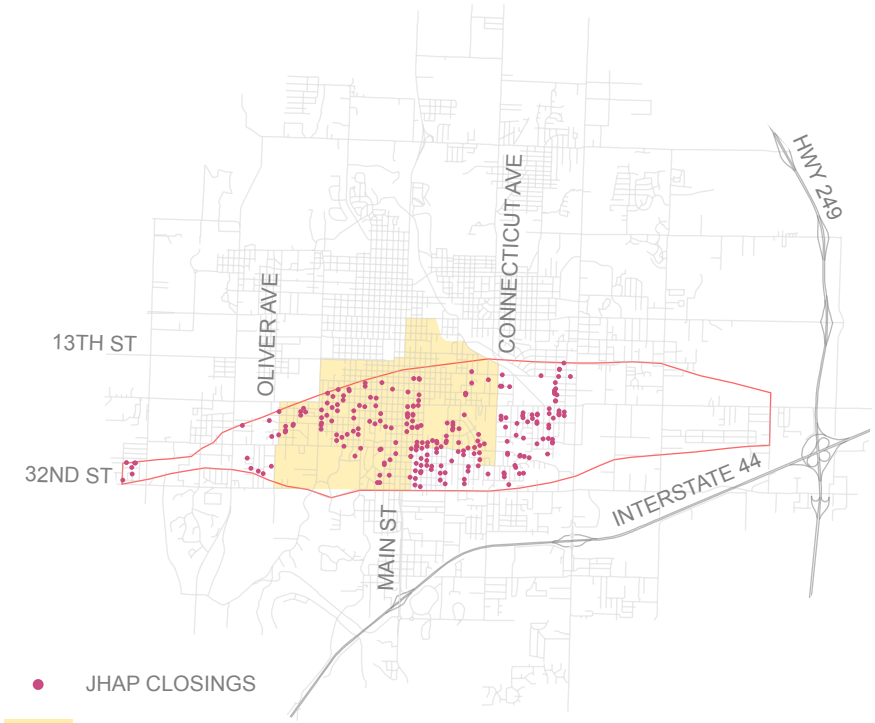
Housing - Single Family Homeownership Direct Assistance (J-HAP)

Housing

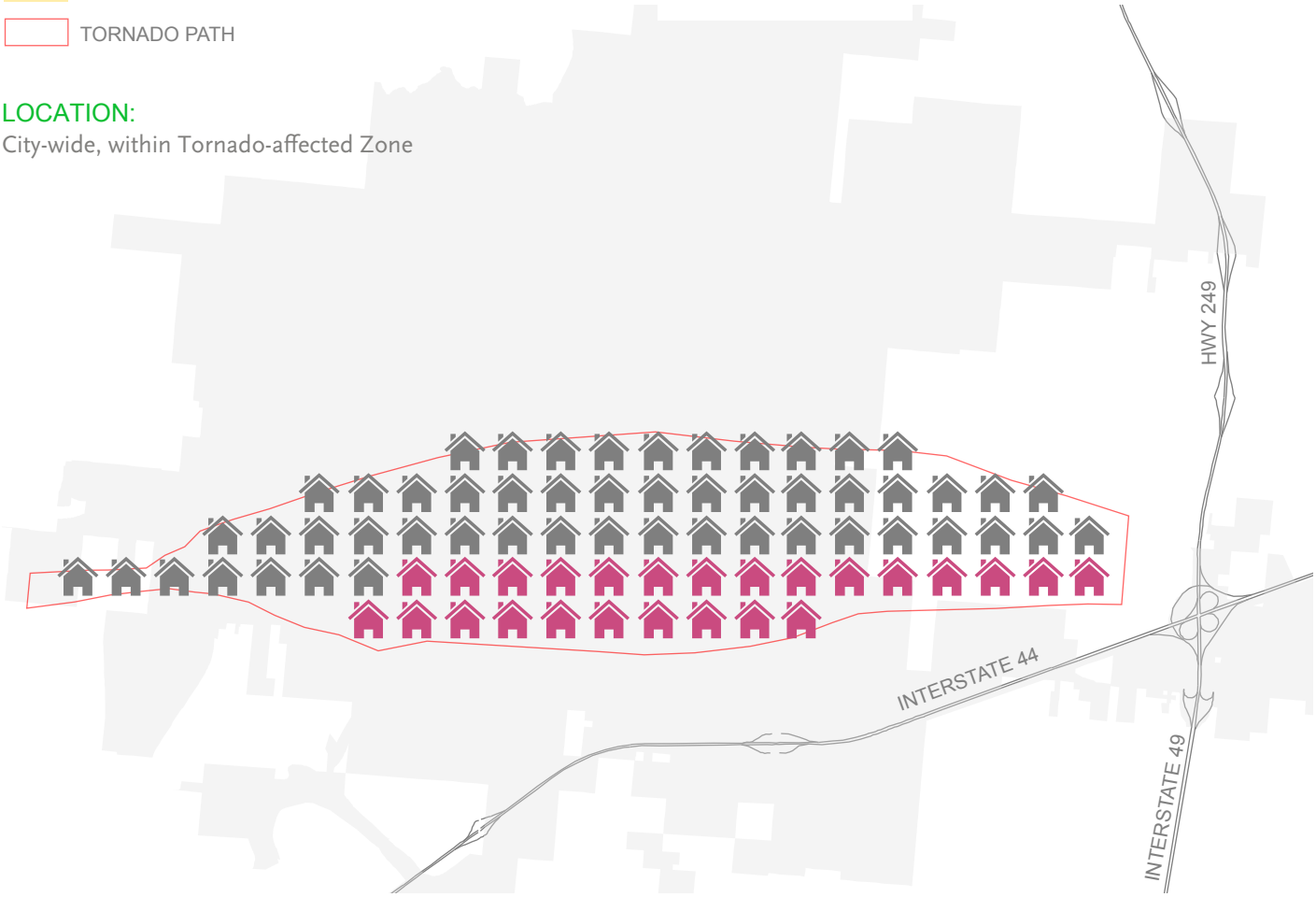
Low-Moderate Income
Limited Clientele — LMI

Urgent Need — UN

Homeownership
Direct — 13



LOCATION:
City-wide, within Tornado-affected Zone





5



2



6

DESCRIPTION:

The Housing Rehabilitation Program will provide funding to LMI homeowners to assist them in the rehabilitation of their disaster damaged residences. Applicants do not have to be a homeowner during the time of the tornado event.

OBJECTIVE:

The Program will help to rebuild the community's housing stock and encourage the resettlement of displaced homeowners unable to secure sufficient funds through private insurance or other government programs to repair or rehabilitate their home.

SCOPE:

- Provide financial assistance to help homeowners in repairing their disaster impacted homes.
- Meet minimal building code requirements upon completion of construction.
- Track damaged homes outside of the tornado zone and a determination will be made if applicable for J-HRP funding.

INVOLVEMENT:

CITY STAFF: Patty Heagel
END USER:
- Homeowners
- Homeowners within the tornado zone

DESIGN: Subrecipient - Required to meet minimal housing standards upon completion
ENVIRONMENTAL: Subrecipient
EXTERNAL STAKEHOLDERS:
- General Public
- NGOs
- Faith community (churches)
- Media

INTERNAL STAKEHOLDERS: Planning, Development & Neighborhood Services Dept.

ACTION PLAN/ RECOVERY BUDGETS:

$1,500,000 - Round 1

PROJECT BUDGET:

$1,900,000 - CDBG-DR Round 1

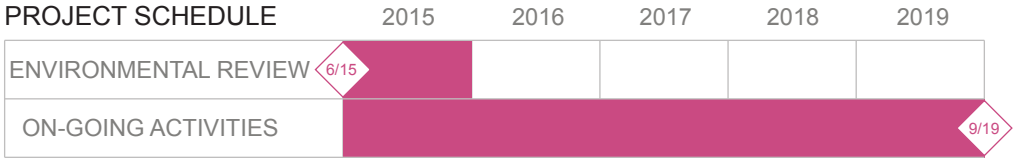
* $1,621,611 - CDBG-DR Round 1 Remaining
* $78,389 - CDBG-DR Round 1 Expended

O&M:

N/A

POTENTIAL PROJECT RISKS:

- Duplication of benefits considerations (of applicants)
- Demand for program



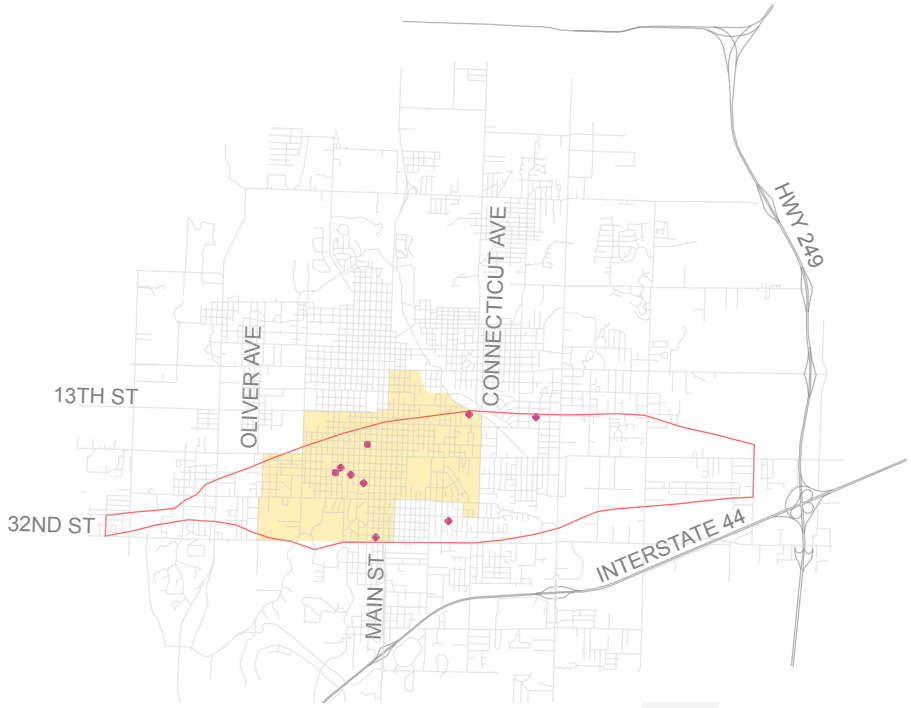
* Schedule will be further refined after the Capital Planning process.

Housing - Single Family Rehabilitation (J-HRP)

Housing

Low-Moderate Income
Housing Activities
LMI

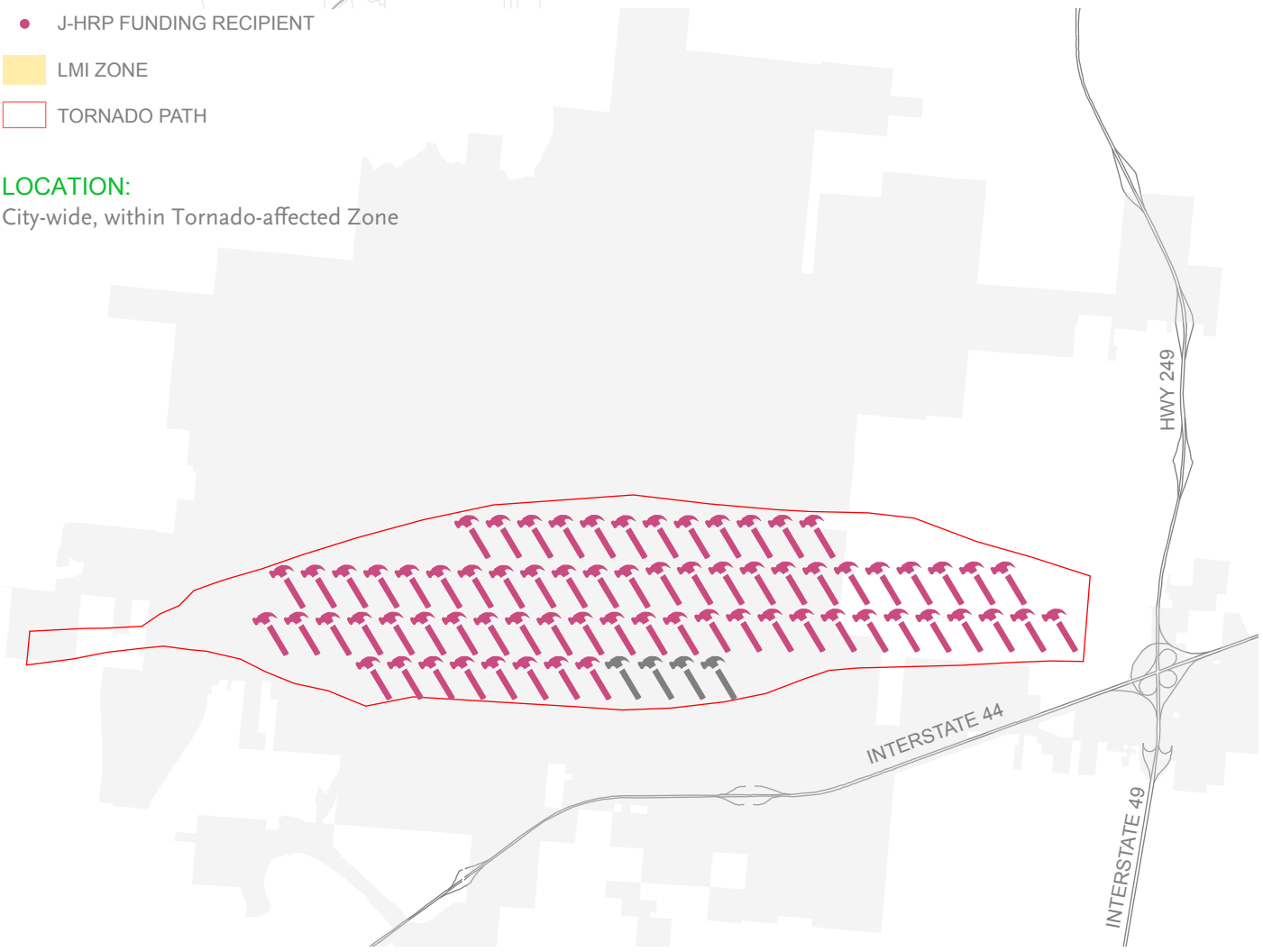
Rehabilitation
14A - Single Unit
14



- J-HRP FUNDING RECIPIENT
- LMI ZONE
- TORNADO PATH

LOCATION:

City-wide, within Tornado-affected Zone



TOTAL REHABILITATION BUDGET.....$1,700,000

EXPENDED FUNDS TOWARD REHAB.....$78,389 (5%)

FUNDS REMAINING FOR REHAB.....$1,621,611 (95%)

TORNADO PATH









DESCRIPTION:

Construction of 32 units of permanent supportive (rental) housing for persons with disabilities (65%), Veterans who are formerly homeless (25%) and formerly homeless youth (10%).

OBJECTIVE:

Due to the loss of housing in the tornado zone, construction of supportive housing is proposed to reduce homelessness in Joplin. Construction of supportive housing will help redevelopment in the disaster-impacted area. Permanent supportive housing would help create a positive economic impact and cost savings for the community.

SCOPE:

Economic Security Corporation and The Vecino Group will provide an updated environmental assessment map, identify potential locations that are CDBG-DR eligible, and perform environmental assessment of potential sites. If proposal is approved, subrecipient will acquire sites and construct 32 housing units meeting National Green Building Standard (NGBS) Bronze rating or equivalent standards to target 20%-30% energy efficiency over standard home construction. Sustainability standards compliance will be tracked and monitored by the development certifier. There is a possibility of this project to collaborate with City's proposed Green Neighborhood Project.

INVOLVEMENT:

CITY STAFF: Troy Bolander
END USER:

- Disabled (single population, all ages)- 65%
- Veterans (single population) - 25%
- Youth (single population, 17-24 years old)- 10%

DESIGN: Sub-recipient
ENVIRONMENTAL: TBD (ESC has visited with City / Health Dept. about lead clean-up)
EXTERNAL STAKEHOLDERS:

- Economic Security Corp. & Proposed Developer (The Vecino Group)
- Independent Living Center
- Local service providers – Joplin Homeless Services Coalition, etc.
- VA, Joplin School District, MO Dept. of Mental Health, Ozark Center

INTERNAL STAKEHOLDERS:

- Joplin Public Housing Authority
- City Health Department
- Planning, Development and Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS:

N/A

PROJECT BUDGET:

$3,852,678 - Total CDBG-DR Round 2

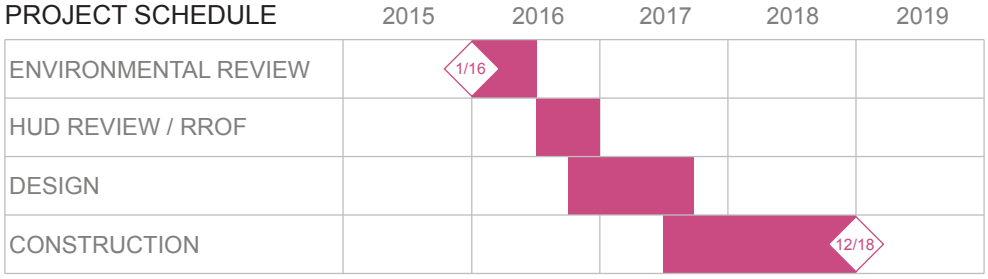
O&M:

ESC and The Vecino Group

POTENTIAL PROJECT RISKS:

Acquisition of project-appropriate sites
Securing accurate dates to document time demand for proposed project.

PROJECT SCHEDULE



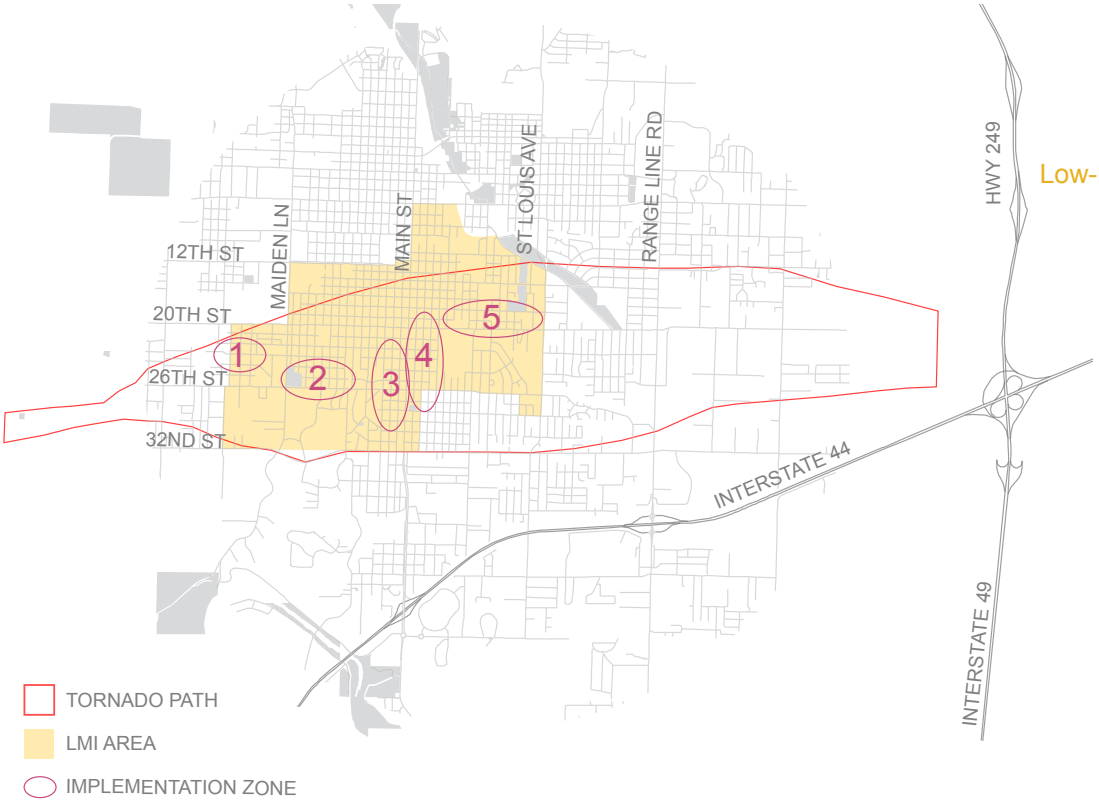
* Schedule will be further refined after the Capital Planning process.

Joplin Bungalows

Housing

Low-Moderate Income Housing Activities — LMI

Construction of Housing — 12



LOCATION:

5 zones located within the tornado path:

- Zone 1 is around W. 23rd St. from S Willard Ave to S Cunningham Ave
- Zone 2 is around W. 25th St. from S Porter Ave to S Jackson Ave
- Zone 3 is S Wall Ave from E 29th St. to E 22nd St.
- Zone 4 is around S Pennsylvania Ave from E 27th St. to E 21st St.
- Zone 5 is around E 18th St. from S Virginia Ave to Kansas Ave



front elevation - 5 unit

DESCRIPTION:

The purpose of the proposed Joplin Business Assistance Program is to assist displaced businesses as a result of the disaster and to help re-establish these economic assets along the proposed Streetscape Project corridors.

OBJECTIVE:

Re-establish businesses displaced by the disaster, encourage economic opportunities in the impacted area.

SCOPE:

Identify commercial properties which are vacant and perhaps at risk properties. Create incentives in the form of revolving loan fund and grant opportunities to assist impacted businesses by utilizing CDBG-DR funds to purchase and restore identified properties.

- Buildings
- Loans
- Grants

INVOLVEMENT:

CITY STAFF: Troy Bolander
End User: City of Joplin
DESIGN: Subgrantee
ENVIRONMENTAL: Grantee
EXTERNAL STAKEHOLDERS:

- Downtown Joplin Alliance (DJA)
- Joplin Chamber of Commerce
- Joplin Historic District

INTERNAL STAKEHOLDERS:

- City of Joplin
- Planning, Development and Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS::

N/A

PROJECT BUDGET:

$9,100,000 - Total CDBG-DR Round 2

O&M:

DJA

POTENTIAL PROJECT RISKS:

- Demand for proposed program scope - number of eligible impacted businesses and number of eligible applicants.
- Duplication of existing financial assistance programs.
- Operational capacity/expertise of administering entity (DJA), DJA has not previously administered such a program.
- City's capacity to provide ongoing oversight monitoring of program.

Joplin Business Assistance Program

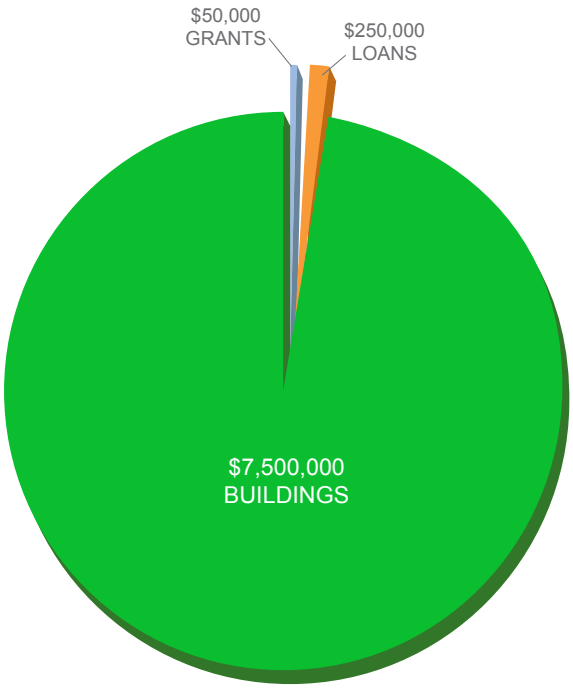
Economic Development

Low-Moderate Income
Area Benefit

Economic Development
18A - Direct Financial
Assistance to For Profits



LOCATION:
Downtown Joplin District

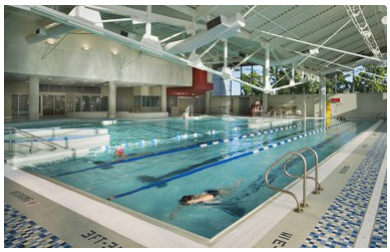


Projected Use of CDBG-DR Funds





42



15



14



41



40

DESCRIPTION:

The 127,678 square foot recreation center would contain basketball courts, a competition swimming pool and therapy pool, a fitness center, and an indoor turfed field for multipurpose programming. The Joplin Commons will mitigate the brownfield site approximately 100 acre site. There is a need to repurpose the existing structures into a multi-purpose indoor recreational facility.

OBJECTIVE:

This proposed facility would enable the community to offer year-round programming to an under served population (proposed LMI/Slum and Blight area). This facility is needed to remediate the site of hazardous contaminants and eliminate blighted sites within the community. The development of multiple recreational opportunities is vital for the Joplin Commons to be successful.

SCOPE:

Build, equip, and operate a recreational facility to benefit LMI/Slum and Blight residents and neighborhoods. Remediate site of hazardous contaminants and eliminate blighted site within the Community and develop multiple recreational opportunities.

INVOLVEMENT:

CITY STAFF: Troy Bolander
END USER:

- City of Joplin (under served LMI population and Slum/Blight area)
- Joplin Citizens

DESIGN: Grantee
ENVIRONMENTAL: Grantee
EXTERNAL STAKEHOLDERS:

- General population (including LMI, Seniors, youth and athletics groups, others)
- International Paper
- EPA
- DNR
- Community Residents

INTERNAL STAKEHOLDERS:

- Parks and Recreation Department
- Public Works Department

ACTION PLAN/ RECOVERY BUDGETS:

$40,416,000 - Round 2

PROJECT BUDGET:

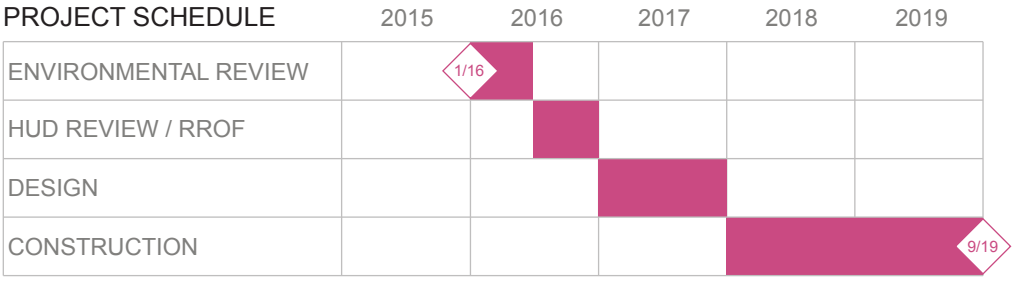
$30,473,747

O&M:

$1,200,000 - to be confirmed by City Parks and Recreation

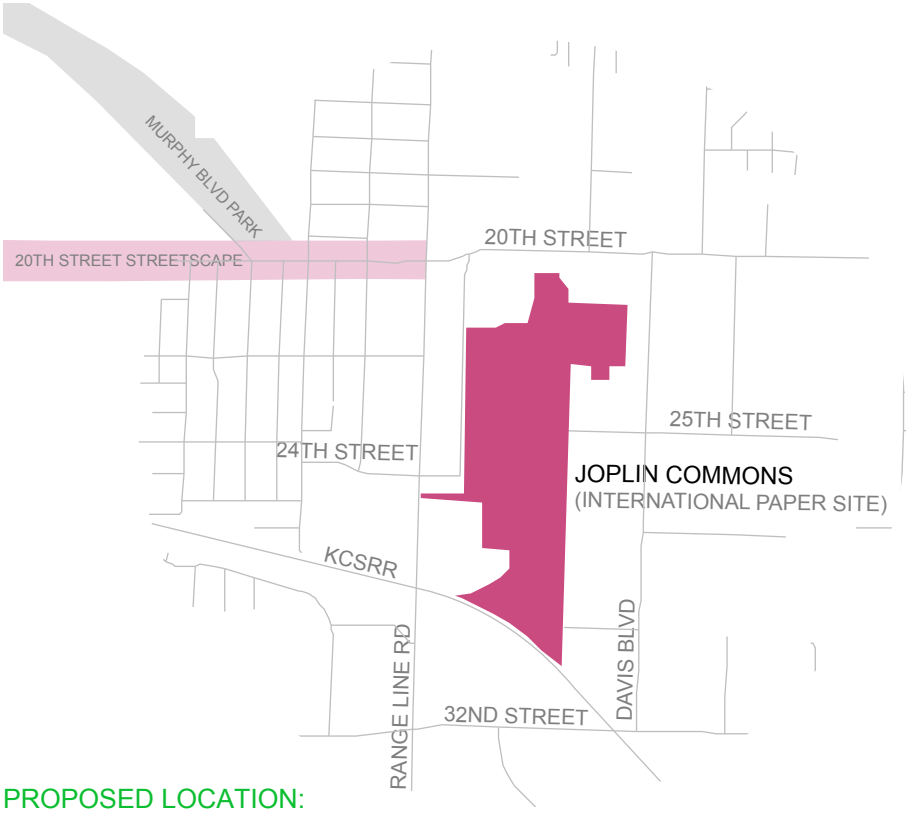
POTENTIAL PROJECT RISKS:

- Ineligible project (per HUD guidance) - Not connected to disaster
- Eligibility considerations (does not meet LMI requirements)
- Brownfield remediation for International Paper site requires EPA grant funding
- Project does not meet national objective

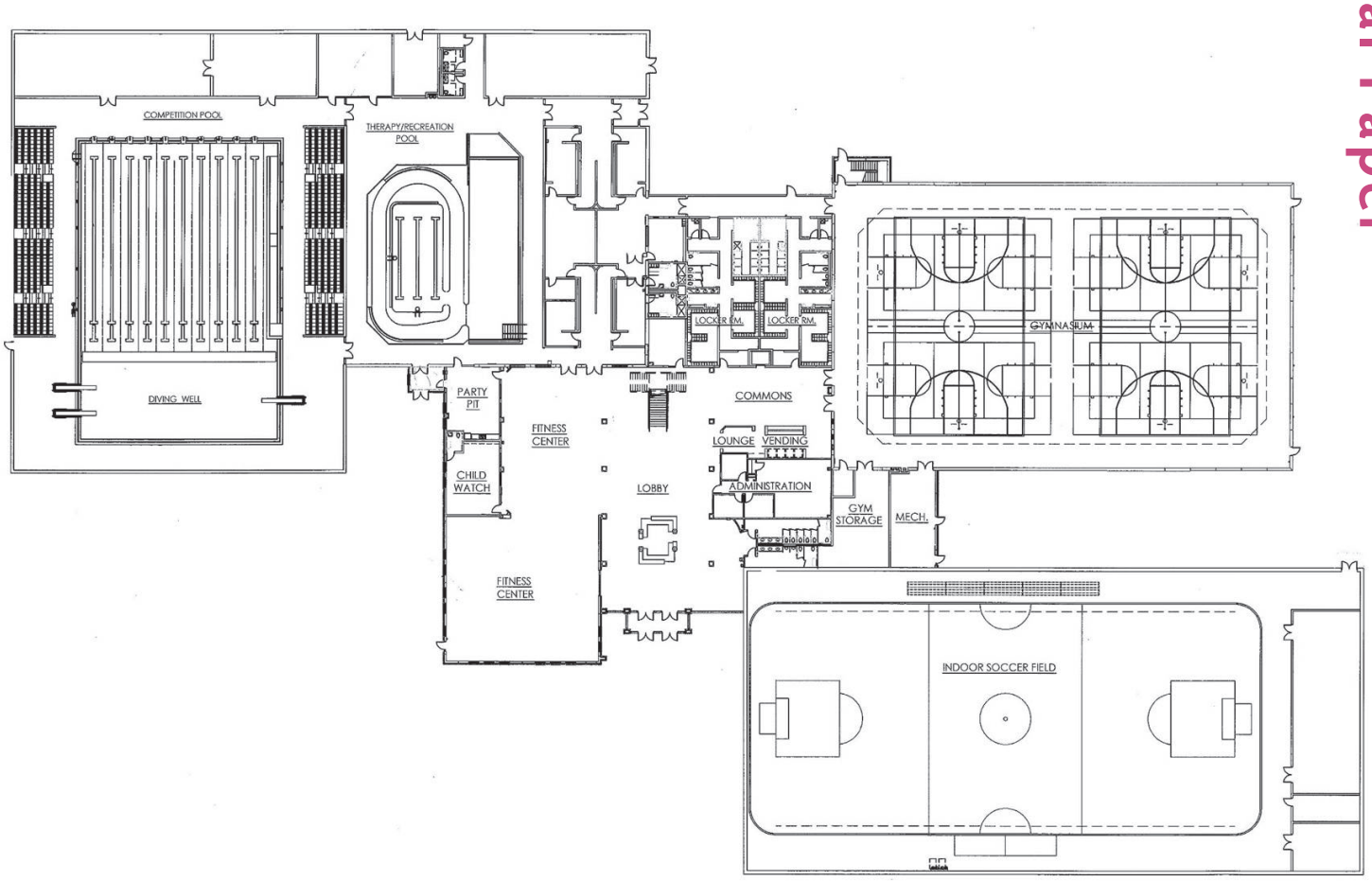


* Schedule will be further refined after the Capital Planning process.

Not CDBG-DR Eligible



PROPOSED LOCATION:
2609 South Rangeline Rd.
(International Paper Site)



Preliminary floor plan for Joplin Commons building.

DESCRIPTION:

To assist with the repair of parking lots and yards of JHA complexes as a result of the tornado, covering those costs not addressed by FEMA or insurance proceeds. Landscaping will also be provided as a part of the site improvements.

OBJECTIVE:

To repair damage as a result of the tornado event.

SCOPE:

The existing parking lots will be covered with Petromat (pavement fabric underlayment) and 2 inches of asphalt. Areas that have to be cut out will need to be rebuilt with a 4 inch aggregate base and at least a 4 inch concrete base covered with the Petromat and asphalt.

INVOLVEMENT:

CITY STAFF: Patty Heagel
END USER: Joplin Housing Authority
DESIGN: Subrecipient
ENVIRONMENTAL: Grantee / NA
EXTERNAL STAKEHOLDERS:

- Joplin Housing Authority
- Housing Tenants

INTERNAL STAKEHOLDERS: City of Joplin

ACTION PLAN/ RECOVERY BUDGETS:

$210,000 - Round 1

PROJECT BUDGET:

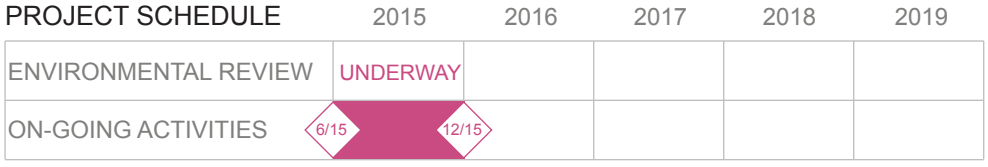
$210,000 - Total CDBG-DR Round 1 (Project Underway)

O&M:

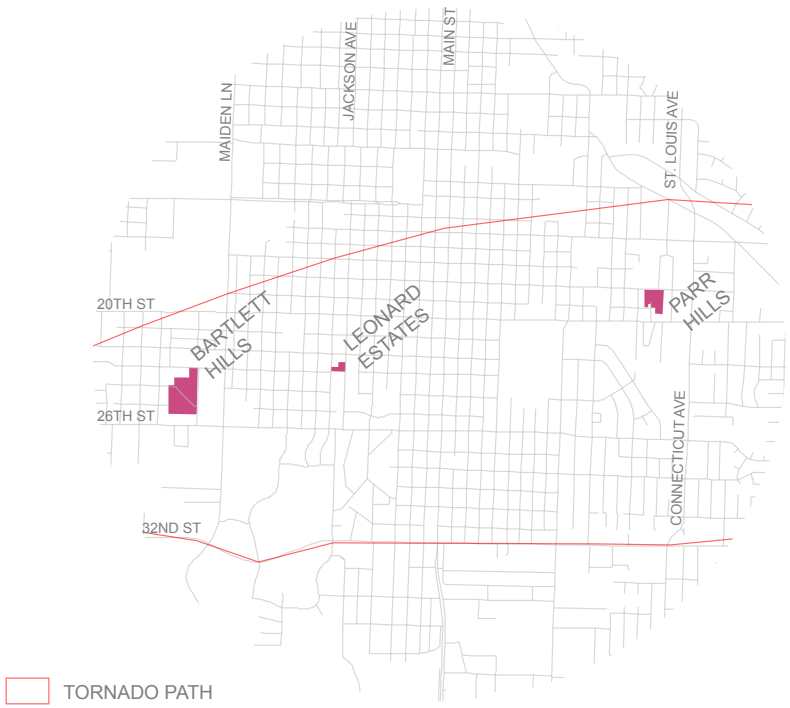
N/A

POTENTIAL PROJECT RISKS:

N/A (Project Underway)



* Schedule will be further refined after the Capital Planning process.



LOCATION:
22nd & Jackson (Leonard Estates II); Parr Hills and Bartlett Hills



Damaged parking lot before improvements.



Example parking lot site improvements.

DESCRIPTION:

Due to loss of 85 Section-8 Eligible Housing Units in Joplin following the disaster, the number of Section-8 vouchers received by the Joplin Public Housing Authority was reduced by HUD. As a result, the operating budget of the Authority was unable to provide vouchers to displaced residents as the pre-tornado and funding reserves were depleted. The City of Joplin received a HUD waiver for supplemental funding to assist the JHA Section 8 Housing Choice Voucher Program to restore its numbers to its pre-disaster assistance levels. The City also received a waiver to provide direct rental subsidies to affected residents.

OBJECTIVE:

Fund tenant

SCOPE:

Fund the tenant based rental assistance gap between funds received and number of vouchers allocated as well as provide supplemental funding to JHA for the Section 8 Housing Choice Voucher Program.

INVOLVEMENT:

CITY STAFF: Patty Heagel
END USER: Section-8 Eligible Residents
EXTERNAL STAKEHOLDERS:

- Section-8 Renters
- Joplin Housing Authority
- Landlords

INTERNAL STAKEHOLDERS:

- City of Joplin

ACTION PLAN/ RECOVERY BUDGETS:

$290,000 - Round 1

PROJECT BUDGET:

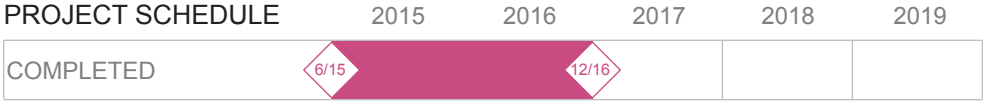
$290,000 - Total CDBG-DR Round 1 (Project Underway)
* $65,959.80 has been expended as of 4/2/15

O&M:

N/A

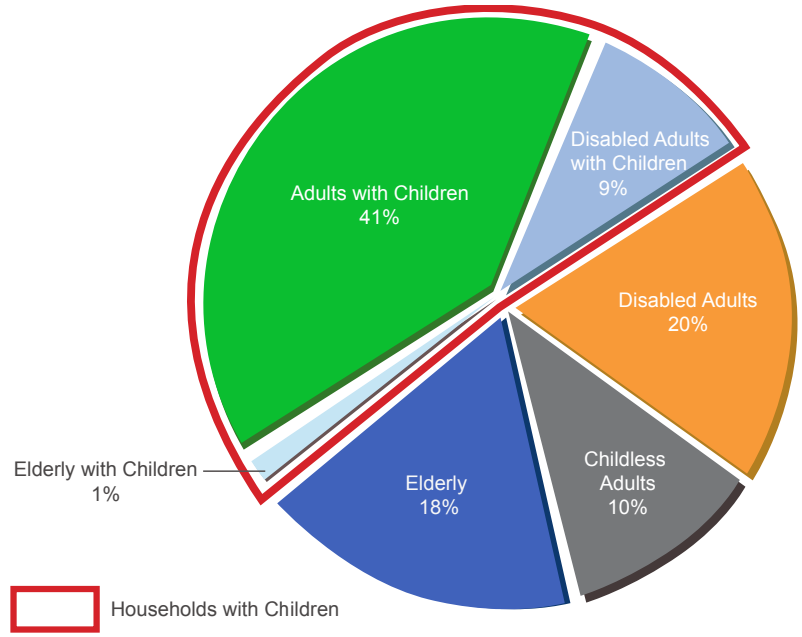
POTENTIAL PROJECT RISKS:

Potential need to reallocate grant funds (due to lower than expected voucher demand)



* Schedule will be further refined after the Capital Planning process.

JPHA - Tenant Based Rental Assistance



Note: Childless adults are households headed by a person under 62 without disabilities and without children in the home. Disabled adults are younger than 62.

Center on Budget and Policy Priorities | cbpp.org

Groups assisted by Housing Choice Vouchers.

Housing Choice Voucher Program
(Section 8 Housing)













DESCRIPTION:

To redevelop a portion of the original St. John's Mercy Hospital site with the vision to heal the location through the establishment of a passive public park to include trails, benches, and open space.

OBJECTIVE:

To expand the green space currently being offered by Cunningham Park, and providing connectivity to existing facilities, businesses, and nearby amenities. Generally improve aesthetics of site through "clean-up." Demonstrate ongoing recovery progress by 5th anniversary of 2011 disaster.

SCOPE:

Develop a public park to include the following:

- Open Lawn / Transition
- Walking Trails
- Park Benches
- Trees and other plantings
- Vistas
- Educational and interpretive landscape that would tie-in to adjacent educational opportunities (i.e. nearby school facilities)
- Public Parking – permeable parking surfaces

INVOLVEMENT:

CITY STAFF: Tony Robyn

END USER:

- General public / Adjacent LMI neighborhoods
- Autism Center
- Joplin School District / KCUMB Students & Families
- Senior Citizens Center
- Area business workers
- Senior Housing project residents

DESIGN: Grantee / City of Joplin

ENVIRONMENTAL: Grantee

EXTERNAL STAKEHOLDERS:

- Mercy Hospital
- Special Interest Groups - Autism Center, Seniors, Special Needs
- Schools- Interpretive/Educational
- Connect2Culture
- Audubon Center (potential partnership with environmental messaging)
- Trails groups - Joplin Trails Coalition, Dogwood Trailblazers (Joplin chapter of the AVA Walking Club), Sierra Club, Katy Trail

INTERNAL STAKEHOLDERS:

- Department of Parks and Recreation - Chris Cotton
- City Convention and Visitors Bureau

ACTION PLAN/ RECOVERY BUDGETS:

$3,200,000 - Round 2

PROJECT BUDGET:

$4,900,000 - Total CDBG-DR Round 2 (Project Underway)

* Includes design and construction management

O&M:

$35,000-$55,000 - to be confirmed by City Parks and Recreation.

POTENTIAL PROJECT RISKS:

May 2016 construction deadline

PROJECT SCHEDULE

	2015	2016	2017	2018	2019
ENVIRONMENTAL REVIEW	3/15				
HUD REVIEW / RROF					
DESIGN					
CONSTRUCTION		5/16			

Joplin Public Park

Public Facilities and Improvements

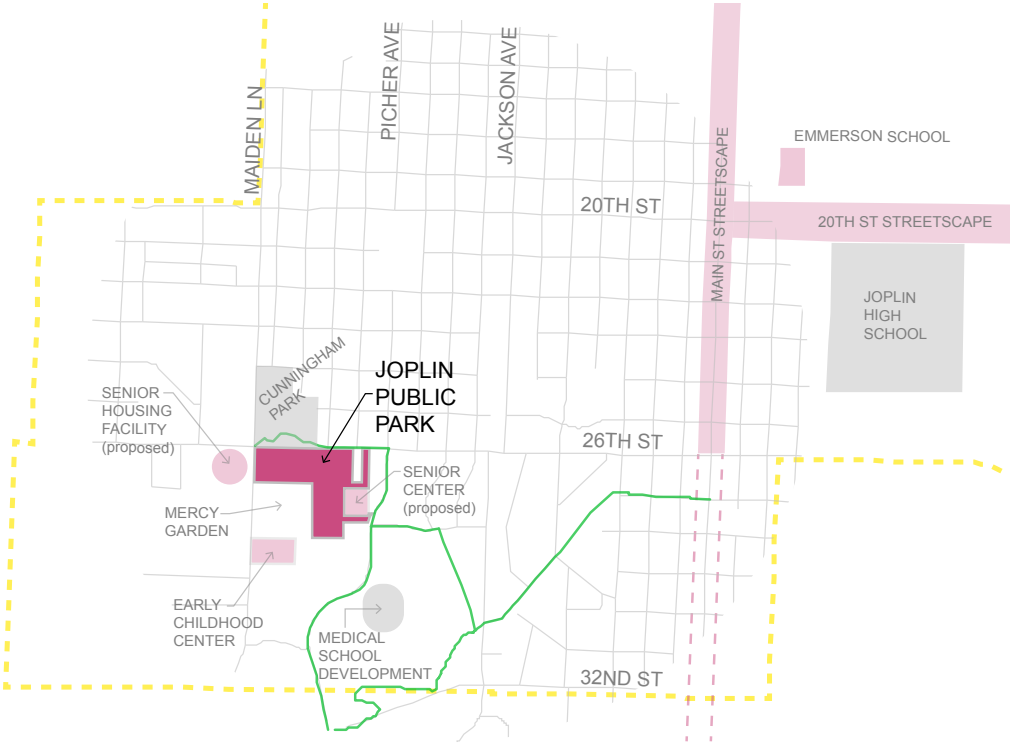
Low-Moderate Income Area Benefit

LMI

Public Facilities Improvements

03

3F - Parks, Recreational Facilities



LOCATION:

West 26th Street & McClelland Blvd..



Initial Concept Plan (in progress)



71



43



DESCRIPTION:

In 1930, the original Emerson Elementary school was razed and reconstructed. The location of Emerson Elementary represents a redevelopment asset for the neighborhood. Joplin School District (JSD) seeks to utilize the Emerson site by restoring its usefulness to the community.

OBJECTIVE:

This proposed project would assist with the construction of a new elementary school that would benefit the students (350), and families in the surrounding neighborhood.

SCOPE:

The proposed project would provide financial assistance to the JSD to rebuild a safe, modern, and functional elementary school.

INVOLVEMENT:

CITY STAFF: Troy Bolander
END USER: Joplin School District
DESIGN: Outsourced
ENVIRONMENTAL: Subrecipient
EXTERNAL STAKEHOLDERS:

- Joplin School District

INTERNAL STAKEHOLDERS:

- City Staff
- City Manager
- City Attorney
- City Council
- Planning, Development and Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS:

N/A

PROJECT BUDGET:

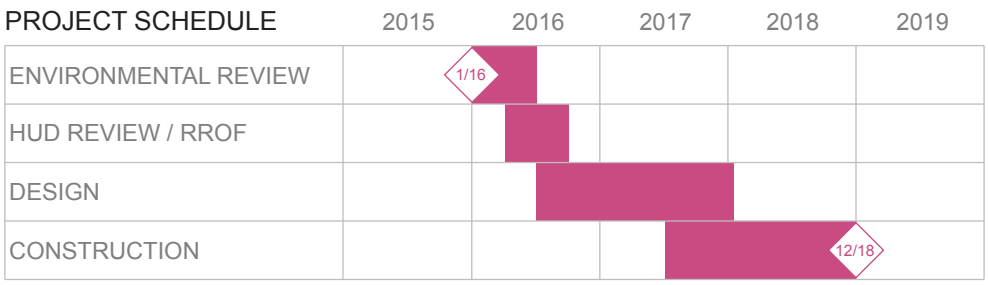
$11,200,000 - Total CDBG-DR Round 2
* Total estimated budget: $13,000,000 (per JSD)

O&M:

Responsibility of the Joplin School District

POTENTIAL PROJECT RISKS:

- Community perception - school district funding options
- Duplication of benefits - JSD to provide site-related insurance information
- Project Budget - JSD's ability to finance balance of project



* Schedule will be further refined after the Capital Planning process.

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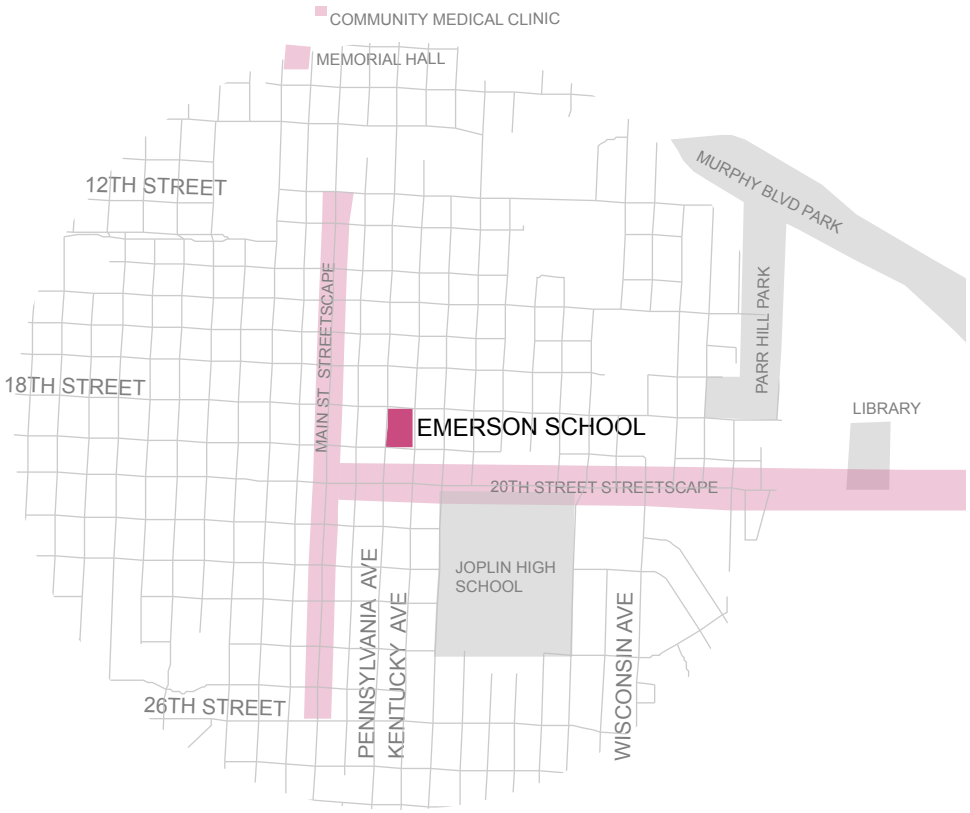
Joplin School District - Emerson Elementary School Reconstruction

Public Facilities and Improvements

Low-Moderate Income Area Benefit — LMI

Slum and Blight Area Benefit — S&B

03 - Public Facilities and Improvements
3E - Neighborhood Facilities — 03



LOCATION:
301 E. 19th Street



Current Emerson Elementary School building conditions.



93



93



94

DESCRIPTION:

Counseling services were provided to children after the tornado through the Joplin School District. The Program paid 8 salaries to School District employees through Nov. 1st 2014. Closeout activities have occurred.

OBJECTIVE:

Help children cope with the after-effects of the tornado

SCOPE:

Provide counseling opportunities to children affected by the tornado event within a school setting.

INVOLVEMENT:

CITY STAFF: Patty Heagel
END USER: Students, Families, Schools,
EXTERNAL STAKEHOLDERS:

- Joplin Schools
- Families
- PTA groups
- Referrals to other providers for continued help

INTERNAL STAKEHOLDERS:

- City of Joplin

ACTION PLAN/ RECOVERY BUDGETS:

$331,397 - Round 2

PROJECT BUDGET:

$328,906 - Expended CDBG-DR Round 2 (Project Completed)

O&M:

Joplin School District

POTENTIAL PROJECT RISKS:

Additional need for services (project has been closed)

Joplin School District - Mental Health Programs

Public Services

Low-Moderate Income
Area Benefit

LMI

Public Services
5O - Mental Health Services

05



45



7



44

DESCRIPTION:

Construct a new Joplin Senior Citizens Center (minimum of 20,000 sq. ft., compared to the current facility is 15,000 sq. ft.).

OBJECTIVE:

Provide for a new (ADA compliant) Joplin Senior Citizens Center to replace the current facility that was damaged by the 2011 disaster. New facility will provide a full range of services, including meals and fitness programs including yoga, aerobics, fall prevention, and art classes for Center attendees. Expanded kitchen facilities will also allow for more efficient operations.

SCOPE:

Construct a new Center to support expanded Senior programming / services, new facility to include a hardened storm shelter / safe room.

INVOLVEMENT:

CITY STAFF: Troy Bolander

END USER:

- Joplin Senior Citizens (for Center operations)

DESIGN: Out-sourced

EXTERNAL STAKEHOLDERS:

- Stan Heater (Center Director), Joplin Area Agency on Aging

INTERNAL STAKEHOLDERS:

- Parks Dept.
- Planning, Development and Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS:

N/A

PROJECT BUDGET:

$4,750,000 - Total CDBG-DR Round 2

*Previous $5,000 CDBG funding for new cabinets was not spent

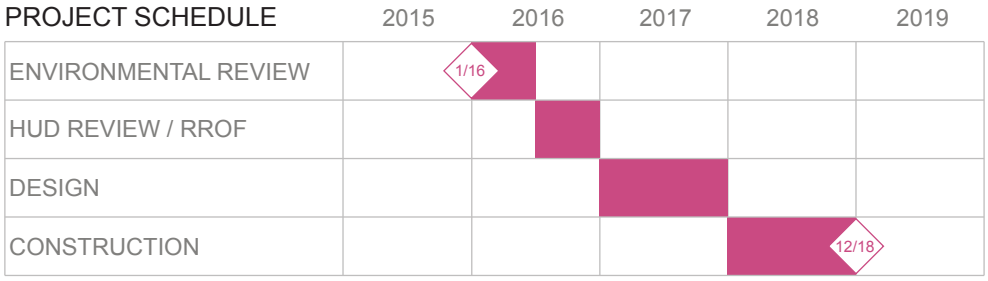
O&M:

$400,000/ year

* Estimate requires verification by Center's operator

POTENTIAL PROJECT RISKS:

Center's current project projections may exceed future needs



* Schedule will be further refined after the Capital Planning process.

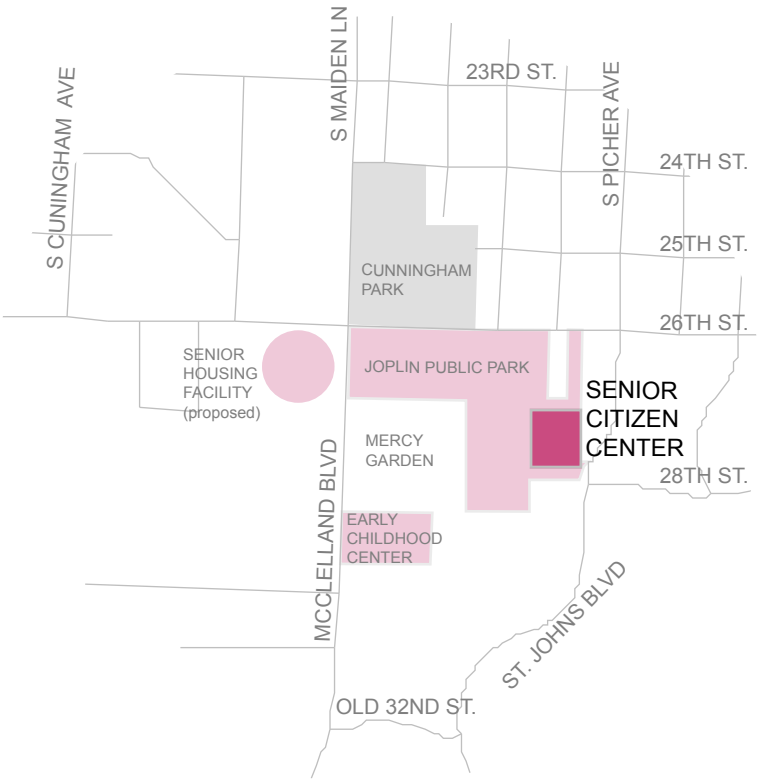
Joplin Senior Citizens Center

Public Facilities and Improvements

Low-Moderate Income
Limited Clientele

LMI

Public Facilities and Improvements
03
3A - Senior Center



LOCATION:

Current location: 2202 S. Jackson Street

Proposed new location: West 26th Street & McClelland Blvd. (east side of new Mercy Park)



Comparative example senior center.



Existing Facilities

DESCRIPTION:

The Juvenile Alternative to Detention Initiative Facility will provide a new secure and non-secure facility that would support expanded program needs / services for 17-18 year old students and their families. The facility would house the juvenile office, conference rooms and provide services such as culinary therapy, and a coffee shop which would employ students and teach business skills. The facility would also provide family therapy, parenting classes, and therapeutic services for the entire family. The existing facility does not adequately serve the new and expanded program needs of the students and their families.

OBJECTIVE:

The proposed facility will provide "front-line" intervention and will help to keep juvenile offenders from offending further and for "holding" individuals until other interventions can be initiated. The facility would deliver many services for Joplin students and their families which include alternative school setting, tutoring, certified teachers, and assessment. It would also provide a safe environment for recreational services, mentoring and service learning programs, and truancy/ diversion programs, all of which are interventions within the large continuum of best practices for juvenile services.

SCOPE:

The proposal requests the purchase a two story building with 12,500 square feet on each floor for a total of 25,000 square feet. Once the building is secured the interior will be finished to be suitable for use as a detention center. The proposal also requests for funding to pay for salary and benefits related to providing the needed public services for the students and families impacted by the disaster.

INVOLVEMENT:

CITY STAFF: Tony Robyn
END USER: Jasper County Youth, Teachers, Counselors, Medical Professionals
DESIGN: Subrecipient
ENVIRONMENTAL: Grantee
EXTERNAL STAKEHOLDERS:

- JUVENILE COURT ADMINISTRATORS
- Ozark Mental Health Center
- Joplin School District
- Jasper County Commission

INTERNAL STAKEHOLDERS:

- City of Joplin
- Planning, Development and Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS:

N/A

PROJECT BUDGET:

$5,204,840 (Includes $279,840 for public service funding to pay salaries for 4 full-time staff).

O&M:

Responsibility of Jasper County

POTENTIAL PROJECT RISKS:

- Project scope eligibility - seeking follow-up HUD guidance
- Budget split between City and State undetermined

Juvenile Alternative to Detention Initiative Facility

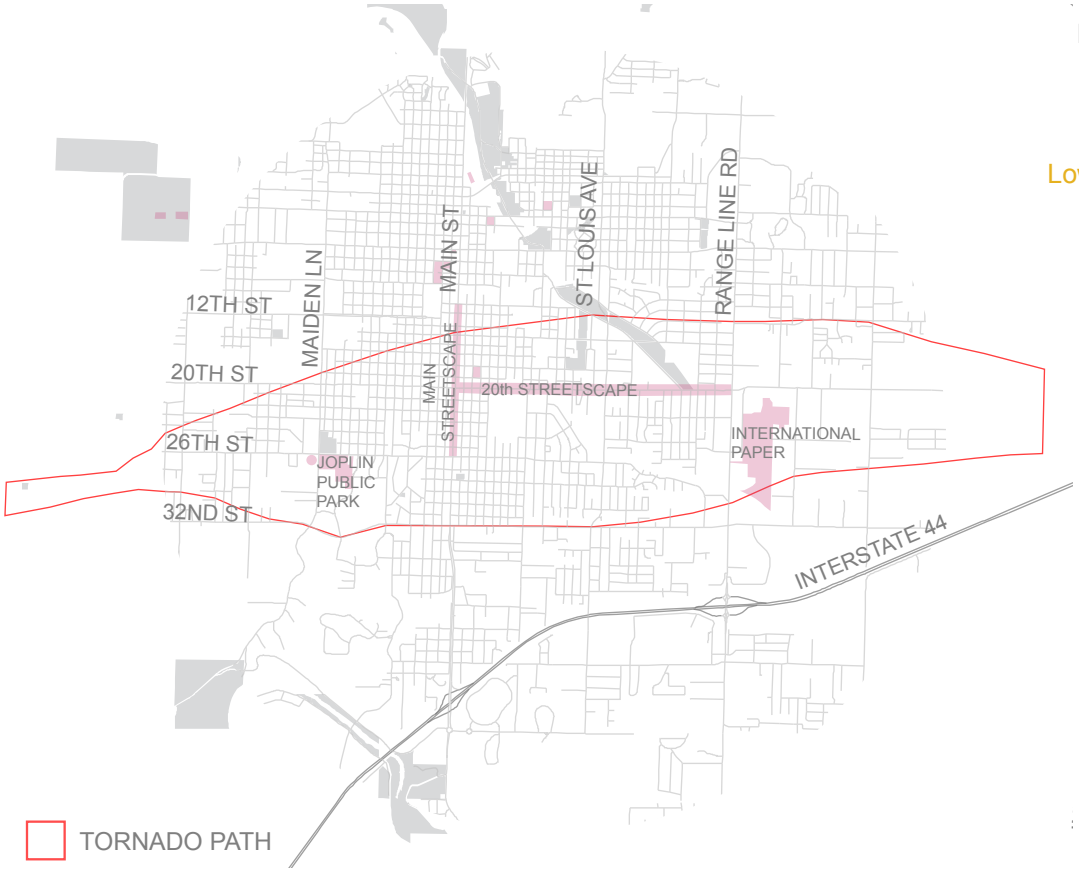
Public Facilities and Improvements

Low-Moderate Income
Limited Clientele

LMI

Public Facilities and Improvements

03



City of Joplin and Disaster Area



16



46



47

DESCRIPTION:

The new location for the George A. Spiva Center for the Arts, including a 500-seat performance hall with an area of 7,200 sq. ft.

OBJECTIVE:

Provide a new location for the center of Joplin's arts community.

SCOPE:

Renovate the historic Memorial Hall to be used as the new location for the George A. Spiva Center for the Arts and will include a 500-seat performance hall. Connect2Culture (C2C) requests that the City perform restoration of Hall, then the City leases Hall to Connect2Culture who then subleases the hall to Spiva.

INVOLVEMENT:

CITY STAFF: Troy Bolander
END USER: City of Joplin
DESIGN: Outsourced
ENVIRONMENTAL: Grantee
EXTERNAL STAKEHOLDERS:

- Connect2Culture / Spiva Center for the Arts / Other Joplin arts community groups
- Downtown Joplin Alliance / Joplin Chamber of Commerce
- General public
- Walton Arts Center

INTERNAL STAKEHOLDERS:

- Parks Department
- Public Works Department
- Planning, Development and Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS:

N/A

PROJECT BUDGET:

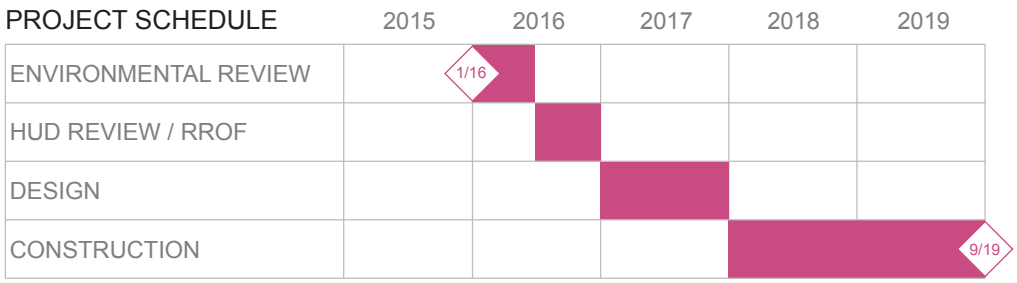
$4,250,000
*Detailed estimate required

O&M:

$96,200/year by City

POTENTIAL PROJECT RISKS:

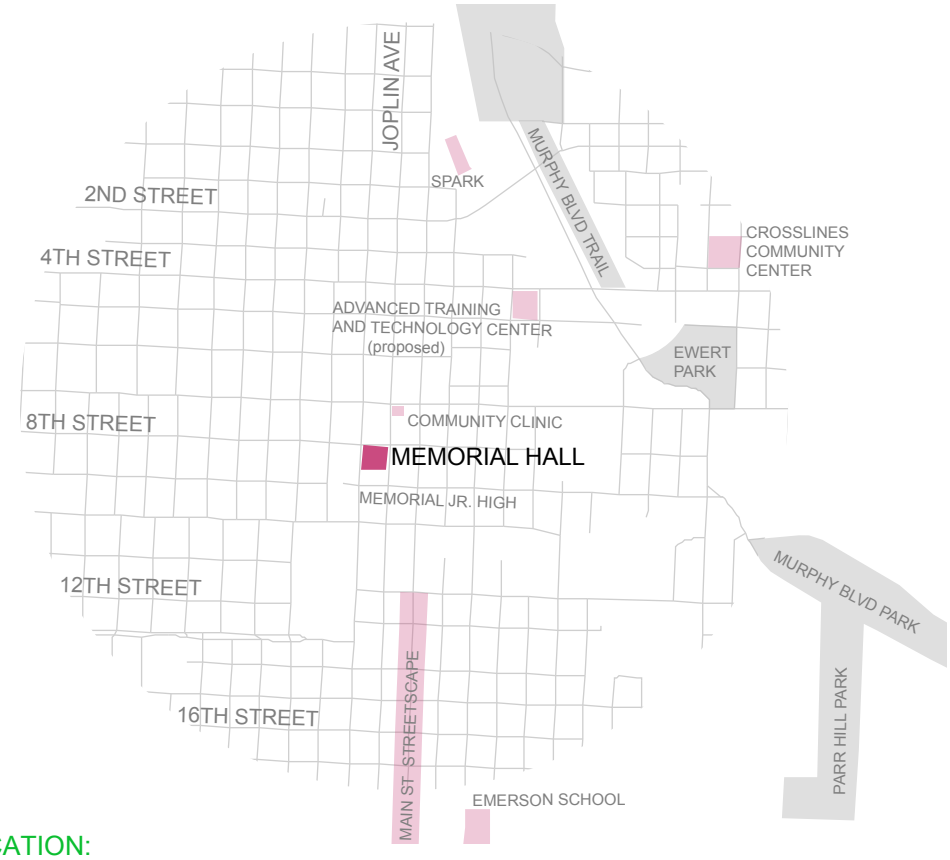
- Ineligible Project (per HUD guidance) - Not disaster related
- Operating plan (sustainable operations), undefined funding source



* Schedule will be further refined after the Capital Planning process.

Memorial Hall - the George A. Spiva Center for the Arts

Not CDBG-DR Eligible



LOCATION:

212 West 8th Street

Note: C2C plans to lease space from JSD (at Joplin High School), cost of $7M-$8M



Current Memorial Hall building conditions.

DESCRIPTION:
Economic development support program (e.g., financial and technical assistance for eligible small business applications).

OBJECTIVE:
Provide low-interest loans to eligible applicants.

SCOPE:
Development of Micro-Enterprise Zone Project to support small-scale entrepreneurship and start-up businesses along proposed streetscape zone (e.g. Main Street, 20th Street). Program strategy will also include pre-approved business planning and post-approval technical assistance.

INVOLVEMENT:
CITY STAFF: Troy Bolander
END USER: Joplin Community Corp.
EXTERNAL STAKEHOLDERS:
- Joplin small business entrepreneurs
- Joplin Chamber of Commerce
- Local banks
- Missouri Southern State University Small Business & Technology Development Center
- Joplin School District
- Kauffman Foundation

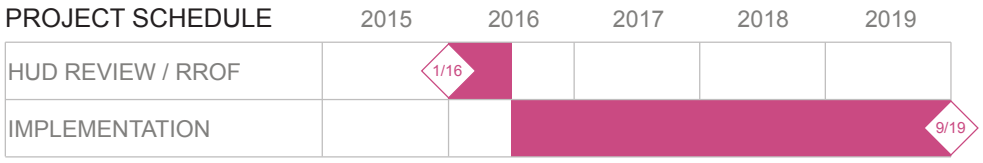
INTERNAL STAKEHOLDERS:
- City Staff
- Planning Development and Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS:
N/A

PROJECT BUDGET:
$425,000 - Total CDBG-DR Round 1
*$350,000 - Other Funding

O&M:
Joplin Community Corp. (administering entity)

POTENTIAL PROJECT RISKS:
- Marketing and outreach to inform eligible applicants about new program
- Demand for program
- Continued operation of program beyond CDBG-DR period



* Schedule will be further refined after the Capital Planning process.

Micro-Enterprise Development Zone

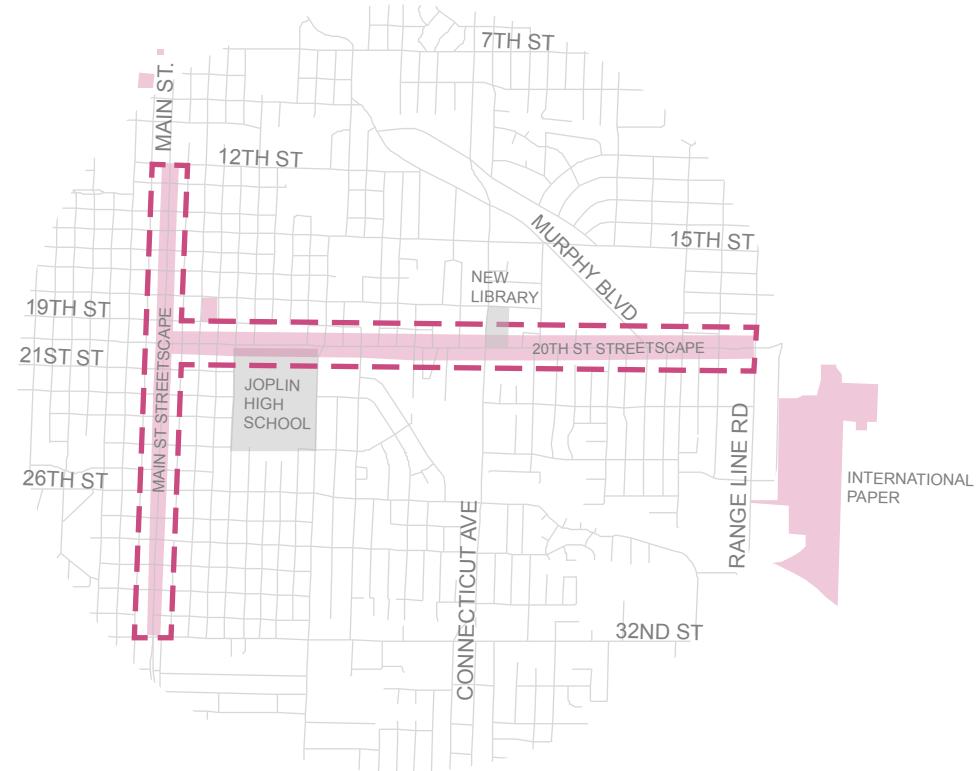
Economic Development

Low-Moderate Income
Undefined

LMI

Economic Development

18



MICRO-ENTERPRISE ZONE

NEARBY CIP PROJECT

LOCATION:

Streetscape Project Zones





Above: Existing photo of development along 20th street in Joplin.
Far Above: Existing photo of Main Street business in Joplin.



Businesses along Indianapolis Cultural Trail.

65



81


81


81

DESCRIPTION:
Museum director and board representatives requested funding assistance to improve the current facility.

OBJECTIVE:
Museum director and board representatives suggested either remodeling current facility or building new facilities at an undetermined site.

SCOPE:
- Option I- New location needed: either new or renovate the current 20,000 sq. ft. building.
- Option 2- The museum also proposes the construction of 48,000 sq. ft. facility at the Union Depot location for $16,000,000.
  - Operations: 1/16th cent sales tax

INVOLVEMENT:
CITY STAFF: Troy Bolander
END USER: Joplin Museum Complex / City of Joplin
EXTERNAL STAKEHOLDERS:
- Joplin Museum Complex (Everett J. Ritchie Tri-State Mineral Museum, Dorothea B. Hoover Historical Museum, The Empire District Electric Company Museum, The Joplin Sports Authority Sports Hall of Fame and the National Historical Cookie Cutter Museum) officials
- Joplin Historical Society
- Joplin Chamber of Commerce
- Joplin residents
- Joplin visitors

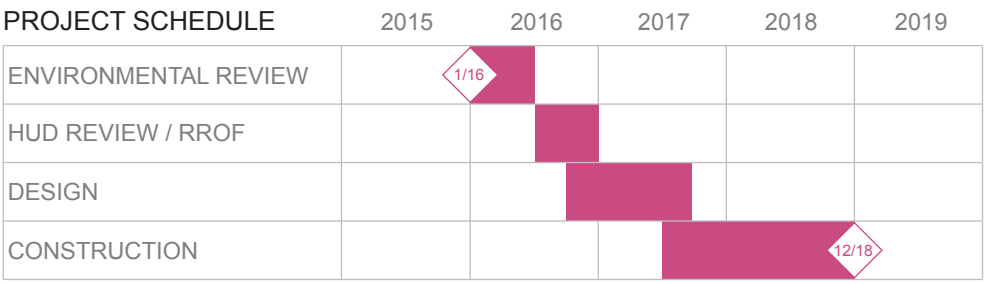
INTERNAL STAKEHOLDERS:
- Public Works Department
- Parks and Recreation Department
- Planning Development and Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS:
N/A

PROJECT BUDGET:
$16,600,000

O&M:
Joplin Museum Complex / City of Joplin

POTENTIAL PROJECT RISKS:
- Ineligible Project (per HUD guidance) - Not disaster related
- Project scope - dependency on SPARK / Union Depot Project
- Operational budget - dependency on sales tax approval

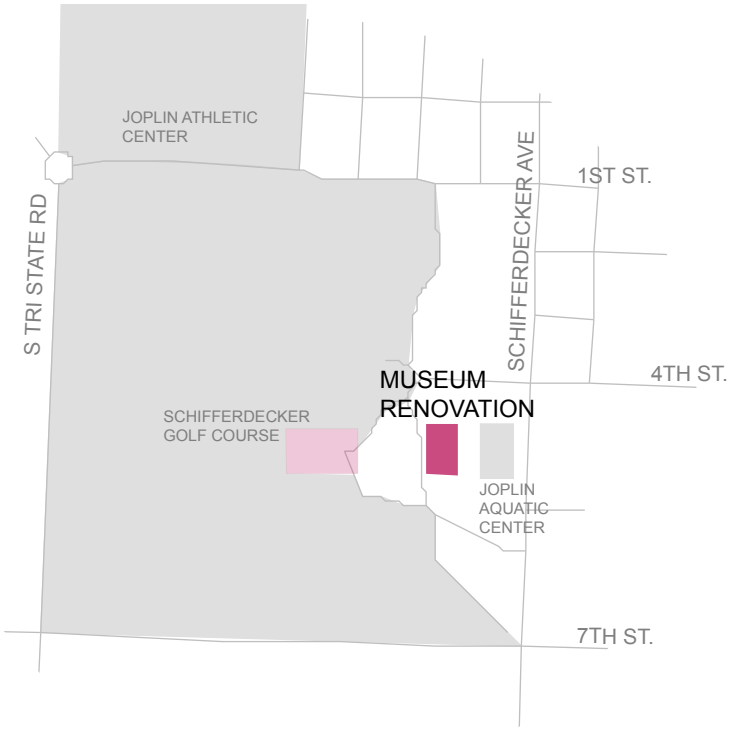


* Schedule will be further refined after the Capital Planning process.

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Museum Renovation

Not CDBG-DR Eligible





Existing location of Joplin Museum Complex

80

DESCRIPTION:

Provide inpatient and outpatient mental health services to LMI population of children and adults suffering from conditions related to tornado trauma such as post-traumatic stress disorder, anxiety disorders, depression, and substance abuse. Services will be provided to uninsured and underinsured patients and for whom there is no reimbursement to Freeman Health System or Ozark Center

OBJECTIVE:

The Mental health services being proposed will increase access to trauma-informed care for the LMI population of all ages. Reimbursement will increase patient functional status, allowing them to be healthy parents, productive employees, and functional community members. Recent research on the mental health effects of the May 2011 tornado on Joplin residents revealed that probable post-traumatic stress disorder (PTSD) has risen from 12.64% at 6 months post-disaster to 26.74% at 30 months post-disaster. Less education and more tornado experience was generally related to greater likelihood of experiencing probable PTSD and current depression for both surveys. Overall, following the catastrophic 2011 Joplin, Missouri tornado, a significant adult mental health need was found at 6 months and 2.5 years post-disaster. Additionally at 2.5 years post-disaster, the mental health difficulties experienced by parents were seen echoed in parent assessment of their children. Results indicate that long-term (multi-year) community disaster mental health monitoring, assessment, referral, outreach, and services are needed.

SCOPE:

Provide mental health services to the population impacted as a result of the disaster. Provide funding to Ozark Center to support its increased capacity for providing mental health services.

INVOLVEMENT:

CITY STAFF: Troy Bolander
END USER: Ozark Center
EXTERNAL STAKEHOLDERS: Ozark Center/Freeman Health System
INTERNAL STAKEHOLDERS:

- City Staff
- Planning, Development and Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS:

$350,000 - Round 2

PROJECT BUDGET:

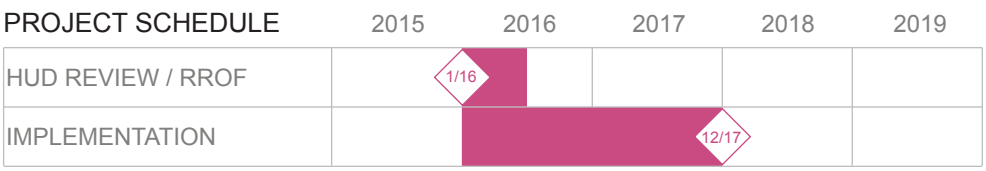
$695,300 - Total CDBG-DR Round 2

O&M:

Ozark Center

POTENTIAL PROJECT RISKS:

- Potential duplication of project benefits
- Must show 51% LMI



* Schedule will be further refined after the Capital Planning process.

Ozark Mental Health Services

Public Services

Low-Moderate Income
Limited Clientele
LMI

Public Services
5O - Mental Health Services
05



LOCATION:
1105 E. 32nd St. Joplin, MO 64804



12



13

DESCRIPTION:

Construction of a new Golf Course Club House to replace existing outdated 1920's era facility. The proposed project will also include the construction of a new Golf Course Cart Barn and upgrading other facilities.

OBJECTIVE:

Replace existing structures with new/modern facilities, allowing for full-year operations and elimination of health and safety concerns at the Club House (mold has been reported).

SCOPE:

Construction of a new Golf Course Club House (5,000 sq ft.) to replace existing out-dated 1920's era facility. Other improvements would include a new driving range, a new cart barn, new cart paths, rebuilding the greens as well as a new short course/bunny slope and miniature golf course. This proposed project would create additional jobs at the golf course, specifically part-time jobs, but would also include a few full-time positions.

INVOLVEMENT:

CITY STAFF: Troy Bolander

End User:

- Local golfers
- Joplin visitors
- Business/Corporate Users

DESIGN: Out-sourced

ENVIRONMENTAL: Grantee

EXTERNAL STAKEHOLDERS:

- Joplin Golf Club
- Joplin Citizens
- Local service organizations (youth programs)

INTERNAL STAKEHOLDERS:

- Joplin Parks and Recreation Department
- Planning Development and Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS:

N/A

PROJECT BUDGET:

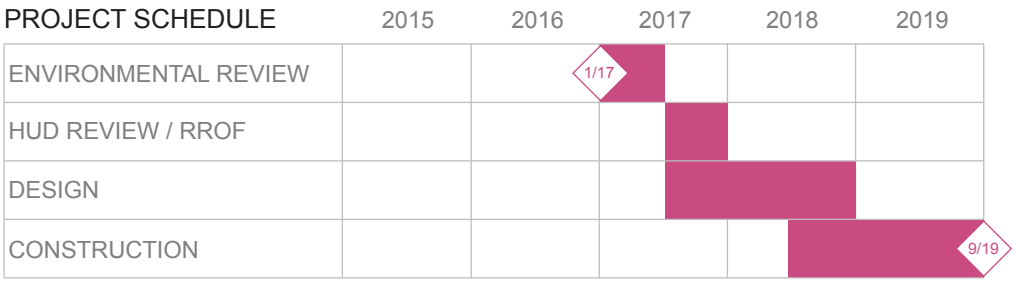
$3,000,000

O&M:

TBD - Joplin Parks and Recreation Department did not provide any additional information.

POTENTIAL PROJECT RISKS:

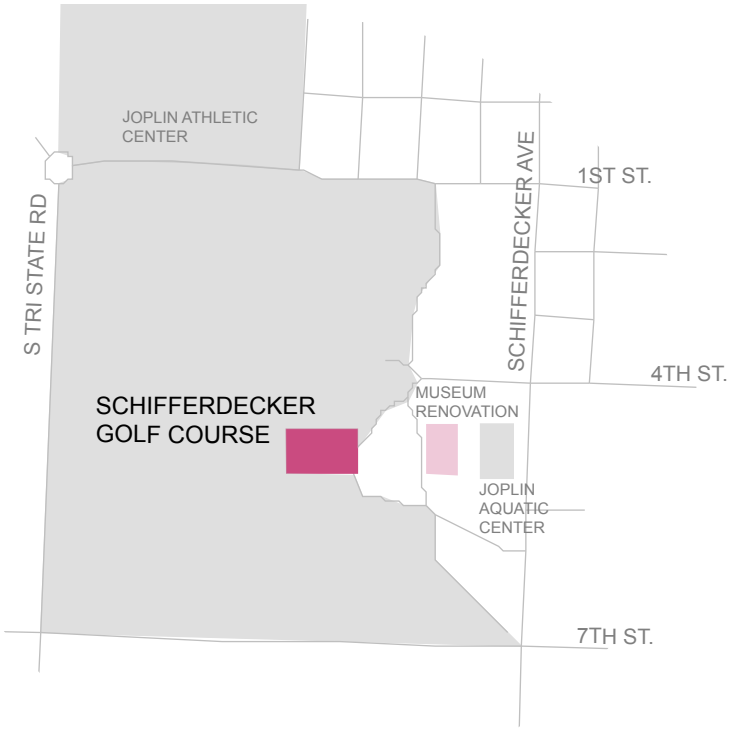
- Ineligible project (per HUD guidance)
- Non-disaster aligned



* Schedule will be further refined after the Capital Planning process.

Schifferdecker Golf Course - Club House and Cart Barn

Not CDBG-DR Eligible



LOCATION:
Schifferdecker Golf Course, 506 S Schifferdecker Avenue



Existing Club House

48



82







23

DESCRIPTION:
Performing arts center that will be accessible to residents of Joplin and surrounding areas.

OBJECTIVE:
Project would allow for the City to connect redevelopment efforts to the community and enhance economic development for the community.

SCOPE:
The project includes constructing a performing arts center in Joplin for community benefit and creating a destination center for Joplin and the surrounding communities.

INVOLVEMENT:
CITY STAFF: Troy Bolander
END USER: Residents, Joplin arts community
DESIGN: Outsourced
ENVIRONMENTAL: Grantee
EXTERNAL STAKEHOLDERS:
- General population
- Joplin Arts Community

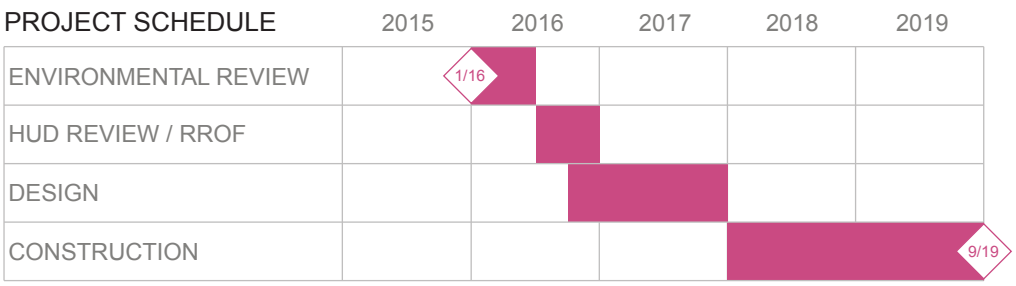
INTERNAL STAKEHOLDERS:
- Parks and Recreation Department
- Public Works Department
- Planning Development & Neighborhood Services Department
- Connect 2 Culture

ACTION PLAN/ RECOVERY BUDGETS:
$5,390,000 - Round 1

PROJECT BUDGET:
$25,600,000
*Detailed estimate required

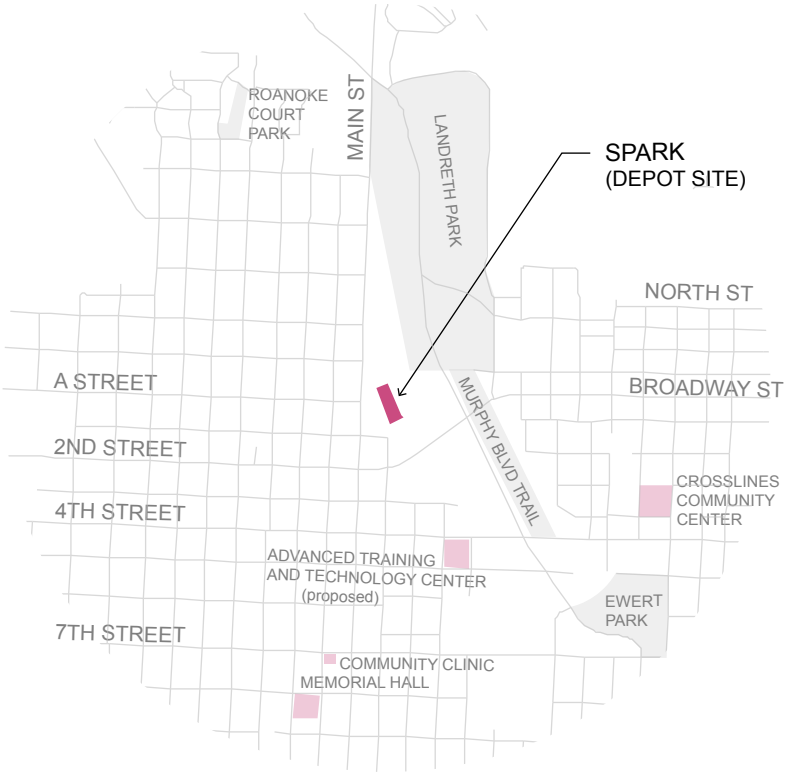
O&M:
No information provided by a community entity / resource.

POTENTIAL PROJECT RISKS:
- Ineligible project (per HUD guidance) - Not disaster related
- Lack of community support for performing arts facility at this location
- Dependant on undefined other funding sources to fully fund complete project
- Operations budget - not provided by any community entity



* Schedule will be further refined after the Capital Planning process.

Not CDBG-DR Eligible



LOCATION:
2nd and Main Street



Union Depot Site



69



57



58



DESCRIPTION:

The Streetscape Project would represent a comprehensive approach to redevelop key corridors (20th Street, Main Street), including the following components and related aspects: Infrastructure (e.g., transportation, lighting, sidewalk amenities, storm-water, etc.), Community Development assets, Economic Development incentives and Housing/ Neighborhood factors. Potential to combine with other sustainability opportunities.

OBJECTIVE:

Support the commercial redevelopment activities of 20th Street by providing modern/ improved infrastructure and amenities in damaged and blighted areas. The Streetscape also includes implementing additional community and economic development assistance to leverage the recovery outcomes.

SCOPE:

- Hardscape improvements including concrete walks, curb and gutter repair and improvements, road resurfacing, medians.
- Trees and other planting areas along street and within median planting zone.
- Other improvements to include replacement of current streetlights, irrigation, and pavement re-striping.
- The proposed project also includes implementing additional community and economic development assistance to leverage the recovery outcomes.
- Supporting population growth immediately adjacent to commercial areas.

INVOLVEMENT:

CITY STAFF:

- Public Works Department
- Troy Bolander

DESIGN: In-house
END USER: Residents, businesses, general public
ENVIRONMENTAL: Grantee
EXTERNAL STAKEHOLDERS:

- Residents (all sectors-neighborhood residents, general public, seniors, young professionals)
- Current area business owners and Joplin Chamber of Commerce
- Utility companies
- Arts Community
- Downtown Joplin Alliance
- Local NGOs and service organizations (e.g., Joplin Area Agency on Aging, etc.)

INTERNAL:

- Public Works Department
- Planning, Development & Neighborhood Services Department
- Parks and Recreation Department

ACTION PLAN/ RECOVERY BUDGETS:

$10.350.000 - Round 2*

PROJECT BUDGET:

$12,068,095 - Total CDBG-DR Round 2* = $1,220 / LF

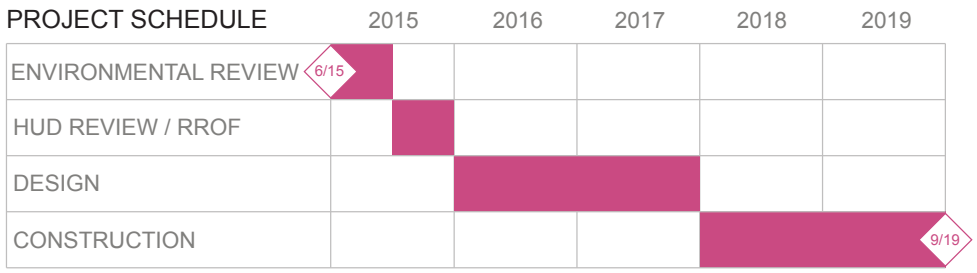
* Project could include +/- $10,000,000 for underground utility relocation

O&M:

$260,605 per year

POTENTIAL PROJECT RISKS:

Completion of project within Round 2 grant time requirements (if these funds are used for this project)



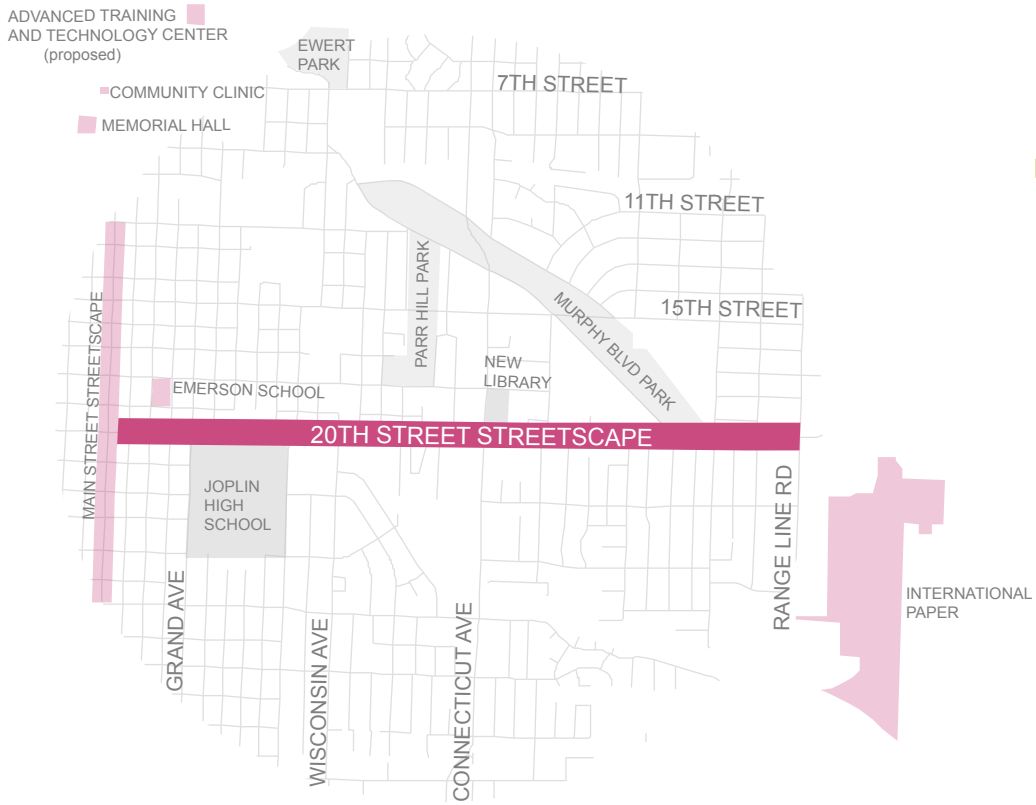
* Schedule will be further refined after the Capital Planning process.

Streetscape - 20th Street

Public Facilities and Improvements

Low-Moderate Income
Area Benefit
LMI

Public Facilities Improvements
3K - Street Improvements
03



LOCATION:

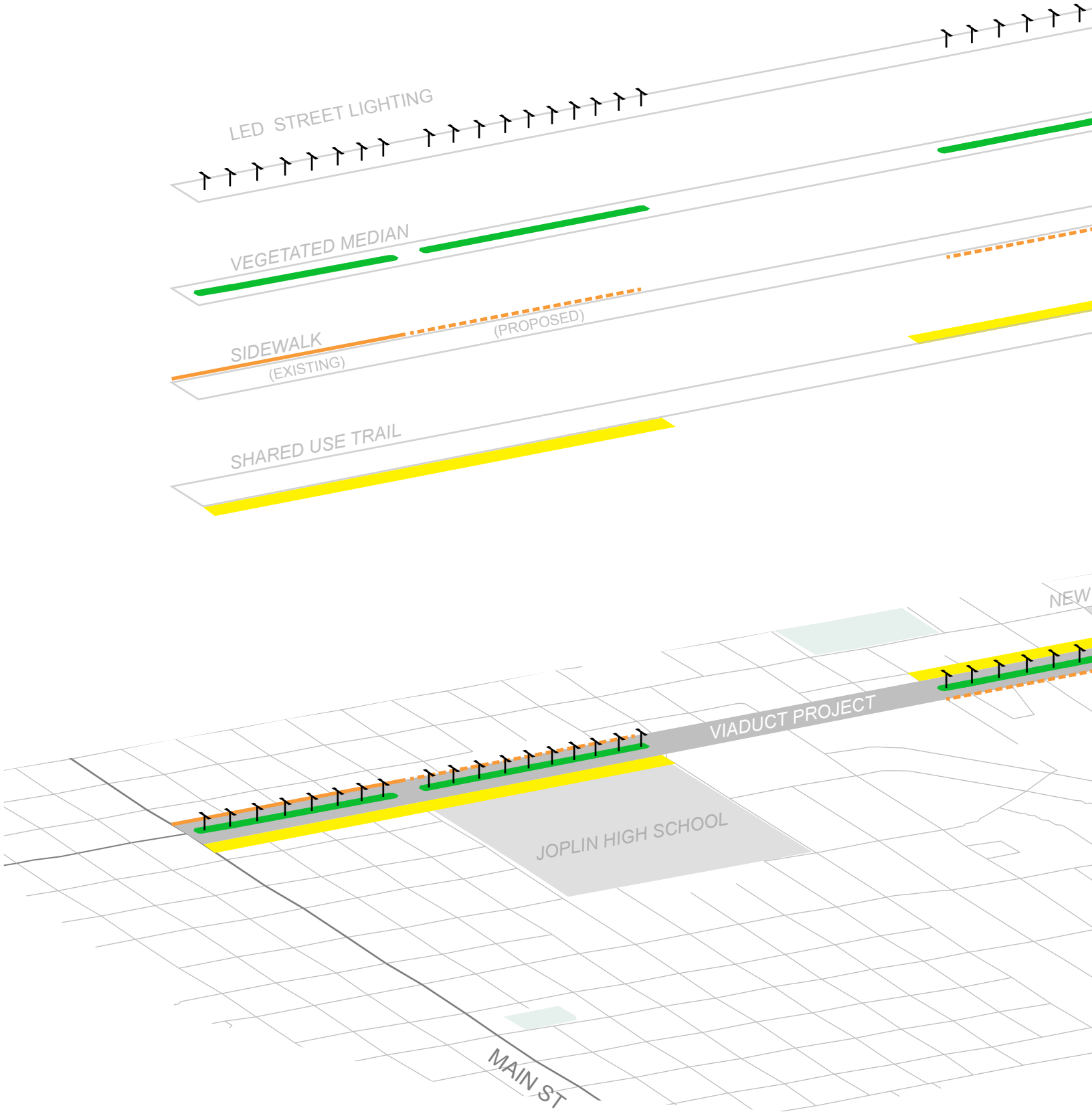
20th Street - Main Street to Range Line Road



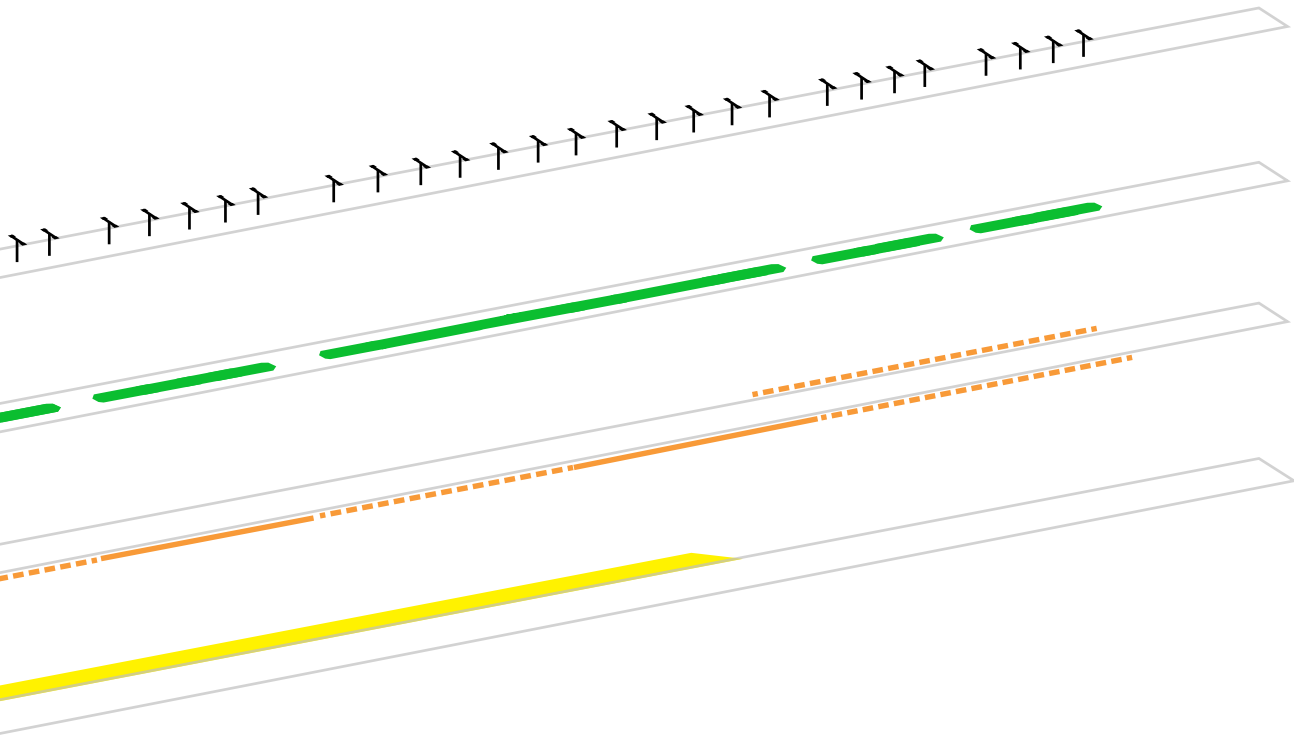
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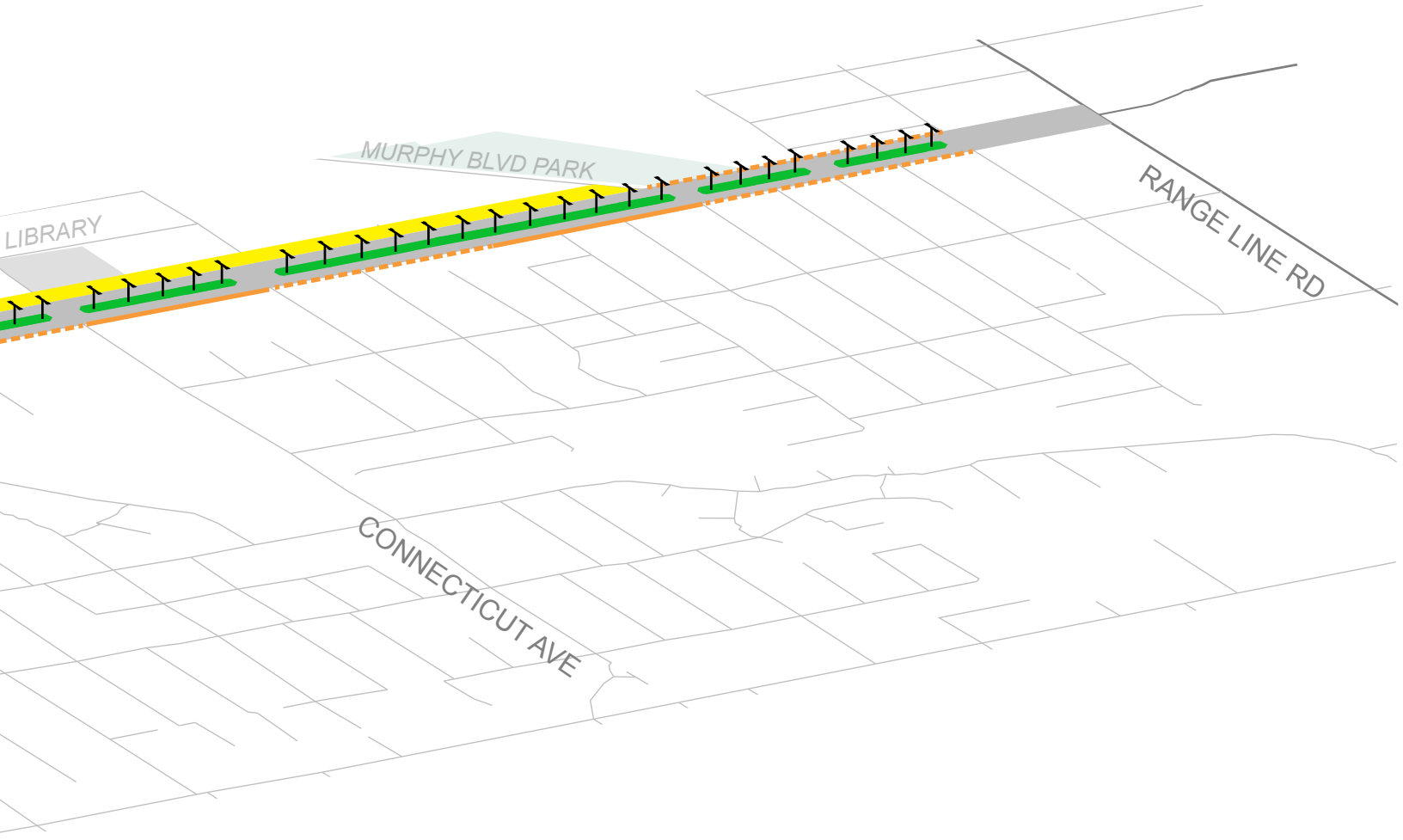


66


LED STREET LIGHTING
VEGETATED MEDIAN
SIDEWALK
(EXISTING)
(PROPOSED)
SHARED USE TRAIL
NEW
VIADUCT PROJECT
JOPLIN HIGH SCHOOL
MAIN ST

Streetscape - 20th Street







Streetscape - 20th Street: Existing




LED Street Lighting
Regionally Appropriate Landscape Planting
Median Improvements

Streetscape - 20th Street: Proposed







61



64



59



63

DESCRIPTION:

The Streetscape Project would represent a comprehensive approach to redevelop key corridors (Main Street, 20th Street), including the following components and related aspects: Infrastructure (e.g., transportation, lighting, sidewalk amenities, storm-water, etc.), Community Development assets, Economic Development incentives and Housing/ Neighborhood factors. Potential to combine with other sustainability opportunities.

OBJECTIVE:

Support the commercial redevelopment activities of Main Street by providing modern/ improved infrastructure and amenities in damaged and blighted areas. The proposed project also includes implementing additional community and economic development assistance to leverage the recovery outcomes.

SCOPE:

- Bike/pedestrian dual use sidewalks
- Landscape planting/stormwater management
- Road Resurfacing
- Street and pedestrian lighting
- Curb and gutter/ inlet adjustments
- Site furnishings (trash receptacles, benches)
- Concrete paver accents / colored concrete pedestrian crossings
- 3 full concrete intersections

INVOLVEMENT:

CITY STAFF:

- Department of Public Works
- Troy Bolander

DESIGN: In-house

END USER: Residents, businesses, general public

ENVIRONMENTAL: Grantee

EXTERNAL STAKEHOLDERS:

- Residents (all sectors-neighborhood residents, general public, seniors, young professionals)
- Current area business owners and Joplin Chamber of Commerce
- Utility companies
- Arts Community
- Local NGOs and service organizations (e.g., Joplin Area Agency on Aging, etc.)

INTERNAL:

- Public Works Department
- Parks Department
- Planning Development and Neighborhood Services Department

ACTION PLAN/ RECOVERY BUDGETS:

N/A

PROJECT BUDGET:

1. **$7,510,467 - CDBG-DR Round 2** (12th to 26th St. -Base Project) = $1,295 / l.f.
2. **$949,620 - CDBG-DR Round 2** (26th to 32nd St. -Lighting Only) = $365 / l.f.
3. **$1,814,870 - CDBG-DR Round 2** (8th to 12th St. -Downtown Extension) = $1,117 / l.f.
4. **$5,458,958 - CDBG-DR Round 2** (32nd to I-44 -DJA Extension Project) = $825 / l.f.

* Existing downtown streetscape costs were approximately $1,467 / l.f.

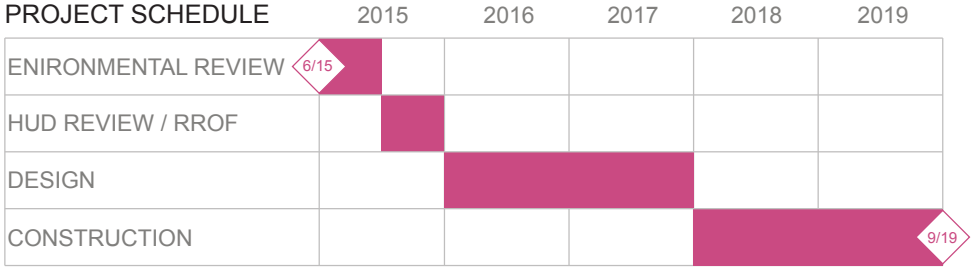
O&M:

$291,856 /yr. - 12th St. to 26th St.
$22,680 /yr. - 26th St. to 32nd St.
$14,280 /yr. - 8th St. to 12th St.

POTENTIAL PROJECT RISKS:

- Completion of project within Round 2 grant time requirement
- Project area 4 will require scope and budget confirmation due to late inclusion.
- Project areas 2 and 4 are not within the disaster area.

PROJECT SCHEDULE



* Schedule will be further refined after the Capital Planning process.

Streetscape - Main Street

Public Facilities and Improvements

Low-Moderate Income
Area Benefit
Limited Clientele
LMI

Slum and Blight
Area Benefit
S&B

Public Facilities Improvements
03



LOCATION:

Main Street - 8th to 12th; 12th-26th; 26th-32nd; and 32nd to I-44



Streetscape Improvements - Cape Girardeau MO

A 3/4 mile stretch of Downtown Cape Giradeau streetscape was renovated in 2012 at a cost of $900 / linear foot. Since completion, Downtown has:

- **34 new businesses creating 85 new jobs**
- **7.2% increase in downtown residents**

Project features include 8,000 sf of landscape and 128 trees, mid-block crossings, 11,000 sf of permeable pavement at parallel parking spaces, colored concrete at intersections, new lighting, benches, trash receptacles and 10 public art pieces.

This project was funded by local tax revenue.



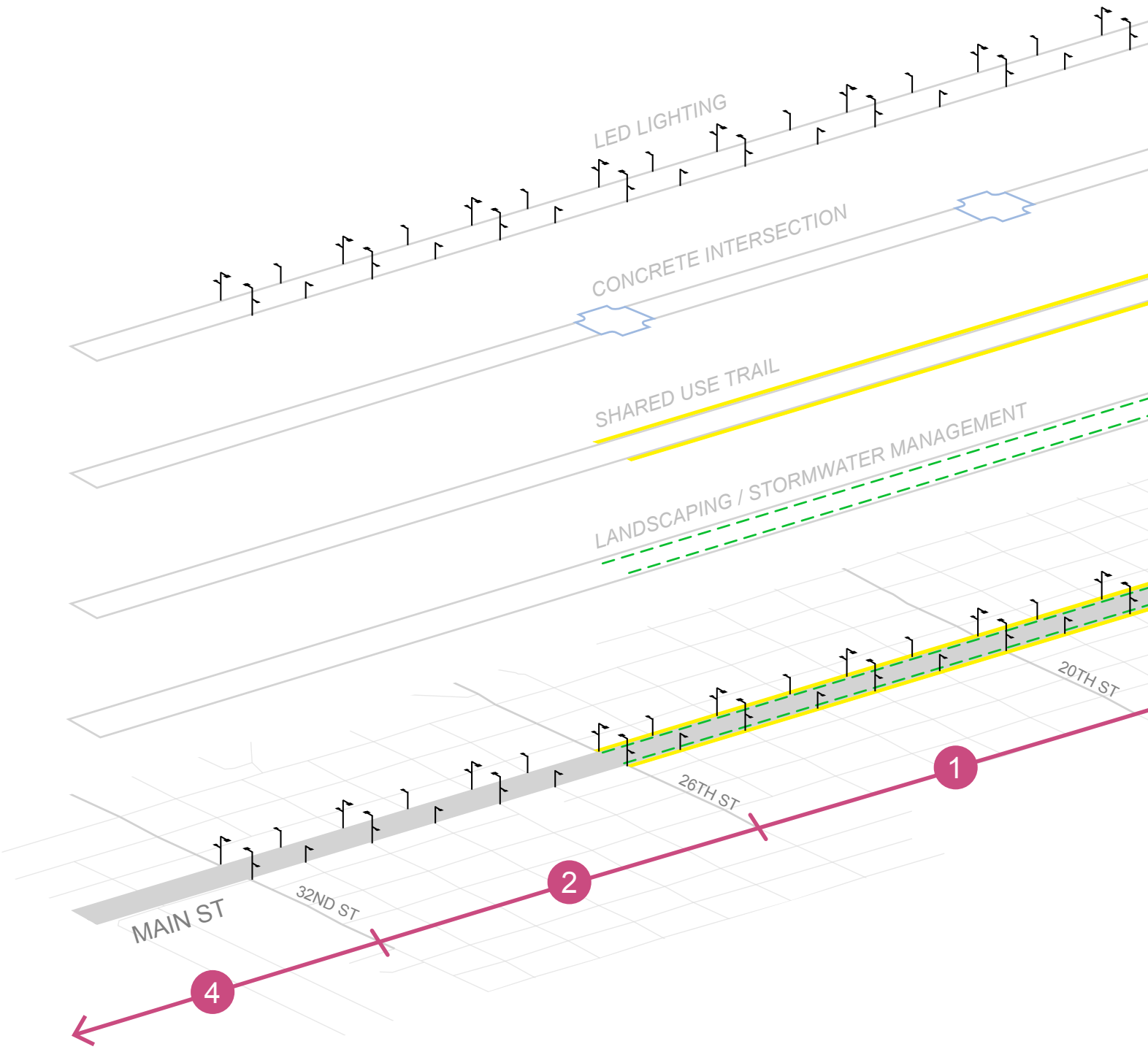
Indianapolis Cultural Trail - Indianapolis IN

This 8 Mile shared-use trail in Indianapolis opened in 2013 at a cost of $1,350 / linear foot. Since completion, this project is estimated to have generated:

- **$864,500,000 of positive economic impact**
- **11,372 jobs**

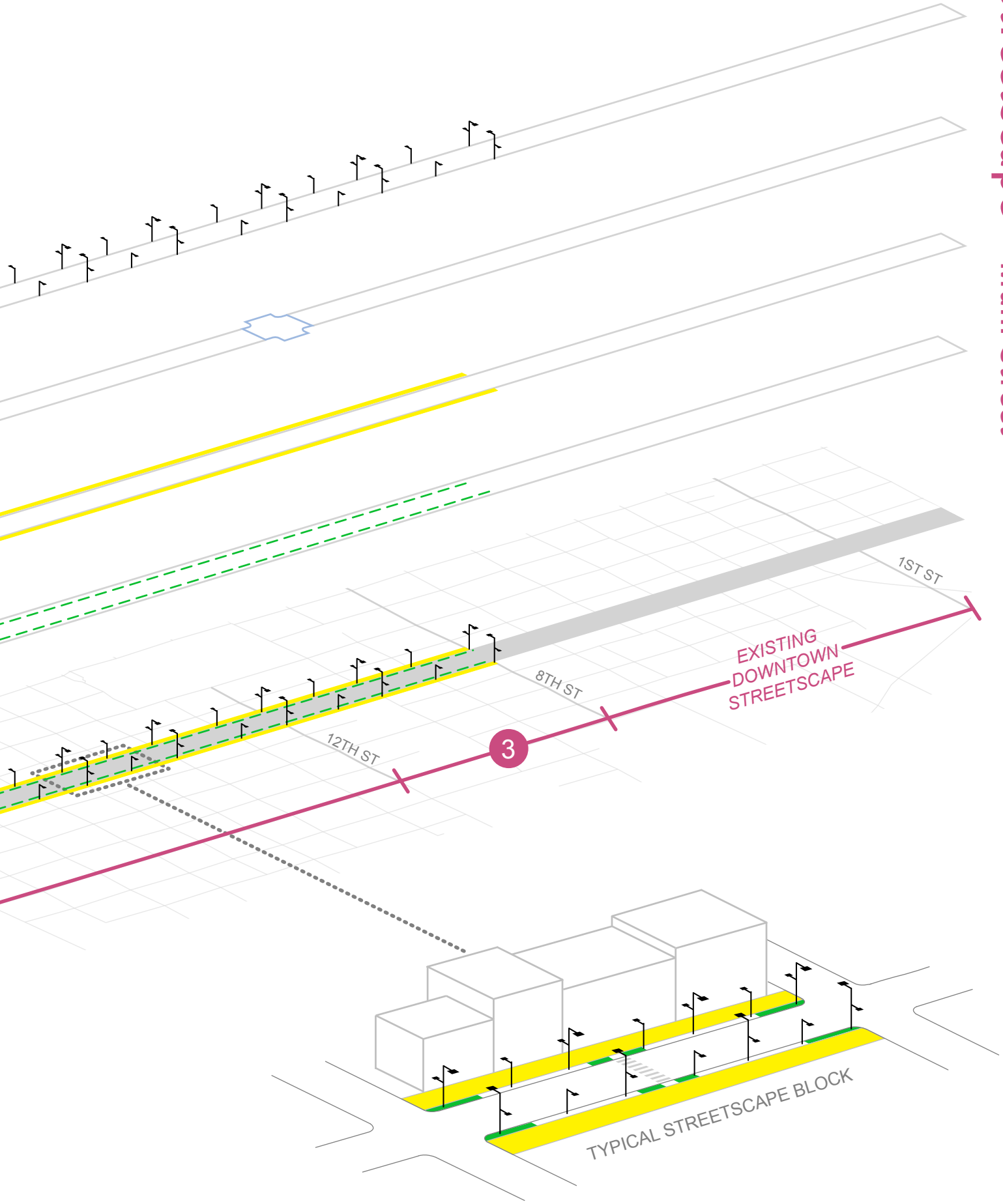
Site features include bike racks, stormwater management planting, trees, pavers, benches, lighting, signage, and public art, and bus shelters.

This project was not funded by local tax revenue.



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Streetscape - Main Street




TWO
HOUR
PARKING
BEGIN

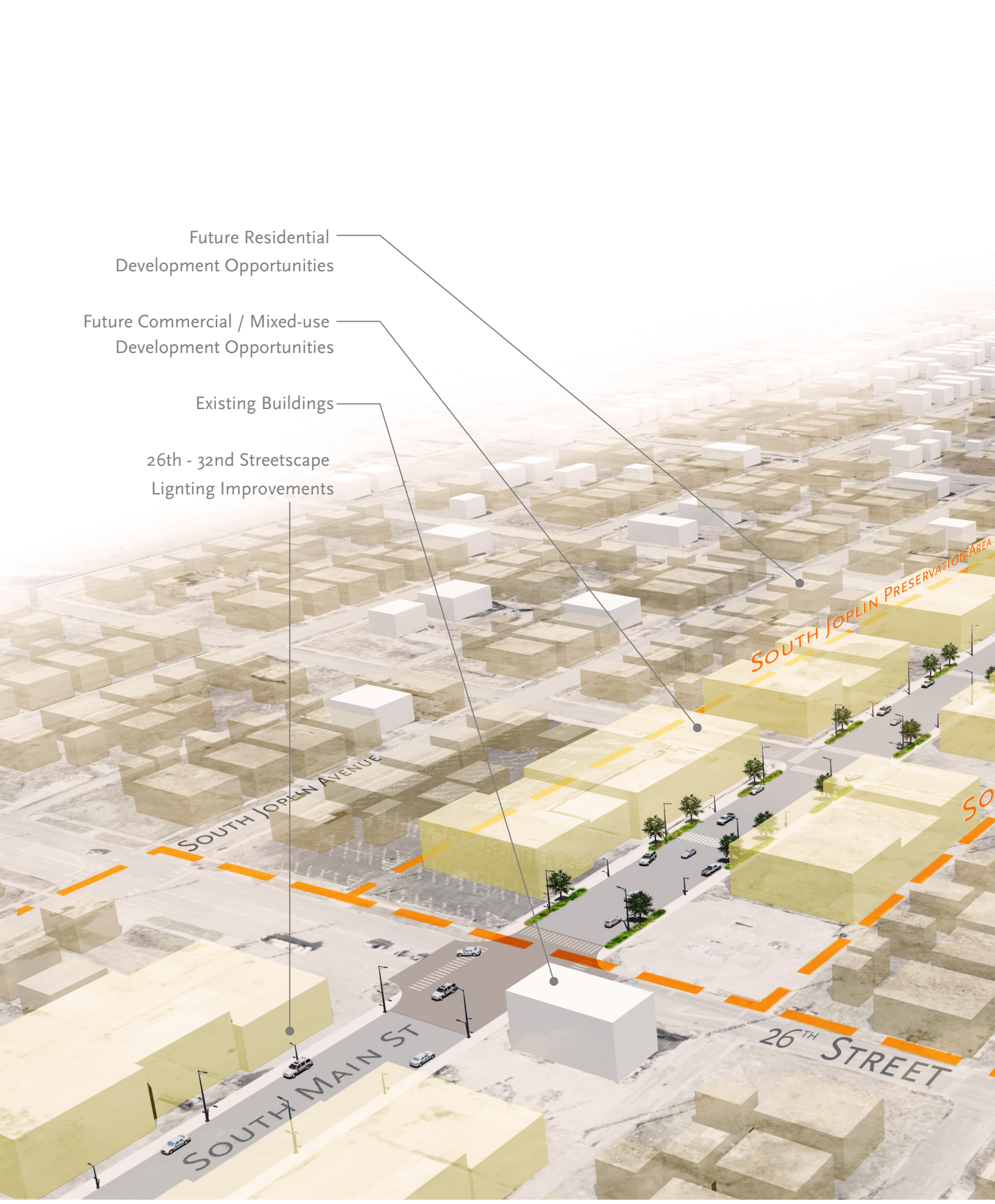
Streetscape - Main Street: Existing




Neighborhood Gateway Monument
Planting/ Stormwater Management
LED Street & Pedestrian Lighting
New Pavement/ Curb & Gutter

Streetscape - Main Street: Proposed




Future Residential
Development Opportunities
Future Commercial / Mixed-use
Development Opportunities
Existing Buildings
26th - 32nd Streetscape
Lignting Improvements
South Joplin Preservation Area
South Joplin Avenue
South Main St
26th Street

Streetscape - Main Street: Future Development Vision




Bike/Pedestrian Dual Use
LED Pedestrian & Street Lighting
Improved Pedestrian Crossings
New Pavement
Landscape Improvements
Intersection Improvements
South Joplin Avenue
South Main St
24th Street

Streetscape - Main Street: Future Development Vision



DESCRIPTION:
The acquisition/assemblage of property tracts to support future redevelopment opportunities.

OBJECTIVE:
Acquire land and consolidate property tracts for future redevelopment projects.

SCOPE:
Land Acquisition and Assemblage Scope of Work Includes acquiring land and consolidate tracts for development. Also, provide land to specific City recovery programs/projects as a part of the community's redevelopment efforts.

INVOLVEMENT:
CITY STAFF: Troy Bolander
DESIGN: Outsourced
END USER: Various sites (to be determined by site)
ENVIRONMENTAL: Grantee/Subrecipient
EXTERNAL STAKEHOLDERS:

- Project developers
- Investors
- Business owners
- Joplin Chamber of Commerce
- Residents

INTERNAL STAKEHOLDERS:

- City Manager
- Planning, Development & Neighborhood Services Department

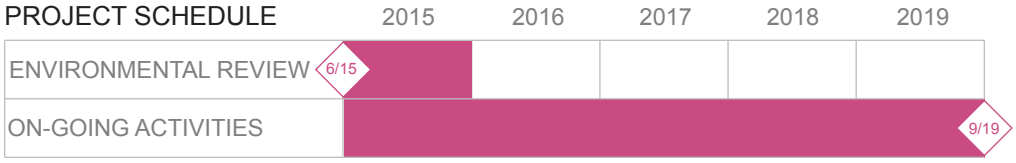
ACTION PLAN/ RECOVERY BUDGETS:
$7,940,000 - Round 1

PROJECT BUDGET:
$5,500,000 - CDBG-DR Round 1

O&M:
N/A

POTENTIAL PROJECT RISKS:

- Public perception considerations (related to JRC land transactions)

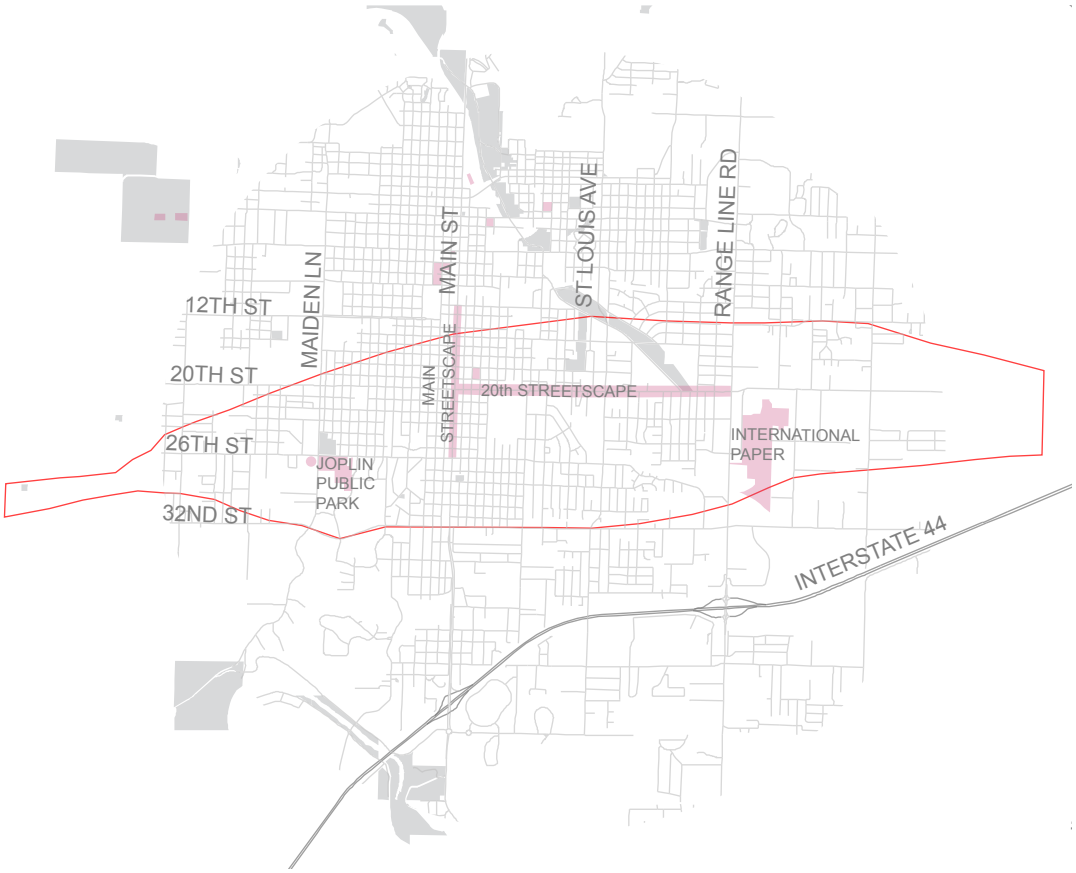


* Schedule will be further refined after the Capital Planning process.

Public Facilities and Improvements

National Objective Undefined

Eligible Activity Undefined



TORNADO PATH

SELECTED PROJECTS

Edits to be made after Council approval.

APPENDIX

REFERENCES

	Source Website Name	Image URL
1	Google Street View Image	https://www.google.com/maps/@38.640153,-90.228709,15z
2	US Dept. of Housing and Urban Development	http://www.huduser.org/portal/oup/newsletter_100413_1.html
3	New York Daily News	http://assets.nydailynews.com/polopoly_fs/1.1055359!/img/httpImage/image.jpg_gen/derivatives/landscape_635/image.jpg
4	Brickmont Homes	http://brickmonthomes.com/wp-content/uploads/2013/05/house-construction01.jpg
5	Custom Contractors Insurance	http://custom-contractors-insurance.biz/how-contractors-can-save-on-workers-comp-claims-through-safe-work-practices/
6	Integrity Roofing	http://www.integrityroofingllc.com/wp-content/uploads/2013/04/Our-Siding-Crew.jpg
7	Berkshire Hathaway Home Services	http://connecticutliving.net/jeannebailey/files/2013/05/finding-a-retirement-community-1.jpg
8	Latino Times	http://latinotimes.org/wp-content/uploads/2014/03/120111digitsstartups_512x288.jpg
9	Industrial Council of Nearwest Chicago	http://archive.constantcontact.com/fs017/1101712259332/archive/1110495495450.html
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14	Cannon Design	http://www.cannondesign.com/projects/project-catalog/sports-and-recreation-facilities/
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16	New Mexico State University	http://web.nmsu.edu/~brandong/
17	eHow	http://www.ehow.com/how_5399_prequalified-home-loan.html
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19	Plum Deluxe	http://www.plumdeluxe.com/bringing-back-that-neighborly-feeling
20	American House	http://www.americanhouse.com/senior_living/Farmington_Hills_MI/zip_48336/american_house_senior_living/2762
21	era living	http://www.eraliving.com/communities/ravenna/photos
22	Saber Healthcare Group	http://www.saberhealth.com/p/senior_living/rehabilit46436/dunmore-pa-18512/dunmore-health-care-center-10438
23	Condren Rails	http://condrenrails.com/Recent-Trains/Recent-Trains-119.html
24	the Examiner	http://www.examiner.com/article/mississippians-affected-by-spring-tornadoes-floods-offered-grants-for-safe-rooms-storm-shelters
27	Food Pantries.org	http://www.foodpantries.org/ci/oh-athens
28	Currents	http://www.pgecurrents.com/2011/06/16/pge-supports-food-program-for-seniors-in-san-joaquin-county/
29	Missouri Food Resources	http://www.freefood.org/gallery/32402_PantryRESIZE.jpg
30	Landscaping Servieces in Woodville WA	http://landscapingserviceswoodinvillewa.com/landscapingservices/yardlawngardenmaintennace/office-industrial-park
31	the Times-Picayune	http://photos.nola.com/tpphotos/2010/10/early_childhood_learning_cente.html
32	DJC Oregon	http://djcoregon.com/news/2012/05/10/topproject-mhcc-early-childhood-center-submitted-by-walsh-construction-co/
33	Los AngelesFilm School	http://www.larecordingschool.com/scout-la/farmers-market
34	Paul's Best Lawn Service	http://paulsbestlawn.com/portfolio/463/
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37	Green Building Advisor	http://www.greenbuildingadvisor.com/homes/new-affordable-and-green-historic-neighborhood
38	Northern Hills	http://www.northernhills.ab.ca/community-garden-plots-available-from-16th-march/
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41	Ball State Recreation	http://bsu.edu/recreation/informal-recreation.html
42	Architectural Record	http://archrecord.construction.com/projects/Building_types_study/K-12/2012/stoddert-elementary-school.asp
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44	Return-to-Fitness	http://www.return-to-fitness.com/2012/12/
45	American House Senior Living Communities	http://www.americanhouse.com/senior_living/Livonia_MI/zip_48150/american_house_senior_living/2773
46	Times Union	http://blog.timesunion.com/localarts/files/2011/05/0511_CARNEGIE_ASO23_14480075.jpg
47	M Live	http://imgick.mlive.com/home/mlive-media/width960/img/baycitytimes/photo/2014/07/15/-839879b230451fbb.JPG
48	Joplin MO Life	http://www.joplinmolife.com/wp-content/uploads/2014/09/Schiff-golf-clubhouse.png
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51	GLS Painters	http://www.ezmts.org/
53	Designersraum	http://www.designersraum.com/
54	KennyFisher	http://www.kennyfishershipping.co.uk/warehousing.php
55	Qstock	http://www.qstockinventory.com/solutions/light-manufacturing/
56	Freeman Health	http://www.freemanhealth.com/?id=1083&sid=18
57	Pinterest	https://www.pinterest.com/pin/119633737736184 1/
58	Invest from the Ground Up	http://investfromthegroundup.org/keep-your-business-growing-like-a-tree-overcoming-tree-challenges-for-businesses/
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60	tumblr	http://learn-cooking.tumblr.com/
61	EMC Engineering Services	http://www.emc-eng.com/wp-content/uploads/Glennville-Final-3.jpg
63	Site Scapes	http://www.sitescapesonline.com/prj-norfolk-streetscape.asp
64	Monduluce	http://mondoluce.com.au/projects/urban-and-public-spaces/murray-street-mall
65	Smart Trips	http://www.smart-trips.org/wp-content/uploads/2015/03/ICT-business.jpg
66	Confluence	http://www.thinkconfluence.com/work/corridors-streetscape/iowa-avenue-corridor/
67	Forge Joplin	http://static1.squarespace.com
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69	Office of James Burnett website	http://www.ojb.com/project_images/3/40/project_180_streetscape_OJB_01.jpg
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73	AP	http://www.ap.org/Images/Joplin-recovery.JPG
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80	Panoramio	https://ssl.panoramio.com/user/7641745?comment_page=1&photo_page=6
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85	New-Com Inc.	http://www.nclasvegas.com/projects/images/70-detail1.jpg
86	J&D Civil Engineers LLC	http://jdcivilengineers.com/pics/khsdetention.jpg
87	Lane County Oregon	http://www.lanecounty.org/Departments/PW/WMD/EnvironServices/PublishingImages/Ditch.JPG
88	Carmanah	http://carmanah.com/outdoor-lighting/applications/perimeter-security-lighting
89	Transpogroup	http://www.transpogroup.com/tag/traffic-signal/
90	UAF Community and Technical College	http://www.ctc.uaf.edu/programs/cm/
91	the White House	https://www.whitehouse.gov/joplin
92	Star Vista	http://www.star-vista.org/whatwedo_services/education/youth/crisis_center/svccinfoonsuicide.html
93	neaToday	http://neatoday.org/wp-content/uploads/2015/02/LAKILIA-BEDEAU-191-e1422842640314.jpg
94	King County	http://www.kingcounty.gov/transportation/kcdot/Roads/Construction/ConstructionProjectsOther/RentonAvenueSouth.aspx
95	City of Wilmington North Carolina	http://www.wilmingtonnc.gov/public_services/stormwater/education_outreach
96	Make It Right	http://makeitright.org/
97	Greensburg Kansas	http://www.greensburgks.org/residents/recovery-planning/sustainable-comprehensive-master-plan/view

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Acknowledgements

City Staff

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Consultant Team:

Deloitte

SWT Design

JET??

AMA

Jacobs